

VILNIUS UNIVERSITY PERFORMANCE REPORT 2022

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FOREWORD BY THE RECTOR



In 2022, just like the rest of the world, Vilnius University operated in the context of a new challenge. The University community reacted to Russian aggression in Ukraine through symbolic gestures and real support campaigns. Having illuminated the façade of the University with the colours of the Ukrainian flag on the eve of the war, we announced our full support to Ukraine and its society a few days later. We admitted about 450 Ukrainian students and 60 staff members. We called on academic and non-academic organisations to immediately isolate Russia politically and economically. We encouraged Lithuanian and European Union institutions to prepare support programmes for Ukrainian universities as soon as possible. As a result of our efforts, the ARQUS European University Alliance accepted the National University of Kyiv-Mohyla Academy as an Associate Partner.

In 2022, we had the opportunity to verify our strategic goals and the priorities of our activities. The international institutional review of Vilnius University, which was conducted after a nine-year break, confirmed our strategic direction. According to experts, it is very important for Lithuania as a state that the University consistently pursues ambitious research goals and becomes the main think-tank and platform for future visions in the Baltic region.

The level of research and studies, along with our international reputation, has been confirmed by the new ranking results – we have maintained our positions among the top 400 universities in the world, although our ability to compete on a global level continues to be limited by the lack of a more consistent state-level policy oriented towards quality and consolidation.

The University's researchers have been actively involved in the preparation of the State Progress Strategy 'Lithuania 2050'. Being a strategic partner in this project reflects the aspirations of Vilnius University to play a significant role in the country's public life.

2022 was a particularly productive year in research and innovation activities. A significant number of projects under the European Union programme for research and innovation 'Horizon Europe' have been financed, including the 'Horizon Twinning' project, in which the representatives of several Vilnius University units participated. The prestigious European Research Council grant was awarded to Dr Stephen Knox Jones Jr., a biochemist at the EMBL Partnership Institute established in the Life Sciences Center, and his group of researchers.

The Biomedicine Future Foundation (founded by Prof. Arvydas Janulaitis) signed a 1 million EUR support agreement for the chrono-epigenomics programme led by Prof. Artūras Petronis, one of the pioneers of epigenomic research in the world.

In the field of science policy, we have joined the European University Association initiative to develop a new policy for assessing research publications based on qualitative criteria and eliminating the formal measures that lead to the senseless multiplication of publications and promote the imitation of research.

In 2022, several important documents regulating studies were adopted, which set the guidelines for the qualitative development of studies in the next decade. The new Study Regulations approved by the Senate form a solid basis for increasing the interdisciplinarity and internationality of studies and strengthening research-based studies. The importance of education that goes beyond the knowledge and skills related to one field is continually increasing in the labour market aimed at high added-value and requiring complex skills. Therefore, by going in the direction of the individualisation of study and interdisciplinarity, we are opening up new opportunities for our graduates.

The approved concept of teacher training lays the foundations for a focused collaboration between the University's researchers and lecturers from different disciplines and strengthens the links between the University and schools, thus implementing the idea of a next-generation school.

In 2022, we paid special attention to developing partnerships with businesses and schools. We concluded agreements on scholarships, internship placements, etc. Along with the scholarships for students from socially vulnerable families established by Vilnius University (VU 450), the University partners awarded additional scholarships.

In autumn, together with our partners, we started the second phase of the ARQUS European University Network. The first joint study programmes have already been prepared, and new integrated activities are being developed in various areas of university life.

With its deeply-rooted traditions, it is very important for the University to maintain and strengthen its institutional identity. We updated the design of Vilnius University dissertations, embellishing their covers with motifs from books published and stored at the University. In addition, on the occasion of the 443 birthday of Vilnius University, our Library held an exhibition of dissertations defended at the University from the late 16th century to the present day.

In addition to the visits of the King and Queen of Belgium and the President of Greece, Vilnius University also hosted delegations of rectors from Taiwan and Belgium. Together with the National Library of Taiwan, we launched the Taiwan Resource Centre for Chinese Studies at the Vilnius University Library. A public lecture was delivered by William Daniel Phillips, a US physicist and Nobel Prize winner. The University was also visited by Michio Kaku, a world-renowned physicist and science visionary, who met with researchers and students. A famous Belgian lawyer, Professor at KU Leuven and President of the Court of Justice of the European Union, Koen Lenaerts was awarded the academic title of Doctor Honoris Causa of Vilnius University.

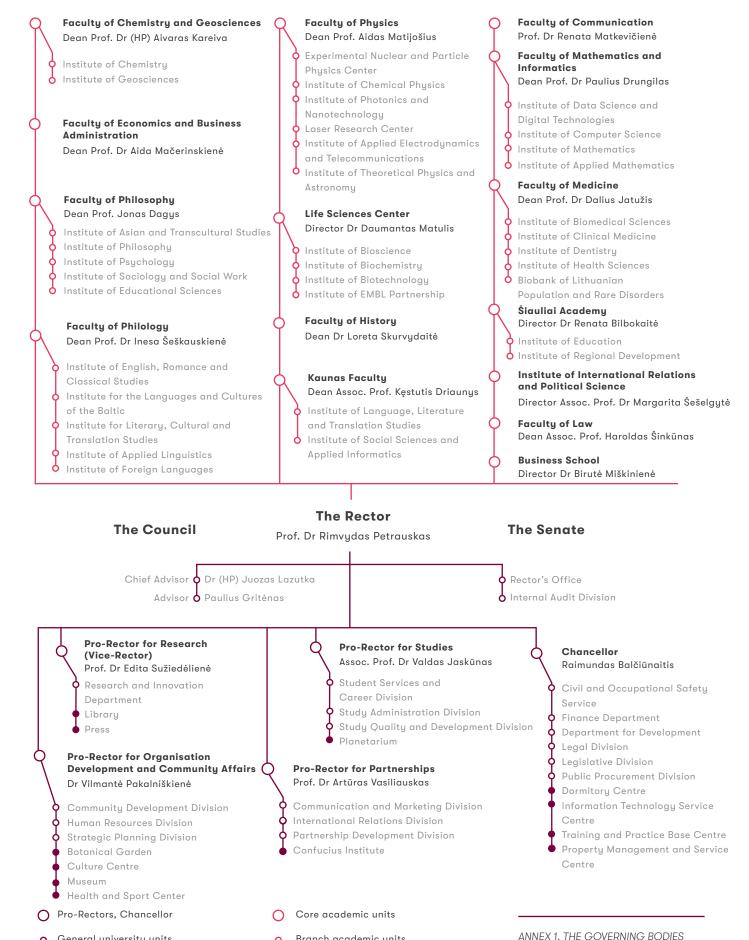
At the international conference dedicated to the Year of Lithuanian Universities, organised by Vilnius University, we had a great opportunity to establish that Lithuania needs a national programme for scientific excellence and the internationalisation of higher education. Lithuania's progress will depend on our ability to consolidate our academic potential to solve complex challenges that go beyond institutions and disciplines. We need more trust in universities and less bureaucracy, over-regulation and control. We also need to demonstrate even more clearly that universities are basing their existence not only as centres of research and studies but also as disseminators of democratic values in the conditions of shaking democracy and populist action and communication.

Like all other institutions, we also face challenges in terms of increased energy prices. Reducing electricity consumption is important not only for economic reasons but also for sustainability goals. There is almost no 'paper documentation' left, as the University is transitioning to paperless electronic signatures. We are developing the green university model because it is up to universities to be the engines and innovation centres for sustainable development and climate change solutions that carry out research, transfer knowledge, and serve as an example in everyday activities.

The share of the University budget for 2023 appropriated by the state has increased by 25 per cent. The funding for research is growing, and the effect of indexing the state allowance for studies per student is increasingly more discernible. This allows salaries for both academic and non-academic employees to be increased and investments in essential activities to be made.

In 2023, we will celebrate the 700th anniversary of our city – Vilnius. It serves as a good incentive to reflect on the situation of Vilnius and Vilnius University and how it can become a centre for knowledge, competencies, and meetings. Through our work and initiatives, we demonstrate that the University is building the identity of the city and the country, and that the academic community is the most active part of society.

STRUCTURE OF THE ORGANISATION OF VILNIUS UNIVERSITY



Branch academic units

0

• General university units

Core non-academic units

VILNIUS UNIVERSITY PERFORMANCE REPORT 2022

OF VILNIUS UNIVERSITY AND THEIR

LISTS OF MEMBERS

The vision of Vilnius University

We are a University of a living tradition, committed to truth and society. We work together to be a centre of scientific knowledge and critical thinking, recognised in the world and a force of change in Lithuania.

The mission of Vilnius University

The undeniable duty and the inalienable right of the University, arising from the past, encouraged by present challenges, and passed on to future generations – to strengthen the cognitive and creative powers of Lithuania and the world, to foster academic and other spiritual and social values, to educate active and responsible leaders of society and citizens of the Lithuanian state.

Our values

OPENNESS to the diversity of ideas and views, the distinctiveness of people and identities.

INTEGRITY of the University's goals, activities and resources, based on personal dignity and respectful collaboration.

IMPROVEMENT by creating an enabling environment with a commitment to excellence, growth and acceptance of those wanting to improve in order to achieve exceptional value.

A LONG-TERM PURPOSE stemming from a prospective foresight seen as a responsibility to the state and society, culture and the environment.

The Vilnius University Strategic Plan for 2021– 2025 provides the following strategic directions and long-term objectives

1. Creating society and the state:

1.1. Graduates capable of solving societal problems;

- 1.2. Research of a high international level;
- 1.3. Growing influence in society and the state;
- 1.4. The pedagogy of the 21st century.
- 2. Collaborative:

2.1 Interdisciplinary and international research and studies.

3. Sustainable:

3.1. Motivated employees and engaged students;

3.2. Infrastructure that meets future needs;

3.3. Financial growth through income diversification.

POSITION OF VILNIUS UNIVERSITY IN THE WORLD UNIVERSITY RANKINGS

The levels of research, studies, and international reputation are evident from the new results of the QS World University Ranking, as Vilnius University maintained its position among the top 400 universities in the world in 2022 (Table 1). Compared to 2021, positions were retained in the areas (Arts and Humanities, Natural Sciences, Social Sciences and Management) and fields (Linguistics, Physics and Astronomy, Engineering-Chemical and Biological Sciences) of research and studies. The areas of Arts and Humanities, Natural Sciences, Social Sciences and Management retained the ranking of 401-450 positions, while the fields of Linguistics, Physics and Astronomy, Engineering-Chemical, and Biological Sciences were ranked 251-300, 301-350, 351-400, and 451-500 respectively. The field of Medicine rose from 401-450 to 351-400.

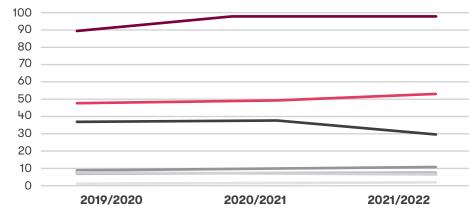
TABLE 1. VILNIUS UNIVERSITY'S POSITION IN THE GLOBAL QS WORLD UNIVERSITY RANKING IN 2019–2022

QS RANKING INDICATOR	POSITION IN THE RANKING				
Q5 RANKING INDICATOR	2019 2020 2021				
Overall ranking	458	423	400	400	

In the 2022 QS ranking, about 1,500 scientific institutions were rated.

INTERNATIONAL PARTNERSHIPS

During the academic year 2021-2022, the change in the number of bilateral agreements was due to the political situation and the priorities of Lithuania. The total number of agreements has shifted only slightly: in 2021-2022, 212 agreements were concluded, compared to 211 agreements in 2020-2021. However, their geographical distribution changed; agreements with Russia and Belarus were suspended, but the number of agreements with Ukrainian universities increased. The situation concerning agreements with China is similar. Some of the agreements with Chinese universities were no longer active, but two new agreements were concluded with Taiwanese universities.



2019/2020	2020/2021	2021/2022
47	48	53
89	97	98
36	37	30
7	8	8
9	11	12
2	2	2
6	8	9
	47 89	47 48 89 97

DIAGRAM 1. BILATERAL COOPERATION IN 2019-2022

The most intensive bilateral cooperation (98 agreements) takes place with the universities of Asian countries (Taiwan, Kazakhstan, Azerbaijan, etc.) that exhibit European values and cooperation practices similar to those of Vilnius University (funding, recognition of the student study period, exchange of teaching staff). Agreements with European universities are based on the funding of the Erasmus programme; therefore, there is no particular need for additional bilateral cooperation agreements with European universities.

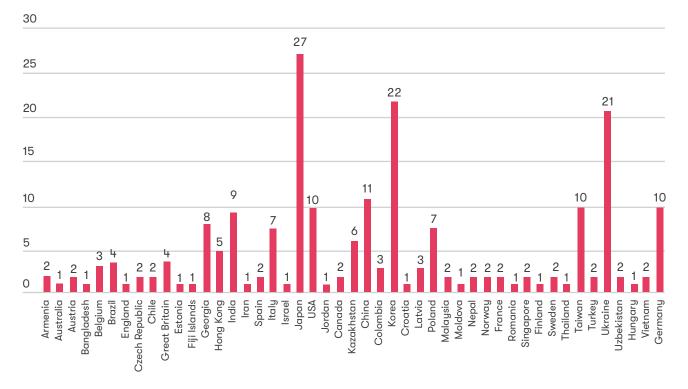


DIAGRAM 2. BILATERAL AGREEMENTS IN THE ACADEMIC YEAR 2021–2022

In the academic year 2021–2022, six agreements were signed with Ukraine at the faculty level. It should be noted that the number of agreements with Ukraine has always been high. In the face of Russian aggression, the University's assistance was primarily provided to the staff and students of partner universities. In terms of the Erasmus+ partnership agreements, Germany, France, and Turkey have been the leading countries with which these agreements are held.

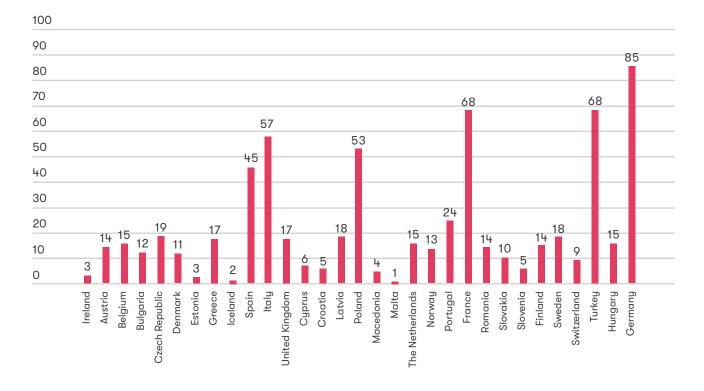


DIAGRAM 3. THE NUMBER OF ERASMUS+ PARTNERS BY COUNTRY IN THE ACADEMIC YEAR 2021–2022

With the start of the new phase of the Erasmus+ programme, the number of Erasmus agreements has grown further, and the number of partner higher education institutions has increased (18 new partners). The activities of the new programme allow for the extension of the partnership to third, nonassociated countries of the Erasmus programme and the provision of financial support to students and staff going to these countries. In the academic year 2021-2022, the University signed ten such Erasmus agreements (with the universities in South Korea, India, Japan, Singapore, Taiwan, Hong Kong, and Colombia). The number of such agreements is expected to increase in the future after the end of the pandemic restrictions and depending on the funding received (see Table 40: The number of University partners and agreements for student exchange).

SCIENCE AND INNOVATION

SCIENCE AND INNOVATION

In the area of science and innovation, most of the scientific indicators remained stable or even increased in 2022. The revenue generated from scientific activities amounted to 64 million EUR; 65 per cent of the funds were attracted through the implementation of tendering projects, the execution of commissioned works, and the provision of research-related services. The number of ongoing scientific projects continues to grow, with more than 500 implemented in 2022. The launch of the 'Horizon Europe' programme was particularly successful - in 2022, the funding of 15 projects under this programme was approved, including the first grant in Lithuania by the European Research Council (ERC) for novice researchers (supervised by Dr S. K. Jones Jr.) and for the EUROPAST project (supervised by Prof. V. Davoliūtė) under the Twinning instrument.

In 2022, there were 798 doctoral students at the University, of whom 55 were foreign nationals, while 127 doctoral dissertations prepared at the University were defended. With funding from different sources, more than 100 postdoctoral trainees conducted their research at the University. In 2022, as in previous years, the units organised 273 international and national scientific conferences, seminars, symposia, and schools (of which 98 international events and 175 national events). Researchers of the University became the winners of the Lithuanian Science Prize (12 researchers), the Felicija Bortkevičienė Language Award, the Meilė Lukšienė Prize, the Kazimieras Būga Linguistics Award, the Juozas Matulis Chemistry Award, the Adolfas Jucys Theoretical Physics Award, the Kazimieras Baršauskas Electronics and Electrical Engineering Award, as well as the Jurga Ivanauskaitė Prize. Other honours included the St. Christopher Award statues (four researchers), the 'Europos bures 2022' Award, the National Independence Award, and the 'L'Oreal International Rising Talents Award', while 12 students and young scientists became the winners of competitions of the Lithuanian Academy of Sciences.

In 2022, in order to protect the intellectual property created at the University, 16 international and four Lithuanian patent applications were submitted, for three of which the University will seek to extend legal protection abroad. Currently, the patent portfolio of Vilnius University consists of 163 invention patents and patent applications: patents already granted – 22 European, 23 US, 30 Lithuanian, and 15 patents of other countries (China, Australia, Japan, Mexico, etc.); patent applications filed - 31 European, eight PCT, 19 US, 10 Lithuanian, and five patent applications of other jurisdictions. There are 25 inventions for which patent applications have been submitted or patents have been obtained that are jointly managed with third parties (legal/natural persons). Through joint efforts with colleagues from the Faculty of Communication, eight videos presenting the technologies developed and the research areas emerging and growing at Vilnius University were produced and published. The University is becoming increasingly involved in promoting entrepreneurship as well as in the activities of creating a start-up ecosystem. Therefore, for several years now, we have been witnessing the specific impact on high-tech industries determined by the University start-ups established at the University and through the process of the commercialisation of research output. In 2022, 27 companies commercialising the University research outcomes had the 'Vilnius University Startup' status. According to the portal rekvizitai.lt, the total annual turnover of all University start-ups in 2021 was around 19 million EUR. According to SoDra, the number of jobs created by all University startups increased by 34 per cent over 2022, reaching 353 at the end of the year.

In the information system of the Lithuanian Academic Electronic Library (eLABa), 3,727 publications published by Vilnius University researchers were registered in 2022. Each year of the period of 2018-2022, researchers at Vilnius University published, on average, more than 1,300 scientific publications registered in the Clarivate Analytics Web of Science database, comprising over 1,250 articles. The number of publications in high-level academic journals is increasing – 20 articles were published in journals of Nature and Science groups. During the reporting year, over 100 data sets were registered by the researchers of Vilnius University in the eLABa.

RESEARCH FUNDING

Vilnius University mainly implemented projects funded by the State budget. The major part of all projects implemented by Vilnius University comprised research projects. The primary sources of the financing of research activities of Vilnius University were the programme funds under the European Union Structural Funds and the appropriations from the State budget.



TABLE 2. FUNDS FOR THE FINANCING OF RESEARCH ACTIVITIES (THOUSANDS OF EUR), 2018–2022

TYPE OF FUNDS	2018	2019	2020	2021	2022
State budget appropriations for research activities	12,579	15,777	18,026	19,568	22,690
Funds from commissioned work	1,740	2,782	3,405	4,095	3,681
Funds from Lithuanian research programmes	5,726	4,610	5,939	6,695	8,360
Funds from European Union Structural Funds programmes	11,878	20,542	30,596	18,204	26,880
Funds from international research programmes	1,070	1,921	2,757	1,611	2,388
Total:	32,993	45,632	60,723	50,173	63,999

RESEARCH PROJECTS

During 2022, in total 511 research projects were implemented, of which 135 were international research projects. Compared to 2021, the number of research projects remained similar, although the number of international research projects slightly decreased. Projects administered by Vilnius University units in 2022 as well as their value are shown in Table 22 of Annex 2.

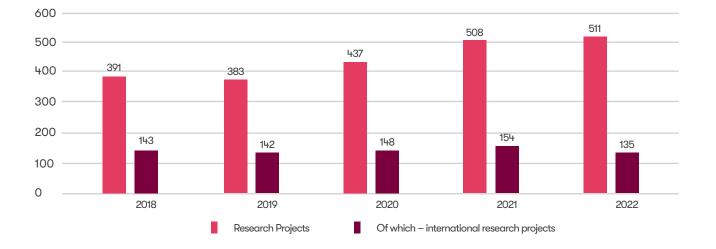


DIAGRAM 4. THE NUMBER OF RESEARCH PROJECTS AT THE UNIVERSITY IN 2018-2022

In 2022, Vilnius University published 1,578 research articles in the Clarivate Analytics Web of Science Core Collection database. Compared to 2021, the number of these articles had increased. The dynamics of articles published in the Clarivate Analytics Web of Science Core Collection database since 2018 are shown in Diagram 15 of Annex 3. Overall, the number of articles, including those published in international and foreign peer-reviewed scientific journals, increased.



TABLE 3. THE NUMBER OF PUBLICATIONS BY VILNIUS UNIVERSITY RESEARCHERS BY TYPE, 2018–2022

TYPES OF PUBLICATIONS	2018	2019	2020	2021	2022
Monographs, studies, fundamental and original theoretical research works	31	36	38	24	33
Articles	1,715	1,724	2,158	2,174	2,278
of which were published in peer-reviewed scientific journals in Lithuania	456	417	538	606	526
of which were published in international and foreign peer-reviewed scientific journals	1,259	1,307	1,620	1,568	1,752
Textbooks, educational books and other study literature	22	29	45	46	24
Other books (dictionaries, manuals, translations, atlases, catalogues, etc.)	50	36	57	52	49
Other publications	106	142	185	176	304
Data sets	N/A*	N/A	N/A	N/A	119
Conference proceedings	150	119	117	137	116
Conference abstracts	1,183	805	478	651	804
Total:	3,257	2,891	3,074	3,260	3,727

*N/A – not available

SCIENCE AND BUSINESS

In 2022, 16 international and four Lithuanian patent applications were submitted at the University. In 2022, the patent portfolio of Vilnius University consisted of 163 invention patents and patent applications, which included 22 European patents, 23 US patents, 30 Lithuanian patents, 15 patents of other countries (China, Australia, Japan, Mexico, etc.), 31 European patent applications, eight PCT (Patent Cooperation Treaty) patent applications, 19 US patent applications, ten Lithuanian patent applications, and five patent applications of other

TABLE 4. VILNIUS UNIVERSITYPATENT PORTFOLIO, 2018–2022

	2018	2019	2020	2021	2022
PCT applications	3	5	4	4	1
Lithuanian applications	5	7	10	3	4
Lithuanian patents	1	4	4	6	11
EPO applications	3	4	4	10	11
EPO patents	1	3	5	0	0
US applications	3	6	4	7	4
US patents	1	4	2	3	3
Other patent applications	1	4	2	0	0
Other patents	4	7	0	3	1

In 2022, the University became increasingly involved in promoting entrepreneurship and activities for creating a start-up ecosystem. For several years now, the research output of University start-ups has had an impact on high-tech industries. Currently, there are 27 companies with the 'University Start-up' status. University scientists or researchers founded these companies and have been involved in the development/commercialisation of the technologies/ solutions developed at the University. Their companies were awarded the status of 'University Start-up' in accordance with the procedure established by the University.

TABLE 5. DYNAMICS OF THE ANNUAL TURNOVER AND JOBS AT COMPANIES WITH THE 'UNIVERSITY START-UP' STATUS, 2019–2022

YEAR	2019	2020	2021	2022 (*)
Sales revenue, thousands of EUR	Up to 4,945	Up to 6,023	Approx. 19,000	N/A**
Jobs	172	222	263	353

Dynamics of jobs created by the companies (* preliminary data according to www.rekvizitai.lt) ** N/A – not available

STUDIES AND LIFELONG LEARNING

STUDIES AND LIFELONG LEARNING

The year 2022 was marked by the post-pandemic period, returning to normal life, and the permeating atmosphere of the war in Ukraine that began at the end of February. The main focus was on the strategic changes to the model of the organisation of studies in order to systematically develop students' competencies in internationality, interdisciplinarity, and research-based learning.

In 2022, three important documents regulating studies were adopted, which set the guidelines for the qualitative development of studies in the next decade. The new Study Regulations approved by the Senate form a solid basis for increasing the interdisciplinarity and internationality of studies and strengthening research-based studies. A flexible study model based on more freedom for individual choice of students will enable them to develop general and interdisciplinary competencies and expand their knowledge in related fields. The importance of education that goes beyond the knowledge and skills required in only one field is continually increasing in the labour market, which aims at high added value and requires complex skills rather than specific professions. Therefore, this approach contributes to the successful careers of our graduates.

The approval of another document – the Concept of Teacher Training at Vilnius University – creates the preconditions for focused collaboration between the University's researchers and lecturers from different disciplines, as well as strengthening the links between the University and schools, in order to achieve the common goal of creating schools where the abilities and potential of each student can flourish. We hope that the initiated national programme for the development of pedagogy will enable the consolidation of the long-term leadership of Vilnius University in the development of a teacher training system based on cooperation between educationalists and other researchers and addressing contemporary educational challenges.

The Language Policy Guidelines have finally been adopted, whose implementation will contribute to the development of high-quality international studies and an international teaching and learning environment. The University's portfolio of international studies is growing every year, and this year, we are particularly pleased with the launch of joint study programmes 'European Studies', as well as 'Translation and Interpreting' with ARQUS partners. For the first time, the percentage of international students has come close to 11 per cent out of the total number of University students, indicating that the strategic 15 per cent target, albeit ambitious, is fully achievable in the medium term. The issue of language usage poses new challenges as the University becomes progressively international; therefore, the Language Policy is needed not only for a long-term vision but also for daily practice.

In 2022, an external evaluation of the fields of studies continued. Since the beginning of the evaluation in 2020, the self-analysis summaries of 29 fields of studies were presented for evaluation, containing analyses of 104 study programmes (43 bachelor, 60 master, and one integrated programme). From the self-analyses of the fields presented for evaluation, the external evaluation procedure of 16 fields of studies has been completed (12 study fields have been accredited for a maximum period of seven years, and four fields of studies have been accredited for a period of three years). The representatives of three fields of studies are awaiting an accreditation order (the seven-year accreditation period is foreseen for all of them), and the evaluation process of the other ten fields continues. In 2022, 11 fields of study were accredited. Of these, eight fields of studies (environmental science, biology, physics, linguistics, medical technology, marketing, statistics, and translation and interpreting) have been accredited for the entire seven-year period, whereas three fields of studies received accreditation for a three-year period.

OFFER OF STUDY PROGRAMMES

During student admissions to Vilnius University in 2022, 257 study programmes were offered (compared to 261 in 2021 and 246 in 2020). The increase in the number of programmes offered in 2021 was due to the reorganisation of Šiauliai University and its merger with Vilnius University. The decrease in the number of study programmes in 2022 compared to 2021 was due to various reasons: some of the residency study programmes were not allocated student places, and some study programmes were not carrying out admission procedures in that year.

It should be noted that Vilnius University continues to shape the study programmes on offer by taking into account the demand for study programmes and assessing the possibilities (financial, physical, information resources, personnel, and research activities in the relevant field) to implement study programmes qualitatively. The University is combining narrowly specialised study programmes into one, offering several different specialisations within it. Also, the University is eliminating low-demand, economically non-viable study programmes. In 2022, as many as 18 study programmes were removed from the Vilnius University register of study programmes (Faculty of Economics and Business Administration - one, Faculty of Philology - one, Faculty of Philosophy - one, Kaunas Faculty - two, Faculty of Communication – three, Šiauliai Academy - nine, Faculty of Law - one). Two new bachelor study programmes were registered (one study programme each at the Faculty of Mathematics and Informatics and the Institute of International Relations and Political Science, respectively).

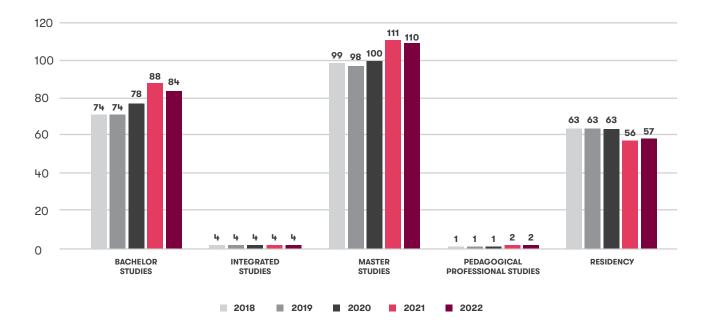


DIAGRAM 5. THE NUMBER OF STUDY PROGRAMMES TO WHICH ADMISSION IS CARRIED OUT BY STUDY CYCLES AND THE CHANGES FROM 2018 TO 2022

THE DISTRIBUTION OF THE NUMBER OF STUDY PROGRAMMES BY FACULTY IS PROVIDED IN DIAGRAM 16 OF ANNEX 5.

In 2022, the University began implementing more study programmes in a foreign language (see Diagram 6): by focusing on increasing the internationalisation of studies and attracting foreign students, it has expanded the implementation of already existing study programmes not only in the national language but also in foreign languages (e.g. 'High-Tech Business' (Business School), 'Economic Analytics' (Faculty of Economics and Business Administration), etc.). New study programmes have been prepared that are to be implemented in a foreign language. In 2022, the 'Politics of Global Challenges' study programme (Institute of International Relations and Political Science) was launched in the first study cycle, and a positive external evaluation in accordance with the European Approach methodology was received for the second study cycle joint study programme 'European Studies'. It is planned that the first students in this programme will commence their studies in autumn 2023. In 2022, it was agreed that a double degree would be awarded on the ARQUS second cycle study programme 'Translation and Interpreting'.

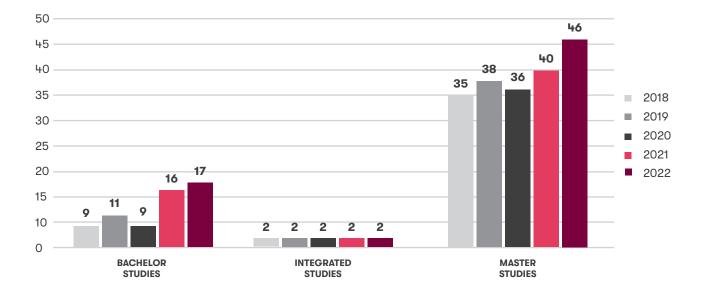


DIAGRAM 6. THE NUMBER OF STUDY PROGRAMMES IN FOREIGN LANGUAGES IN 2018–2022

The total number of course units (modules) in a foreign language offered to students has been increasing since the academic year of 2018-2019; throughout the period of 2017-2022, it was the highest in 2021–2022. The offer of foreign language course units (modules) is being increased in order to strengthen and expand the internationalisation of studies, attract more foreign students, and ensure a sufficient selection of course units (modules) that satisfy individual professional interests, as well as to enable students studying the majority of the study programme in Lithuanian to develop foreign language and intercultural competencies. The provision of subjects in a foreign language to exchange students in the academic years of 2017-2022 by unit is outlined in Diagram 17 of Annex 5.

NUMBER OF STUDY APPLICATIONS

TABLE 6. THE NUMBER OF APPLICATIONS TO STUDY AT THE UNIVERSITY ACCORDING TO STUDY CYCLES IN 2022

STUDY CYCLES	NUMBER OF APPLICATIONS RECEIVED	OF WHICH – APPLICATIONS SUBMITTED BY FOREIGN NATIONALS	THE PERCENTAGE OF APPLICATIONS SUBMITTED BY FOREIGN NATIONALS OUT OF THE TOTAL APPLICATIONS SUBMITTED
Bachelor studies	27,612	1,440	5.2 %
Master studies	7,875	1,380	17.5 %
Integrated studies	4,009	265	6.6 %
Pedagogical professional studies	260	0	0

*N/A – not available

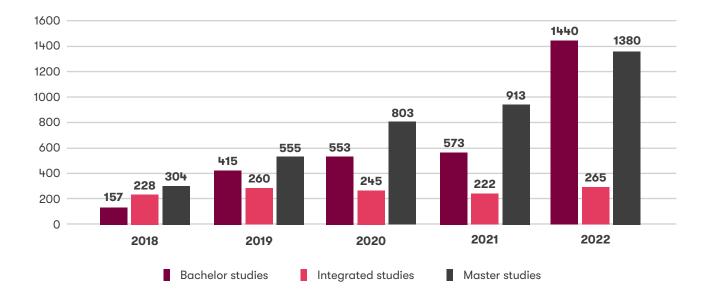


DIAGRAM 7. THE NUMBER OF APPLICATIONS TO STUDY AT VILNIUS UNIVERSITY (ON BACHELOR, MASTER AND INTEGRATED STUDY PROGRAMMES) SUBMITTED BY FOREIGN NATIONALS IN 2018–2022

NUMBERS OF ADMITTED STUDENTS

TABLE 7. THE NUMBER OF STUDENTS ADMITTED TO BACHELOR, INTEGRATED, MASTER, PROFESSIONAL (PEDAGOGY), RESIDENCY, AND DOCTORAL STUDENT PLACES BY STUDY CYCLES IN 2018–2022

STUDY CYCLE	2018		2019		2020		2021		2022	
	TOTAL	OF WHOM WERE FOREIGN NATIONALS	TOTAL	OF WHOM WERE FOREIGN NATION- ALS	TOTAL	OF WHOM WERE FOREIGN NATION- ALS	TOTAL	OF WHOM WERE FOREIGN NATION- ALS	TOTAL	OF WHOM WERE FOREIGN NATION- ALS
Bachelor studies	3,382	78	3,479	106	4251	179	3,800	145	3,999	360
Integrated studies	642	111	664	136	775	142	702	133	701	117
Master studies	1,415	114	1,536	128	1,693	212	1,697	236	1,715	297
Pedagogical professional studies	78	0	70	0	83	0	110	1	129	0
Residency studies	210	4	221	6	213	5	205	4	205	12
Doctoral studies	165	5	170	13	166	11	148	13	178	15
Total:	5,727	307	5,970	376	7,015	538	6,514	519	6,927	801

Compared to the previous year, the number of admitted students is increasing again: six per cent more students were accepted – a total of 6,927 students. The number of foreign students has also increased: 801 foreign nationals were admitted in 2022. Especially pronounced growth was recorded in bachelor studies; compared to 2021, admissions had increased almost one and a half times.

In 2022, the largest number of students was admitted to the Faculty of Medicine: as many as 1,010 students were enrolled in bachelor and integrated, master, and residency studies, while 34 students were enrolled in doctoral studies. The other three faculties that admitted the most students to the first and second-cycle studies were the Faculty of Philosophy – 773, the Faculty of Economics and Business Administration – 761, and the Faculty of Mathematics and Informatics – 626 (the number of students enrolled in bachelor and integrated, master and professional (pedagogy), and residency student places in 2018–2022 by unit is provided in Table 26 of Annex 5).

Most doctoral students – as many as 39 – were admitted to the Life Sciences Center in 2022. Compared to 2021, there were 30 more doctoral students admitted to the University, totalling 178 doctoral students (the number of students enrolled in doctoral studies in 2018–2022 by unit is provided in Table 27 of Annex 5).

The percentage of students who received the highest evaluation in matura exams and were admitted to the University out of the total number of students who received the highest evaluation in matriculation exams is 57 per cent. This percentage increased by six per cent in 2022. TABLE 8. THE NUMBER OF STUDENTS WHO RECEIVED THE HIGHEST EVALUATION IN MATURA EXAMS AND WERE ADMITTED TO THE UNIVERSITY AND ITS COMPARISON WITH THE TOTAL NUMBER OF SUCH STUDENTS ADMITTED TO LITHUANIAN UNIVERSITY-TYPE HIGHER EDUCATION INSTITUTIONS

	NUMBER OF ADMITTED STUDENTS			
YEAR	At university-type higher education institutions	At Vilnius University	PERCENTAGE	
2018	1,598	818	51.19 %	
2019	1,652	887	53.69 %	
2020	1,969	1,086	55.15 %	
2021	1,686	854	50.65 %	
2022	1,079	618	57.28 %	

NUMBERS OF STUDENTS

TABLE 9. THE NUMBER OF UNIVERSITY STUDENTS BY YEAR AND STUDY CYCLES

	2018		2019		2020		2021		2022	
STUDY CYCLE	TOTAL	OF WHOM WERE FOREIGN NATION- ALS	TOTAL	OF WHOM WERE FOREIGN NATION- ALS	TOTAL	OF WHOM WERE FOREIGN NATION- ALS	TOTAL	OF WHOM WERE FOR- EIGN NA- TION- ALS	TOTAL	OF WHOM WERE FOR- EIGN NATION- ALS
Bachelor studies	11,570	163	11,739	222	12,455	355	13,592	427	14,029	720
Integrated studies	2,859	343	2,941	443	3,121	547	3215	620	4,023	742
Master studies	3,343	248	3,478	256	3,639	352	4002	417	3,362	505
Professional (pedagogy) studies	98	0	100	0	115	1	213	2	203	1
Residency studies	805	17	830	16	836	19	837	17	830	22
Doctoral studies	825	21	801	28	810	37	787	46	798	55
Total:	19,500	792	19,889	965	20,976	1,311	22,646	1,529	23,245	2,045

The number of foreign students at the University increased by 33 per cent over the year: from 1,529 to 2,045, whereas in the last five years, Vilnius University admitted a whopping 38 per cent more foreign students.

STUDENT SATISFACTION WITH THE QUALITY OF STUDIES

Are you overall satisfied with this semester's studies at Vilnius University?

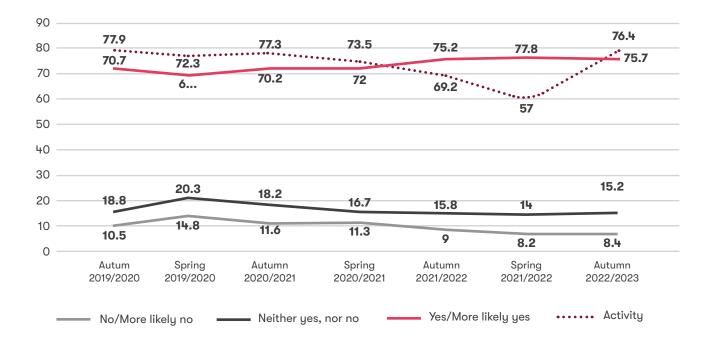


DIAGRAM 8. THE DISTRIBUTION OF STUDENTS' OPINIONS ON THE OVERALL SATISFACTION WITH THEIR STUDIES (IN %) BY SEMESTER (2019–2022)

Student satisfaction with the quality of studies at the University remains stable. The monitoring of the seven-semester student opinion data shows that during the analysed period, most students were satisfied with their studies that semester. Also, when comparing student satisfaction results (with data from different years) only in the autumn and spring semesters separately, there is a tendency, albeit a slight one, that student satisfaction is increasingly growing precisely in the autumn/spring study semester.

However, attention should be drawn to the activity of filling in the spring semester surveys in 2021–2022, which was the lowest in comparison with other periods. This was caused by survey delivery system malfunctions, which led to the mandatory filling of surveys being enabled a little later than usual.

NUMBERS OF GRADUATES

In 2022, 4,493 students graduated from Vilnius University, of whom 2,383 were bachelor students and 1,277 master students.

TABLE 10. THE NUMBER OF VILNIUS UNIVERSITY GRADUATES BY YEAR, STUDY CYCLE AND TYPE OF FUNDING

	2018	2019	2020	2021	2022
Bachelor studies	2,146	2,243	2,051	2,356	2,383
sf*	1,593	1,659	1,566	1,764	1,797
nsf**	553	584	485	592	586
Master studies	1,102	1,063	1,039	1,272	1,277
sf	767	763	746	950	934
nsf	335	300	293	322	343
Integrated studies	415	419	431	459	429
sf	294	279	278	286	272
nsf	121	140	153	173	157
Professional (pedagogy) studies	54	53	62	123	86
sf	53	47	61	111	79
nsf	1	6	1	12	7
Residency studies	193	191	180	187	191
sf	151	149	138	154	150
nsf	42	42	42	33	41
Doctoral studies (those who defended their dissertations)	127	113	119	122	127
Total:	4,037	4,082	3,882	4,519	4,493

sf* – state-funded studies

nsf** – non-state-funded studies

TABLE 11. THE NUMBER OF GRADUATES OF PEDAGOGICAL STUDY SUBJECT SPECIALISATIONS WHO WERE AWARDED A QUALIFICATION IN PEDAGOGY IN 2018-2022

	2018	2019	2020	2021	2022
Childhood Pedagogy	0	0	13	0	0
Subject Pedagogy*	0	0	0	0	0
Professional (pedagogy) studies	53	53	62	142	86
Minor pedagogy studies	20	21	24	43	24
Additional module studies of teaching school	0	0	71**	88***	41****
Total:	73	74	170	273	151

*The first cycle study programme 'Subject Pedagogy' was launched in 2020 ** 18 graduates completed the chemistry module, 39 – pre-school education, and 14 – primary education. *** 5 graduates completed the chemistry module, 9 – physics, 48 – pre-school education, 26 – primary education.

****41 graduates completed the primary education module.

EMPLOYMENT OF GRADUATES

TABLE 12. EMPLOYMENT OF VILNIUS UNIVERSITY GRADUATES 12 MONTHS AFTER GRADUATION

		ACADEMIC YEAR						
	TYPE OF EMPLOYMENT	2016-2017	2017–2018	2018–2019	2019–2020	2021–2022		
	Self-employed and/or employed under an employment contract	1,858	1,703	1,764	1,710	2,040		
	Self-employed only	107	102	76	73	84		
	Continuing their studies	615	574	633	626	661		
Graduates from	Declared departure from Lithuania	147	113	63	28	45		
bachelor studies	On child-care leave	6	4	6	2	4		
	On military service	2	0	3	1	3		
	Registered with the Employment Service	75	61	128	98	63		
	N/A (including foreign nationals)	150 (13)	123 (7)	108 (12)	64 (8)	80 (12)		
	Number of graduates	2,390	2,146	2,243	2,049	2,356		
	Self-employed and/or em- ployed under an employment contract	1,488	1,258	1,248	1,217	1,406		
	Self-employed only	85	72	98	50	60		
	Continuing their studies	241	228	262	238	255		
Graduates from	Declared departure from Lithuania	69	56	29	31	50		
master and integrated	On child-care leave	2	4	5	8	2		
studies	On military service	1	2	2	0	5		
	Registered with the Employment Service	40	47	59	58	44		
	N/A (including foreign nationals)	139 (71)	137 (83)	131 (97)	118 (99)	194 (147)		
	Number of graduates	1,746	1,517	1,482	1,470	1,730		

(Source: National Agency for Education)

During the period of 2016–2021, from 78 to 87 per cent of graduates from bachelor programmes and from 81 to 85 per cent of master and integrated studies graduates were employed under an employment contract or had become self-employed within the first year after graduation. Some of them not only work but also continue their studies (overlapping data in the Table), while some only work or only continue their studies (or choose another alternative shown in the Table).

In the last five years, the employment rate of bachelor graduates within the first year after graduation increased by as much as 10 per cent. A slight increase was also recorded in the number of graduates who chose to continue their studies (from 26 per cent to 28 per cent). A steady decline was recorded in the number of graduates who moved abroad: from six per cent in 2017 to two per cent in 2021.

In the last five years, the number of graduates from foreign countries had doubled in the total number of master and integrated studies graduates, from four per cent to eight per cent.

It should also be noted that in 2021, the graduation took place after the merger with Šiauliai University—the reason for part of the growth in the number of graduates.

ENSURING CONDITIONS FOR LIFELONG LEARNING

Lifelong learning (LL) is part of the educational mission of the University. The range of programmes, activities, and initiatives of the LL implemented at the University meet the professional and personal development needs of different age groups, educational backgrounds, professions, and interests.

The University continuously develops LL activities that can be divided into several key groups:

- training and activities for children and pupils;
- targeted programmes: qualification development courses or cycles thereof (healthcare, pharmaceutical experts, psychologists, legal professionals, educators, physicians, etc.); language learning (Lithuanian as a foreign language, foreign languages (English, Spanish, Italian, Scandinavian, Japanese, Chinese, etc.));
- study of individual course units (modules) of study programmes. The LL activities are also linked to formal studies. Individual course units are mostly chosen by individuals intending to study for a master degree, enrolled in upper-year courses or seeking qualification development. Students who have taken a module and fulfilled the requirements set out in the description of the module are awarded study credits that can be transferred to a study programme that they later opt for.
- other initiatives (educational, research, and study promotion events, excursions, conferences, etc.), which are presented in more detail in other chapters of this report.

In 2022, the concept of LL was presented, and a draft of Regulations for Vilnius University Business School Lifelong Learning Centre was prepared (Regulations were approved on 23 February 2023). The main objective of the LL Centre is to ensure the effective implementation of the LL policy and the coordination of activities at the University.

Training and activities for children and pupils

The University regularly implements various initiatives and programmes for pupils of different ages and

interests – lectures, educational activities, excursions to individual units, museums, the Botanical Garden, libraries, the Observatory, etc.

Pupils actively engage in the programmes (schools and academies) offered by units: the School for Young Historians, Academy of Entrepreneurship, International Masterclass in Elementary Particle Physics, School of Psychology, Academy of Sociology, distance learning school for young chemists 'Pažinimas', Laboratory of Young Chemists, etc. The Faculty of Philology organises the annual classical philology competition, as well as the 'VU Academia RU' and 'Baltic Academy' seminars. The Faculty of Communication organises a series of seminars for classes 9-12 titled 'Pažink Save'. Since 2021, the Faculty of Physics has hosted 'Fotonas', a school for young physicists. The Life Sciences Center, together with the international business enterprise 'ThermoFisher Scientific', is implementing the 'Mobile Bioclass' project, during which students and the enterprise's young employees go on visits to Lithuanian schools.

Targeted programmes: qualification development courses, their cycles and language teaching and learning

Qualification development programmes for specialists and professionals in different fields, depending on the area of the competencies and the need, are carried out in all core academic units. In 2022, the number of qualification development programmes for teachers and the number of their participants grew rapidly - 38 unique programmes were implemented in the Faculty of Philosophy and Šiauliai Academy, where 4,205 unclassified students registered. The Faculty of Philosophy also implemented 15 training programmes for the enhancement of qualification and vocational training of psychologists and psychotherapists, attended by 445 unclassified students. The Faculty of Medicine offered 47 programmes to enhance the qualification of healthcare, pharmaceutical and other experts, attended by 5,014 unclassified students. The Faculty of Law organised six lifelong learning programmes attended by 318 unclassified students.

The University offers a wide range of foreign language courses for those wishing to expand this competency. The Faculty of Philology has a Foreign Languages Programme, which offers English, German, French, Russian, Spanish, Estonian, Latvian, Romanian, Georgian, and other language courses taught twice a year at different levels. The Faculty of Philology also offers Lithuanian as a foreign language training courses in eight different formats and levels. In 2022, 94 unique language learning courses were organised and implemented; some of them had several cohorts of unclassified students, while 2,730 students attended language learning courses.

THE UNIVERSITY COMMUNITY

THE UNIVERSITY COMMUNITY

The composition of staff

On 31 December 2022, there were 5,654 employees at Vilnius University, including academic and nonacademic staff. In total, University units employed 2,590 lecturers and 850 researchers. Non-academic positions, including all categories of job positions (managers, specialists, non-qualified staff), were filled by 2,214 employees (in 2021 – 2,075).

The number of staff remained stable in 2022, and the slight increase in the number of employees was temporary, resulting from the need to perform administrative functions in various projects. The largest number of external staff was attracted for implementing the project 'Optimisation of the network of higher education institutions and improvement of the quality of studies by integrating Šiauliai University into Vilnius University' (on 31 December 2022, 169 employees worked on this project under a main position employment contract, and 224 employees worked in this project under supplementary employment agreements). Out of them, 53 employees were attracted during the reporting period (five employees worked under the main position employment contracts and 48 employees - under supplementary employment agreements).

The increase in the number of employees was also influenced by the decisions of Vilnius University to take immediate action when the war in Ukraine broke out -63 Ukrainian citizens were employed.

From 1 January 2022, the updated Description of the Remuneration Procedure for Vilnius University Employees approved by the Council of the University on 15 December 2021 came into force. The review and updating of the existing procedure, having taken into account the nuances of application arising in practice, allowed for a more transparent and clearer regulation of the work performed by the employees and the remuneration for it. During the reporting period, the remuneration for academic staff has been increased, with the Base Salary of 2,655 EUR being applied since 2022.

In 2022, a hybrid work model was widely applied within the Vilnius University community, combining remote and in-person work. Thus, the skills acquired during the pandemic were further successfully applied, and employees were supported in balancing work and family responsibilities. In light of the increased need, and in order to ensure uniform and clear rules for all, on 1 September 2022, the Description of the Remote Work Procedure for the Employees of Vilnius University was approved.

In September – October 2022, a community survey to investigate the engagement of employees and their satisfaction with the organisation, job, and unit was carried out for the second time. The results of the survey showed that although the average employee engagement rate decreased significantly from 4.23 points in 2020 to 4.02 points in 2022 (on a six-point scale), the overall average organisation, job, and unit satisfaction score remained almost unchanged, being 4.02 (in 2020 – 4.00) points (on a five-point scale).

At the end of 2022, a significant and sustainable solution was adopted: from 2023, employment contracts and agreements shall be signed and stored electronically only.

In 2022, the increasing mobility of employees – the growth in the number of traineeships and secondments – was observed. The University community continued to actively take advantage of the offered qualification enhancement opportunities: employees increasingly engaged in training on leadership competencies. Having taken into account the growing interest, the scope of training increased almost three times as well. The community researchers gave lectures to community members and thus shared their knowledge and research findings in the already-traditional series of lectures, 'The University Teaches the University'. In 2022, these lectures attracted more than 1,100 attendees.

In order to ensure a high-quality and efficient staff selection process, the Description of the Procedure for the Selection of Non-Academic Staff of Vilnius University was approved, systematising and regulating the selection practices applied previously. Compared to 2021, the total number of non-academic staff selection procedures was lower; however, in order to attract leaders in different areas, more selections to management positions were organised. Also, within the last four years, the largest number of competitions for the positions of lecturers and researchers was announced – 389 (213 in 2021).



	TOTAL NUMBER OF EMPLOYEES			
YEAR	in total	of whom were foreign nationals	Number of positions (posts)	
2018	4,799	111	3,634.10	
2019	4,823	112	3,683.61	
2020	4,973	134	3,942.57	
2021	5,417	153	4,307.73	
2022	5,654	206	4,360.64	

	ACADEMIC STAFF*			NON-ACADEMIC STAFF**				
YEAR	In total	of whom were foreign nationals	Number of positions (posts)	% of the total num- ber	In total	of whom were foreign nationals	Number of positions (posts)	% of the total number
2018	2,875	100	1,877.64	59.91%	1,924	11	1,756.46	40.09 %
2019	2,948	103	1,954.38	61.13%	1,875	9	1,729.23	38.87 %
2020	3,060	120	2,129.12	61.53%	1,913	14	1,813.45	38.47 %
2021	3,342	127	2,372.34	61.69%	2,075	26	1,935.39	38.31 %
2022	3,440	177	2,379.53	60.84%	2,214	29	1,981.11	39.16 %

**Non-academic staff – employees who hold non-academic positions throughout the University (top-level heads, managing administration, research and studies administration staff, technical support and maintenance staff, and cultural workers.

COMMUNITY-BUILDING ACTIVITIES

Building the University community and encouraging contributions to the University's activities was promoted through community events, ensuring equal opportunities and preventing discrimination, fostering volunteering activities, academic pastoral care, and emotional support for community members.

The traditions of academic and cultural events continue: the ceremonies of the beginning and end of the study year were organised, and the community was brought together during calendar and national holidays. The event dedicated to the memorialisation initiative 'Recovering Memory' was held: 27 persons who had been deprived of the opportunity to complete their studies and acquire a University education, having been forced to leave Vilnius University due to historical circumstances, were remembered and honoured. The below listed distinguished researchers were officially inaugurated as Honorary Doctors of Vilnius University: Prof. Bruno Robert (France), Prof. Andrew Bush (United Kingdom), Prof. Thomas Chung-Kuang Yang (Taiwan), and Prof. Koen Lenaerts (Belgium).

As in previous years, in September 2022, a universitywide first-year integration process was organised across all faculties to help first-year students from Lithuania and abroad to adapt as quickly as possible. All the necessary information for the beginning of studies is published on the information platform 'Studentauk'.

Information for the University community on current issues, changes, events, qualification enhancement opportunities, internal career opportunities, benefits for employees and students, and ARQUS calls is provided via all internal communication channels: by e-mail, in weekly newsletters addressed to the entire University community, newsletters of core academic units, the Virtual Learning Environment, or e-mail conferences held for employees of academic units, and via teams on MS Teams, as well as by publishing news in the University intranet in Lithuanian and English, and through organised events and discussions.

In 2022, the priority objectives envisaged in Vilnius University Diversity and Equal Opportunities Strategy 2020-2025 were pursued. In order to actualise the topic of equal opportunities in Lithuanian higher education, the University community constantly engages in ongoing discussions, e.g. on the social dimension of higher education. The University community participated in working groups, conferences, and discussions related to the social dimension topic, and the joint roundtable discussion 'Equal opportunities in higher education: from vision to practice' with other Lithuanian higher education institutions was initiated.

Continuing the started activities, in 2022, students with disabilities were being actively included and integrated, and plans for the individualisation of studies for students with disabilities were developed. In cooperation with international partners and various disability organisations, training sessions for the University community on the needs of different disabilities, with particular emphasis on psychosocial disabilities and the needs of students with learning difficulties ('invisible disabilities') were conducted on an ongoing basis. The series of trainings on disability and topics concerning the adaptation of study processes (hearing, vision, dyslexia, autism, mental health issues, and the adaptation of assessments and examinations) were attended by more than 500 members of the University community. About 100 individual consultations on the study process adaptation issues were provided to students and lecturers of the University.

In order to enhance the awareness of the University community on the ways of adapting the study process to the needs of students resulting from different disabilities, six video lectures were prepared explaining how to respond to these needs. To promote these lectures, they will be uploaded to the e-learning platform and made accessible to all University employees.

Continuing the cooperation with the nongovernmental organisation 'SOPA' and in order to enhance the openness of the community to the employees with disabilities, for the third year in a row, the University community participated in the 'DuoDay' initiative. In order to enhance physical accessibility, non-governmental disability organisations were consulted and the plan to improve physical accessibility at the University was updated.

In 2022, discussions on the work-life balance topic were initiated. Through joint efforts with experts from the Office of the Equal Opportunities Ombudsman,

a plan of instruments was developed, allowing the main challenges to be identified.

In 2022, events were organised aimed at enhancing equality and diversity, and specifically – the topic of gender equality in higher education institutions. Also, a network of Vilnius University employees interested in this topic was created, in which the majority of academic units of the University are represented.

The activity of the University's Trust Line is continued: counselling is provided and reported difficult situations are responded to. Following the establishment of the steering group, the development of the Policy on the Prevention of Discrimination, Harassment, Sexual Harassment, Violence, and Persecution at Vilnius University and the procedure of its implementation was started.

The University community was actively involved in equal opportunities covering international projects, such as ARQUS and SPEAR, in which working and consulting with partners from different European universities took place.

When the war broke out in Ukraine, employees and students of Vilnius University got actively involved in volunteering activities assisting the people affected by the war. The University community supported the civic initiative 'Stiprūs kartu' ('Strong Together') and started intensive cooperation with the Lithuanian Red Cross and the Caritas organisation. This year, the project 'Kelrodė žvaigždė' ('The Guiding Star') of Vilnius University not only pulled an even greater number of students willing to help children with communication or behavioural difficulties - the children from Ukraine in need of help with integrating were also involved in the project activities. Celebrating the Year of Volunteering in Lithuania, a photography exhibition was organised to share the volunteering experience of the employees and students of Vilnius University. In 2022, along with an ongoing discussion on the benefits of volunteering, a celebration was held to express gratitude to the volunteers of Vilnius University for their time dedicated to volunteering activities within the University and outside of it. In 2022, over 200 members of the community concluded volunteering agreements with the University.

In 2022, to meet the spiritual needs of the University community and the residents of Vilnius city, active pastoral care activities continued to be developed at St. Johns' Church of Vilnius University. In addition to the immediate sacramental services, the Jesuits and pastoral associates serving in this Church organise and deliver various lectures on faith, understanding, knowledge, and study of the Bible and spirituality, and take an active part in social activities. New initiatives implemented by the Chaplain and Pastoral Care Team of Vilnius University should be mentioned exclusively, namely the socialisation project for families raising children with Down syndrome, in which volunteer students from Vilnius University are getting involved, as well as the spiritual accompaniment of Ukrainian refugee families.

Fostering the emotional well-being of the community is a very important activity carried out by the Counselling and Training Centre (CTC) of the Faculty of Philosophy. The CTC services are intended for members of the University community – students and employees. In order to empower the community and develop its practical skills and abilities to take care of their own emotional health, as well as that of others, psychologists of the University community deliver lectures and conduct practical training on various psychological topics, such as effective learning, stress management, mental health, emotional burnout, conflict management, etc.

In addition to the organisation of training, the CTC specialists provide psychological counselling services in Lithuanian, Russian, and English to the University community. In 2022, the opportunity to communicate with a psychologist in Ukrainian was introduced as well. Psychologists of the University community also provide urgent free of charge psychological support to students and employees who are experiencing a psychological crisis or are at risk of suicide. In 2022, there were five counselling rooms in different locations of the University. On an individual basis, the staff of the CTC provide training and psychological services at University units in Kaunas and Šiauliai.

MOBILITY OF UNIVERSITY STAFF UNDER ERASMUS AGREEMENTS

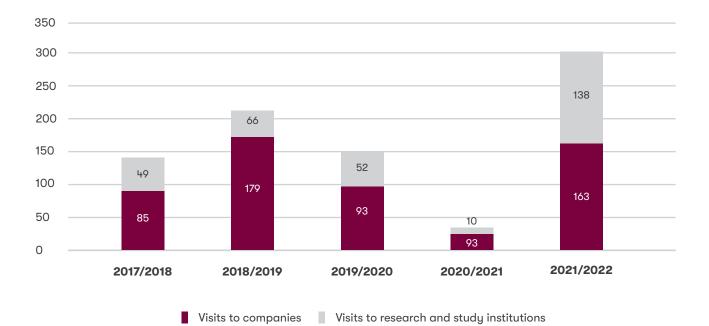


DIAGRAM 9. MOBILITY OF UNIVERSITY ADMINISTRATIVE STAFF VISITS UNDER THE ERASMUS PROGRAMME, 2017–2022

After the end of the COVID pandemic restrictions, staff mobility also reactivated, actively resuming only in late spring. Staff mobility for administrative purposes not only reached but also exceeded the pre-pandemic level; however, the call of academic staff for teaching visits was only able to recommence in the autumn semester, as many higher education institutions still worked remotely.

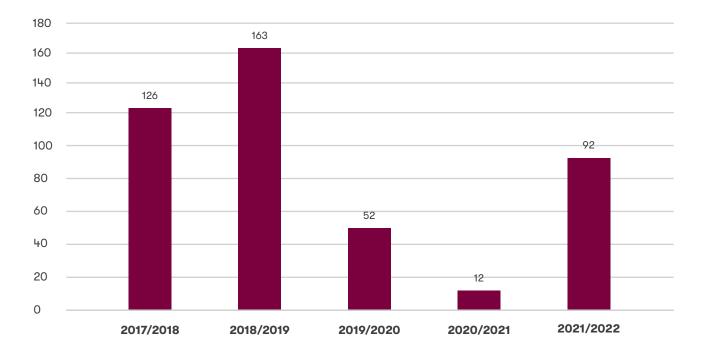


DIAGRAM 10. DYNAMICS OF UNIVERSITY ACADEMIC STAFF VISITS TO FOREIGN UNIVERSITIES UNDER THE ERASMUS PROGRAMME, 2017–2022

DEVELOPING TEACHING STAFF COMPETENCIES

Every year, lecturers can develop their pedagogical competencies under various training programmes of different durations. The number of lecturers trained, which had been steadily increasing since 2017, went down severely in 2020 due to the pandemic. In response to the situation, in March 2020, a virtual community of lecturers learning together was built to share experiences with each other. In 2020, 15 webinars were organised, where University lecturers presented their experiences of using distance teaching methods and discussed with colleagues the current challenges of distance teaching. The recordings of the webinars were published on the University's staff internal website - intranet, thus providing all lecturers with long-term access to examples of good practice, even after the virtual events.

The total number of lecturers who participated in the training (156) started to go up in the post-pandemic period but slightly decreased in 2022; however, the number of training hours per lecturer increased to 21.7: a team of 30 lecturers studied under an 80-hour blended training pedagogical competencies development programme provided by lecturers from the University of Bergen (Norway). While studying under this programme, in consultancy with their Norwegian colleagues, the lecturers also produced pedagogical competencies development modules to provide to their peer colleagues at Vilnius University. The data on the number of lecturers who participated in pedagogical competencies development training in 2018–2022 are presented in Table 47 of Annex 8.

SUPPORT AND INCENTIVE SCHOLARSHIPS FOR STUDENTS

In 2022, the process of granting financial support to students was largely influenced by the renewed Russian aggression against Ukraine. This is reflected in all sources of aid for students – the budget, the University, and sponsors. Ukrainian citizens were exempt from tuition fees; the 'Grand Duchy of Lithuania Scholarship' and one-off social scholarships were granted. Additionally, the Ukrainian citizens studying at the University were supported by private sponsors awarding nominal scholarships. For these reasons, in 2022, the share of the State budget used to support students increased by almost 28 per cent, and the share of funds allocated to support University students increased by almost 16 per cent.

The continuous growth of the number of incentive scholarships granted from the budget is linked to the growth in the share of the state allowance for studies used for student support. It should be noted that, in line with the growth of the amount of basic social security benefit, the amount of the incentive scholarship also increased. Therefore, although the number of scholarship-granted students was higher only by 3.3 per cent compared to 2021, the amount paid out in 2022 was 17 per cent higher than in the previous year. The number of students in the first study cycle, the second study cycle, and integrated and professional (pedagogy) studies who received incentive scholarships from the State budget for the study outcomes increased from 5,130 (in 2021) to 5,301 (in 2022). In 2022, social partners granted scholarships to 301 students, and more than 366,000 EUR were paid out per year.

TABLE 14. SCHOLARSHIPS GRANTED FROM THE STATE BUDGET, 2022

TYPE OF SCHOLARSHIP	GRANTED (THOUSANDS OF EUR PER YEAR)	NUMBER OF STUDENTS
Incentive scholarship	2,265.93	5,301
Professional (pedagogy) studies scholarship	1,434.27	519
Support for students from Ukraine	473.7	280
Grant to meet special needs	56.09	76
Targeted benefit to partially compensate the costs of studies	3.24	19
Nominal scholarships	82.12	52
Targeted study funding scholarships by the Ministry of Economy and Innovation	79.8	43
In total	4,395.16	6,290

TABLE 15. SCHOLARSHIPS GRANTED FROMVILNIUS UNIVERSITY FUNDS, 2022

TYPE OF SCHOLARSHIP	GRANTED (THOUSANDS OF EUR PER YEAR)	NUMBER OF STUDENTS
Incentive scholarships	827.69	2,243
One-off social scholarships	40.77	113
One-off targeted scholarships	130.65	751
Scholarships from core academic unit funds	80.59	141
Vilnius University Commemorative 450 th Anniversary scholarships	161.00	167
The Grand Duchy of Lithuania scholarships	126.60	130
EU Eastern Partnership nominal scholarships	10.00	16
In total:	1,377.29	3,561

OTHER EDUCATIONAL AND CULTURAL ACTIVITIES

THE ACTIVITIES OF VILNIUS UNIVERSITY LIBRARY

Vilnius University Library (VUB) organised its activities in accordance with the 2022 activity plan, prepared in line with the priorities set out in the University Strategic Plan for 2021–2025 and with the aim of contributing to the implementation of the University's strategic objectives. The, 'Vilnius University Open Science Policy Guidelines', approved in 2022, were the precondition in pursuing the long-term goal of VUB to become the Leader of Open Science Policy and Ideas at Vilnius University.

Attention was most focused on meeting the information-related needs of the academic community to the fullest possible extent; VUB was visited by 39,808 registered users 1,517,814 times, either virtually or in-person. In 2022, VUB users had access to 95 databases, 49,127 titles of e-journals, 533,557 titles of e-books, and 111,419 titles of other material, a total of 694,103 titles of documents (see Table 48 of Annex 9, Key performance indicators of the Library).

In order to increase the development potential of Chinese Studies and access to information, the Taiwan Resource Centre for Chinese Studies was launched at VUB. It was established by the University in cooperation with the National Library of Taiwan. The centre's collection consists of 500 documents published in Taiwan.

Compared to 2021, the number of training courses implemented by the library and their participants increased by 1.5 times. The library staff conducted 307 academic hours of various training courses, attended by almost 2,600 members of the University community.

The project 'Research on old Vilnius University dissertations (1579–1773) and the creation of a database (VUDis)' funded by the Research Council of Lithuania was continued in 2022. A digital collection of old theses kept in VUB was created (https://kolekcijos.biblioteka.vu.lt/en/theses-oldvilnius-university).

A virtual story accessible on the 'Google Arts and Culture' platform since early 2023 has also been created.

A significant event for the promotion of heritage – the exhibition 'Inspired by Skaryna: 500 Years of

the Printing Press in Vilnius', was organised by VUB to commemorate a noteworthy 500th anniversary: in 1522, the first printing house of the Grand Duchy of Lithuania was established in Vilnius, and the first book – Francysk Skaryna's 'Little Travel Book' – was printed.

In 2022, the book 'Jonas Karolis Chodkevičius: Impavidus pro patria mori – Bebaimis mirti už tėvynę' ('Jan Karol Chodkiewicz: Impavidus Pro Patria Mori – Unafraid to Die for the Fatherland') was published. The publication was based on material from the exhibition organised in 2021, which contributed to the commemoration of the 'Year of Jan Karol Chodkiewicz' declared by the Government of the Republic of Lithuania. The book was supplemented not only by significant documents related to the personality and environment of Jan Karol Chodkiewicz but also by previously unpublished translations of historical sources as well as related research.

THE ACTIVITIES OF VILNIUS UNIVERSITY MUSEUM

In 2022, full-time educators started working at Vilnius University Museum. This development enabled the Museum to expand its services, prepare new routes for thematic excursions and educational activities, and offer regular, paid excursions to the architectural ensemble of the University and other places related to the history of Vilnius University. The new educator posts, as well as the volunteering activities developed and supported since 2018, have allowed the Museum to become more involved in cooperation with other Lithuanian and foreign institutions. In cooperation with an alternative platform for the discovery of Vilnius 'Neakivaizdinis Vilnius' ('Part-Time Vilnius'), a new, student-oriented excursion route in Saulėtekis was created. As part of the 'Open House Vilnius' event, an open architecture festival organised by 'Architektūros Fondas', an excursion route of the University Observatory, located on Čiurlionis Street, was created. The Observatory was visited by 1,134 people over that weekend, twice as many as planned, and won the nomination of the public's favourite during the festival. On 14 May 2022, the Museum participated in the 'International Night of Museums' and was visited by 572 people in one evening.

In 2022, the 200th anniversary of Romanticism was celebrated in Lithuania and Poland. In cooperation with the Polish Institute in Vilnius, the Museum prepared 14 different events for this occasion. Among them, it is worth noting the three performances of the play 'Dziady' ('Forefather's Eve') by the Wierszalin Theatre based in Supraśl, Poland, which was attended by 750 spectators at the Vilnius University Theatre Hall, as well as a theatrical excursion based on the theme of Adam Mickiewicz's ballads and summer film screenings at the Adam Mickiewicz Museum; these events were attended by more than 100 visitors each.

To commemorate the anniversary of Romanticism, the Museum published a new edition of Mickiewicz's début book 'Adomo Mickevičiaus poezija. Pirmas tomas. Poezye Adama Mickiewicza. Tom pierwszy' ('The poetry of Adam Mickiewicz. The first volume') in Polish and Lithuanian. The publication was funded by the Lithuanian Council for Culture, the foundation 'Aid to Poles in the East', the Polish Institute in Vilnius, as well as the Polish Minister of Culture and National Heritage from the cultural support programme. The print run of the publication is 2,000 copies, and it has been distributed in Lithuania and Poland since 2023. In 2022, a total of 34,399 guests visited the Museum, 46 per cent more than in 2021. However, the attendance still did not get close to the number of visitors recorded in 2019. This may have been due to the difficult geopolitical situation, as well as to the slow recovery of the tourism sector following the pandemic (for more information, see Table 49 of Annex 10, The activities of the Vilnius University Museum and visitor flows in 2018–2022).

THE ACTIVITIES OF VILNIUS UNIVERSITY CULTURE CENTRE

In 2022, the activities of the Culture Centre of Vilnius University showed two trends. First of all, the beginning of the war in Ukraine prompted the desire of University art groups to support the neighbouring European country. In order to draw attention to the pain of people experiencing aggression and the fight for the preservation of their statehood, the heads of art groups organised support concerts and campaigns and, in cooperation with the Vilnius University Foundation, allocated the funds raised from ticket sales to support the Ukrainian academic community.

Secondly, the post-pandemic recovery in the cultural sector was also felt this year. This was influenced by the quarantine restrictions that lasted for several years, so in 2022, as soon as the restrictions were lifted, the Culture Centre received an unusually large number of invitations to participate in various festivals and competitions, as well as the official festivals of Vilnius, regional cities, and towns. Art groups were continuously preparing new programmes, and at least a few trips within Lithuania or abroad took place each month. In total, a record-breaking number of events was recorded in the activities of the Culture Centre, with 211 concerts, plays, tours, festive performances, etc., taking place in 2022.

The year 2022 was also exceptional due to two very significant and large events that took place that year. The Baltic students' song and dance festival 'Gaudeamus', organised every four years by the Lithuanian National Culture Centre and the Ministry of Education, Science and Sport, took place in June. The festive events brought together over 3,000 participants from the three Baltic States. As many as seven University art groups with nearly 400 students participated in the preparation, which lasted more than six months, and the main events themselves.

In addition, one of the largest educational projects in Lithuania, 'Klasika visiems' ('Classics for Everyone'), also took place last year. The project of the Culture Centre, supported by the State Studies Foundation, was carried out for the tenth time already. One of the most impressive compositions by the Austrian composer Wolfgang Amadeus Mozart, 'Requiem', was chosen for the jubilee project. In total, about 500 participants took part in the project, more than half of whom were students from all over Lithuania. Representatives from the choirs of the University of Graz in Austria, as well as the Taras Shevchenko National University of Kyiv and Odesa and the I. Mechnykov National University in Ukraine also participated in the project.

For several years in a row, the Culture Centre has been establishing cultural relations with the universities of the ARQUS network. In 2022, the University of Padua celebrated its 800th anniversary. This celebration was joined by the University's choir 'Pro Musica' and the Chamber Orchestra, which organised a joint concert with the choir and orchestra of the University of Padua. The famous 'Requiem' by the Italian composer Luigi Cherubini was performed in the main cathedral of the city.

THE ACTIVITIES OF VILNIUS UNIVERSITY HEALTH AND SPORT CENTER

In 2022, the University's teams (approximately 340 members and 22 teams), trained and mentored by the coaches of Vilnius University Health and Sport Center ('SSC'), successfully participated in the Lithuanian Student Championships and won 34 gold, 44 silver, and 29 bronze medals. Athletes represented the University and Lithuania in European and World Championships and other international competitions: the largest University team of all time – 60 athletes – participated in the 37th SELL Student Games in Riga; 39 medals were won (13 gold, nine silver, and 14 bronze). At the European Universities Games, the 3x3 men's basketball team won the silver medals, and the women's beach volleyball team took bronze. At the 'EUROMILANO' European student games, both the men's and women's basketball teams became champions. The men's basketball team came back from the World InterUniversities Championships in Barcelona with the winners' cup.

After a break due to the pandemic, the traditional competition – the Rector's Cup – took place in 2022 for the 21st time and included ten disciplines. Approximately 300 students took part, representing their academic units. Other various University tournaments were also organised, and a space was provided for various student initiatives during their faculty celebrations or on other occasions.

There was a particular focus on health promotion projects oriented towards the University community as a whole: The Health Laboratory provided free individual health promotion consultations both in person and remotely (>200 consulted students, >300 consultations). Together with seven other European universities and organisations, the SSC continued to implement the project 'Mind. Body. Boost', a research-based mental and physical health promotion programme for young adults that has already attracted 50 students. In the context of the implementation of the project funded by the National Public Health Promotion Foundation, the teams of the SSC, the Faculty of Medicine, and their partners have developed a health promotion programme for sedentary workers. During all summer months, the Vilnius University Summer Challenge was organised once again. This game is designed to increase the physical activity of the University Community, with all members of the University Community competing

on the scale of physical activity. The SSC actively represents Vilnius University in various organisations: the European Network of Academic Sports Services (ENAS), the Lithuanian Students' Sports Association, the Lithuanian Olympic Academy, and the activities of other organisations.

THE ACTIVITIES OF VILNIUS UNIVERSITY BOTANICAL GARDEN

In 2022, the Green Space Maintenance Group was formed, which was tasked with the supervision of the foilage and forests of other units and, in general, the green spaces of the University. The general garden infrastructure continued to be further developed: in Kairėnai, the paving material of the visitors' parking was improved (an area of over 4,800 square metres), a lighting system was installed, and the reorganisation of the Central Exhibition of Ornamental Grasses was completed (an area of 0.5 hectares); at the Vingis Division of the Botanical Garden, over 1,000 square metres of paved pathways were renewed, parts of the old dendrological exhibition areas were put in order, and an information system was installed. The garden's material base was improved and updated.

The garden has fully resumed all its activities; 175 events were organised in it during 2022 (109 of them were non-commercial educational, cultural, and sports, while 66 were commercial). The garden was visited by a record number of people -146,700.

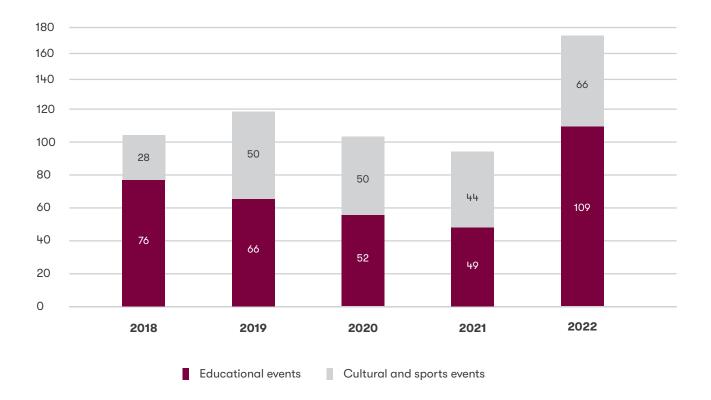


DIAGRAM 11. PUBLIC, NON-COMMERCIAL EVENTS OF THE BOTANICAL GARDEN OF VILNIUS UNIVERSITY IN 2018–2022 AIMED AT THE GENERAL PUBLIC

Several projects were carried out, the highestfunded of which was 'The renewal of the Vilnius University Botanical Garden infrastructure to increase opportunities for developing educational and cultural activities', funded under instrument No. 05.4.1-APVA-V-017 'Public Awareness of the Environment and the Management of Environmental and Recreational Facilities' of the Priority 5 'Environment, Sustainable Use of Natural Resources and Adaptation to Climate Change' of the Programme for the EU funds' Investments in 2014-2020. The total value of the project is over 1 million EUR. Other projects worth mentioning are: the international project 'ABCDE' - 'Artists and botanical gardens creating and developing educational innovation' (an educational programme for schools) of the Erasmus+ programme together with partners from Ireland, Iceland, the Netherlands, and Lithuania; a project involving art installations featuring light carried out together with a Polish partner; and several other educational and cultural projects. In 2022, a record number of volunteers participated in various activities of the garden - 534 people who worked for 1,842 hours in total. Through various activities, the garden has co-operated with many partners, both in Lithuania - schools, botanical gardens, various organisations - and abroad. The garden's selfearned income was 311,700 EUR in 2022 (an increase of 27 per cent compared to the previous year).

FINANCIAL MANAGEMENT

FINANCIAL MANAGEMENT

In 2022, the University's funding and other revenues amounted to 192.86 million EUR, which is 35.58 million EUR more than in 2021. Appropriations from the State budget increased by 24.2 per cent in 2022 (in 2022, 7.57 million EUR in appropriations were intended for increasing the remuneration of employees; the amount for studies and research was boosted by 10.13 million EUR, the appropriations for maintenance and administration saw a rise of 1.21 million EUR: and the sum of 0.75 million EUR was designated for the scholarships of Ukrainians who were admitted to the University, for the partial financing of their tuition fees, and for covering for the temporary accommodation expenses of those foreign nationals who fled Ukraine). The increase in other targeted state appropriations by 31.6 per cent was influenced by a 7.41 million EUR increase in resources received from EU funds and the European Economic Area.

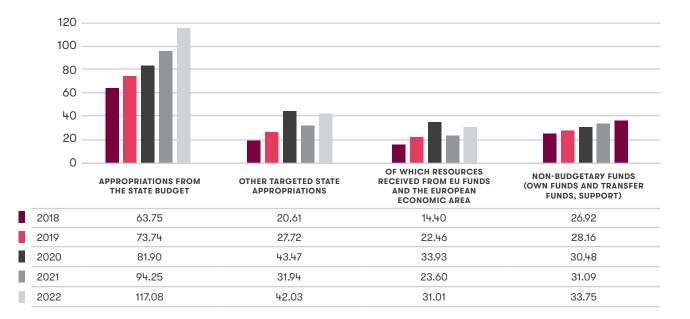


DIAGRAM 12. VILNIUS UNIVERSITY FUNDING, INCOME, AND OTHER REVENUE IN 2018–2022 (EUR MILLION)

In 2022, the University's expenses amounted to 182.77 million EUR, 64.5 per cent of which were expenses for remuneration and social security, 10.2 per cent for the acquisition of fixed tangible and intangible assets, 8.3 per cent for scholarships and 17.0 per cent–for other expenses.

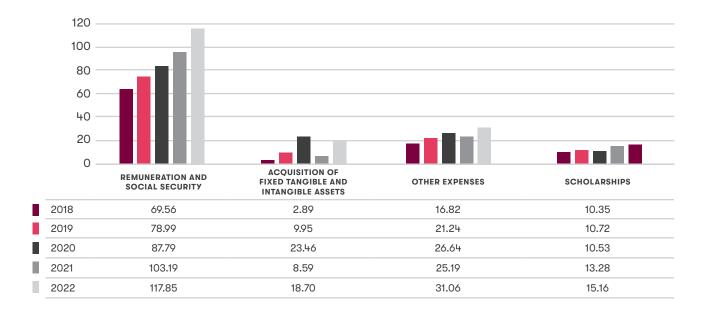
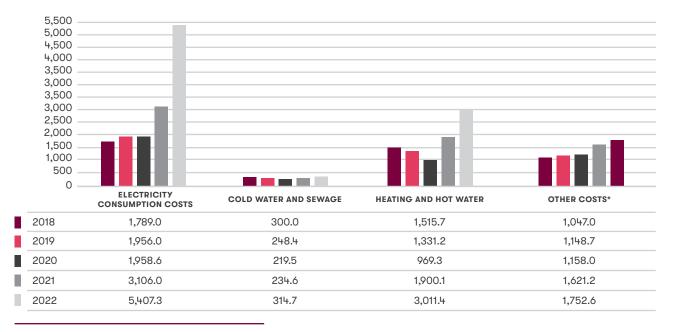


DIAGRAM 13. THE COST STRUCTURE OF VILNIUS UNIVERSITY IN 2018–2022 (EUR MILLION)

The operating costs of the University (not taking into account the tenants' part) amounted to 1,0486.0 thousand EUR in 2022 (as compared to 6,861.9 thousand EUR in 2021). Of these, electricity consumption costs accounted for 51.6 per cent, heating and hot water – 28.7 per cent, cold water and sewage – 3.0 per cent, and other costs (transport maintenance, communications, cleaning, security services, gas, and rubbish removal) – 16.7 per cent.



* Transport maintenance, communications, cleaning, security services, gas, and rubbish removal costs.

DIAGRAM 14. THE OPERATING COSTS OF THE UNIVERSITY IN 2018-2022 (EUR THOUSAND)

The income of Vilnius University per student has increased by 45 per cent in the last five years (2018-2022), from 5.71 thousand EUR to 8.30 thousand EUR. In 2021–2022, the income per student, which stood at 7.02 thousand EUR, increased by about 18 per cent.

THE LARGEST PROJECTS THAT HAVE THE HIGHEST SYNERGY WITH THE UNIVERSITY'S STRATEGY

In 2022, the establishment process of the Faculty of Medicine Science Centre continued. The project is funded by EU Structural Funds. The project is intended for biomedical research, studies, and technological development purposes and contributes to the implementation of the priorities set out in the smart specialisation area 'Health Technologies and Biotechnology'. The planned infrastructure is a facility that meets the technological requirements of the highest level of experimental biomedical science and is necessary for the implementation of innovative study processes. After the Centre is created and starts its operation, it is going to improve the efficiency of research activities: the scope of interdisciplinary and intersubject research under national and international programmes, as well as the number of publications and citations. In addition, it will encourage more active transfer practices of knowledge and technology as well as commercialisation. Improvements will also be seen in the preparation of specialists in the field of biomedicine, the conditions of laboratoryexperimental activities, and the practical training of students for professional work. The Science Centre will also host a biobank of the population and rare diseases. It is the largest currently-implemented project at the University, the total value of which exceeds 50 million EUR.

Using funding from EU Structural Funds, the University, together with the Vilnius City Municipality, is establishing a methodical Vilnius STEAM (science, technology, engineering, arts, maths) centre on the premises of the Planetarium. It is an open-access centre of life sciences, technology, engineering, maths and arts (creativity) for students of the Vilnius region and the most talented children from all over Lithuania. At the Centre, in coordination with general educational curricula, students will be able to design and conduct experiments by themselves, thereby developing their cognitive abilities and imagination. Research, scientific discoveries, and innovations will be presented to the public here, and teachers will continue their professional development. The Centre will have eight laboratories, six of which will

be standardised: Life Sciences (Biology), Chemistry, Physics and Astrophysics, Engineering (Intelligent Structures and Materials), Mobile Technologies and Robotics, Visual Programming, and two specialised laboratories - Light Technology and Digital Production (Fab Lab), which resonate with the specifics of the territory of Vilnius County and the scientific, technological, and business trends. Other premises necessary for the Centre's maintenance, operation, and to perform the functions assigned to the methodical centre will be constructed, i.e. the premises necessary for the continuous professional development of teachers (training and conference rooms); premises for scientific research activities (offices for researchers and research laboratories); common areas. In 2021, the methodological material of the Centre's activities and the technical project for the reconstruction of the Planetarium were prepared, the tender contract works were undertaken, and intensive construction works were carried out in 2022.

The University is implementing eight EU Structural Funds projects, which allow it to get involved and carry out activities in the ESFRI and other international research infrastructures (MTI):

- Molėtai Astronomical Observatory (MAO) membership of the international WEAVE (nextgeneration spectroscopy facility for the William Herschel telescope) consortium; renewal of the observatories and acquisition of equipment.
- Research Infrastructure of High Intensity and Wide Wavelength Range Ultrashort Pulse Lasers for National and International Access (LASER RI)
 – membership of the Extreme Light Infrastructure ELI and acquisition of equipment.
- Center for Spectroscopic Characterization of Materials and Electronic/Molecular Processes (SPECTROVERSUM) – participation in the activities of the Swedish National Laboratory of Synchrotron Radiation MAX IV and the acquisition of equipment.
- Centre for Computational, Structural and

Systems Biology (CossyBio) – full membership of the European Molecular Biology Laboratory (EMBL) and membership of the Structural Biology European Research Infrastructure (Instruct-ERIC), payment of the Annual International Conference of the IEEE Engineering in Medicine and Biology Society (EMBC) fee, and acquisition of equipment.

- Lithuanian Grid Infrastructure for High-Performance Computing (LitGrid-HPC) – planned participation in the international MTI EGI (Advanced Computing for Research) or EuroHPC (European High-Performance Computing Joint Undertaking) and the acquisition of HPC equipment for the open access centre (APC) HPC Saulėtekis and ITAPC.
- Vilnius University Experimental Nuclear and Particle Physics Center – cooperation with the CERN infrastructure.
- Center of Semiconductor Technology (PTC).
- Centre for Innovative Chemistry (INOCHEM, VU– partner).
- Human Biological Resource Center (VU partner).

In the course of the development of the strategic direction No. 1.4. of the Strategic Plan 'The pedagogy of the 21st century', a project funded from EU Structural Funds, is being implemented whose aim is to modernise the education science and social welfare study infrastructure at Šiauliai Academy. In implementing the Lithuanian higher education reform and Šiauliai Academy taking on the responsibility to implement the mission of being the regional pedagogical centre, the University is effectively updating the teacher training base in Šiauliai. Laboratories and spaces will be created to develop the general, social/emotional, communication and didactic competencies of future teachers in a variety of subjects, using new technologies and tools for sustainability.

The University has mainly implemented projects that were funded from the national budget (Table 16). Most of the funded projects were research projects with a value for the University of 103,689,375.68 EUR (Table 17). The value of the administered projects by unit is outlined in Table 22 of Annex 2.

TABLE 16. THE VALUE OF THE PROJECTS IMPLEMENTED BY VILNIUS UNIVERSITY IN 2022, ACCORDING TO THE SOURCE OF FUNDING

TYPE OF PROJECT	NUMBER OF PROJECTS	VALUE ADMINISTERED BY VU, EUR	VALUE FOR VU, EUR
EU investments	287	177,402,418	165,309,687
National budget	421	35,125,187	33,813,228
International funds/programmes	162	21,405,512	16,209,701
Other	1	8,670	8,670
Total:	871	233,941,787	215,341,285

TABLE 17. THE FINANCIAL VALUE OF THE PROJECTS IMPLEMENTED BY VILNIUS UNIVERSITY IN 2022 BY TYPE

TYPE OF PROJECT	NUMBER OF PROJECTS	VALUE ADMINISTERED BY VU, EUR	VALUE FOR VU, EUR
Infrastructure development project	18	86,656,725	81,868,118.00
Project in the research area	748	112,197,424	103,689,375.68
Project in the study area	67	29,564,635	24,693,819.28
Other	38	5,523,002	5,089,972.48
Total:	871	233,941,787	215,341,285

ANNEXES



TABLE 18. THE COUNCIL OF VILNIUS UNIVERSITY ON 31 DECEMBER 2022

FULL NAME	POSITION
Chairperson of the Council of Vilnius University	
Dr Eglė Radzevičienė	Director for Intellectual Property Management at 'Thermo Fisher Scientific' UAB
Deputy Chair of the Council of Vilnius Universitų	J
Prof. Dr Eugenijus Lesinskas	Professor at the Faculty of Medicine of Vilnius University
Members of the Council of Vilnius University	
Justinas Kondratas	Lead Corporate and Commercial Counsel at 'Nord Security' UAB (delegated by the University students)
Assoc. Prof. Dr Sigitas Narbutas	Director at Wroblewsky Library of the Lithuanian Academy of Sciences
Česlav Okinčic	Lawyer
Prof. Dr (HP) Arūnas Ramanavičius	Professor at the Faculty of Chemistry and Geosciences of Vilnius University
Prof. Dr Paulius Vaidotas Subačius	Professor at the Faculty of Philology of Vilnius University
Dr Augustinas Vizbaras	Director for Technologies at 'Brolis Semiconductors' UAB
Assoc. Prof. Dr Rūta Žiliukaitė	Associate Professor at the Faculty of Philosophy of Vilnius University
Dr Aurelija Žvirblienė	Research Professor at the Life Sciences Center of Vilnius University
Neda Žutautaitė	Students' Representative, President of Vilnius University Students' Representation



TABLE 19. THE SENATE OF VILNIUSUNIVERSITY ON 31 DECEMBER 2022

FULL NAME	REPRESENTED UNIT OR ORGANISATION		
Chairperson of the Senate of Vilnius University			
Prof. Dr Eglė Lastauskienė	Life Sciences Center		
Deputy Chairs of the Senate of Vilnius University			
Prof. Dr Darius Abramavičius	Faculty of Physics		
Members of the Senate of Vilnius University			
Prof. Dr (HP) Aldona Beganskienė	Faculty of Chemistry and Geosciences		
Prof. Dr Viktoras Masevičius	Faculty of Chemistry and Geosciences		
Prof. Dr Darijus Veteikis	Faculty of Chemistry and Geosciences		
Prof. Dr Greta Drūteikienė	Faculty of Economics and Business Administration		
Prof. Dr (HP) Rimvydas Skyrius	Faculty of Economics and Business Administration		
Prof. Dr Dainora Pociūtė-Abukevičienė	Faculty of Philology		
Assoc. Prof. Dr Vilma Zubaitienė	Faculty of Philology		
Assoc. Prof. Dr Antanas Kairys	Faculty of Philosophy		
Assoc. Prof. Dr Arūnas Mickevičius	Faculty of Philosophy		
Prof. Dr Ramūnas Aleksiejūnas	Faculty of Physics		
Prof. Dr Robertas Grigalaitis	Faculty of Physics		
Prof. Dr Aidas Matijošius	Faculty of Physics		
Research Prof. Dr (HP) Saulius Klimašauskas	Life Sciences Center		
Research Prof. Dr Mindaugas Zaremba	Life Sciences Center		
Research Prof. Dr Daiva Baltriukienė	Life Sciences Center		
Assoc. Prof. Dr Justina Poškienė	Faculty of History		
Assoc. Prof. Dr Nerijus Šepetys	Faculty of History		
Prof. Dr Virginija Jurėnienė	Kaunas Faculty		
Prof. Dr Andrius Šuminas	Faculty of Communication		
Prof. Dr (HP) Mindaugas Bloznelis	Faculty of Mathematics and Informatics		
Assoc. Prof. Dr Martynas Manstavičius	Faculty of Mathematics and Informatics		
Prof. Dr (HP) Julius Žilinskas	Faculty of Mathematics and Informatics		
Prof. Dr Eugenijus Gefenas	Faculty of Medicine		
Prof. Dr Vytautė Pečiulienė	Faculty of Medicine		
Prof. Dr Saulius Ročka	Faculty of Medicine		

Prof. Dr (HP) Janina Tutkuvienė	Faculty of Medicine		
Prof. Dr Renata Macaitienė	Šiauliai Academy		
Assoc. Prof. Dr Nerija Putinaitė	Institute of International Relations and Political Science		
Assoc. Prof. Dr Deividas Šlekys	Institute of International Relations and Political Science		
Prof. Dr Ramūnas Birštonas	Faculty of Law		
Prof. Dr Jonas Prapiestis	Faculty of Law		
Prof. Dr Tadas Gudaitis	Business School		
Member of the Senate ex officio			
Prof. Dr Rimvydas Petrauskas	The Rector of Vilnius University		
Students' Representatives			
Anelė Dromantaitė	Institute of International Relations and Political Science		
Dominyka Goldbergaitė	Faculty of Communication		
Simonas Granskas	Faculty of Philology		
Julija Jarutytė	Institute of International Relations and Political Science		
Klėja Merčaitytė	Faculty of Communication		
Klėja Merčaitytė Vanesa Ražinskytė	Faculty of Communication Faculty of Economics and Business Administration		
	· ·		
Vanesa Ražinskytė	Faculty of Economics and Business Administration		

TABLE 20. THE RECTOR OF VILNIUS UNIVERSITY AND HIS TEAM ON 31 DECEMBER 2022

FULL NAME	POSITION		
Prof. Dr Rimvydas Petrauskas	Rector		
Prof. Dr Edita Sužiedėlienė	Vice-Rector and Pro-Rector for Research		
Assoc. Prof. Dr Valdas Jaskūnas	Pro-Rector for Studies		
Dr Artūras Vasiliauskas	Pro-Rector for Partnerships		
Prof. Dr Vilmantė Pakalniškienė	Pro-Rector for Community Affairs		
Raimundas Balčiūnaitis	Chancellor		

TABLE 21. THE RECTORATE OF VILNIUS UNIVERSITY ON 31DECEMBER 2022

FULL NAME	POSITION
Prof. Dr Rimvydas Petrauskas	Rector
Prof. Dr Edita Sužiedėlienė	Vice-Rector and Pro-Rector for Research
Assoc. Prof. Dr Valdas Jaskūnas	Pro-Rector for Studies
Prof. Dr Vilmantė Pakalniškienė	Pro-Rector for Organisation Development and Community Affairs
Dr Artūras Vasiliauskas	Pro-Rector for Partnerships
Raimundas Balčiūnaitis	Chancellor
Prof. Dr Renata Bilbokaitė	Director of Šiauliai Academy
Assoc. Prof. Dr. Kęstutis Driaunys	Dean of Kaunas Faculty
Prof. Dr Paulius Drungilas	Dean of the Faculty of Mathematics and Informatics
Prof. Dr Feliksas Jankevičius	Director General of the Vilnius University Hospital 'Santaros Klinikos'
Prof. Dr Dalius Jatužis	Dean of the Faculty of Medicine
Prof. Dr (HP) Aivaras Kareiva	Dean of the Faculty of Chemistry and Geosciences
Irena Krivienė	Director General of the Library
Prof. Dr Aida Mačerinskienė	Dean of the Faculty of Economics and Business Administration
Prof. Dr Renata Matkevičienė	Dean of the Faculty of Communication
Prof. Dr Daumantas Matulis	Director of the Life Sciences Center
Dr Birutė Miškinienė	Director of the Business School
Prof. Dr Arūnas Poviliūnas	Dean of the Faculty of Philosophy
Dr Loreta Skurvydaitė	Dean of the Faculty of History
Assoc. Prof. Dr Margarita Šešelgytė	Director of the Institute of International Relations and Political Science
Prof. Dr Inesa Šeškauskienė	Dean of the Faculty of Philology
Assoc. Prof. Dr Haroldas Šinkūnas	Dean of the Faculty of Law
Prof. Dr Juozas Šulskus	Dean of the Faculty of Physics
Neda Žutautaitė	President of Vilnius University Students' Representation



TABLE 22. PROJECTS ADMINISTERED BY VILNIUS UNIVERSITY AT UNITS AND THEIR VALUE

UNIT	NUMBER OF PROJECTS	VALUE OF PROJECTS ADMINISTERED BY VU	VALUE PER VU
Central Administration	23	29,780,133	29,476,180
Library	4	167,603	167,603
Botanical Garden	3	1,072,569	1,072,569
Faculty of Chemistry and Geosciences	61	4,802,715	4,415,740
Faculty of Economics and Business Administration	33	4,794,919	3,810,010
Faculty of Philology	77	9,890,284	6,544,787
Faculty of Philosophy	129	16,069,403	14,415,687
Faculty of Physics	99	43,792,370	38,963,332
Life Sciences Center	172	44,817,357	42,289,005
Information Technology Service Center	3	4,003,330	3,570,300
Faculty of History	30	2,020,644	1,997,036
Kaunas Faculty	15	904,143	732,238
Faculty of Communication	16	1,785,130	1,785,130
Confucius Institute	0	0	0
Culture Centre	3	35,258	35,258
Press	3	254,808	254,808
Faculty of Mathematics and Informatics	21	5,254,531	4,477,639
Faculty of Medicine	83	52,895,329	50,478,771
Museum	2	33,037	33,037
Institute of International Relations and Political Science	42	2,624,997	1,891,997
Faculty of Law	18	1,231,427	1,231,427
Property Management and Service Centre	1	238,625	238,625
Health and Sport Center	5	97,563	84,495
Business School	4	276,188	276,188
Šiauliai Academy	24	7,099,424	7,099,424
Total:	871	233,941,787	215,341,285



TABLE 23. VU PARTICIPATION INEDUCATIONAL PROJECTS IN 2022

PROGRAMME/SUB-PROGRAMME	NUMBER OF PROJECTS	ACADEMIC/NON-ACADEMIC UNITS INVOLVED IN THE PROJECT		
	Erasmus+			
Cooperation partnerships in the field of higher education	12	FsF (5 projects), FIF (2 projects), KF, EVAF, ChGF, MIF, CA		
Cooperation partnerships in the field of general education	7	FIF (2 projects), FsF, EVAF, GMC, Botanical Garden		
Cooperation partnerships in the field of adult education	3	FIF		
Cooperation partnerships in the field of youth	2	FIF, MIF		
Strategic partnerships in the field of higher education	20	MF (2 projects), CA (3 projects), FsF (4 projects), EVAF (2 projects), VM (3 projects), FIF (2 projects), ŠA, KF (3 projects)		
Strategic partnerships in the field of vocational education and training	1	ŠA		
Strategic partnerships in the field of general education	6	FsF (3 projects), FIF, ŠA, MF		
Strategic partnerships in the field of adult education	1	FIF		
Capacity building in the field of higher education	5	FsF, CA, TF, EVAF, MF		
Partnerships for Excellence – Teacher Academies	1	FsF		
Partnerships for Excellence – European Universities	2	CA, FIF, EVAF, VM, FsF, GMC, MIF, VUB, TSPMI		
Alliances for Knowledge	1	FsF		
Support for political reforms	5	FsF (3 projects), TSPMI, IF		

NordPlus						
Nordic languages	1	FIF				
Higher education	4	TSPMI, FsF, MIF				
Jean Monnet						
Jean Monnet post	1	TSPMI				
EC Justice Programme						
Justice and Consumers	1	TF				
Sport						
Cooperation partnerships in the field of sport	2	MF, Health and Sport Center				

The Erasmus+ programme consists of projects from the 2014–2020 and 2021–2027 phases

ANNEX 3 RESEARCH ACTIVITIES' PERFORMANCE INDICATORS

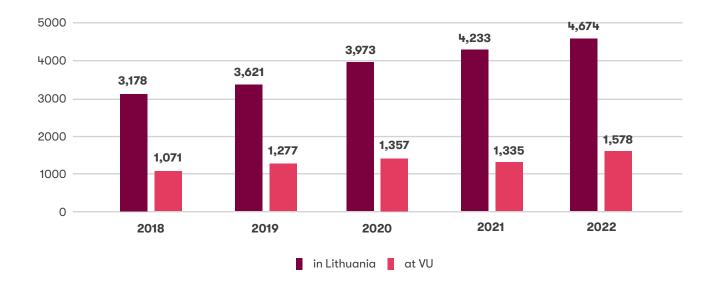


DIAGRAM 15. VILNIUS UNIVERSITY RESEARCH ARTICLES IN THE 'CLARIVATE ANALYTICS WEB OF SCIENCE CORE COLLECTION' DATABASE

TABLE 24. OTHER INDICATORS REFLECTING RESEARCH ACTIVITIES

INDICATORS OF PROGRESS	2018	2019	2020	2021	2022
The sum of direct appropriations allocated to Lithuanian universities (EUR)	36,720	42,844	49,350	51,667	60,996
The share of direct appropriations received for research results as a percentage of the total amount of appropriations allocated to Lithuanian universities	34.30 %	36.80 %	36.50 %	37.90 %	37.20 %
The percentage of articles by VU researchers among all research articles of Lithuanian research and studies institutions published in the 'Web of Science' list of publications	33.70 %	35.30 %	34.20 %	31.50 %	33.00 %
The proportion of international-level research publications prepared with foreign partners	58.90 %	55.39 %	55.30 %	55.60 %	52.90 %
The proportion of international-level research publications prepared with business partners	1.25 %	1.88 %	1.31 %	1.27 %	1.50 %

ANNEX 4 most prominent members of the university academic community in 2022

The Senate of Vilnius University granted the title of Professor Emeritus to:

Professor at the Faculty of Physics, Dr (HP) Vytautas BALEVIČIUS,

Professor at the Faculty of History, Dr Zenonas BUTKUS,

Professor at the Faculty of Medicine, Dr (HP) Aleksandras LAUCEVIČIUS,

Professor at the Faculty of Physics, Dr (HP) Ričardas ROTOMSKIS,

Professor at the Faculty of Law, Dr Jonas PRAPIESTIS, and

Professor at the Faculty of Physics, Dr (HP) Artūras ŽUKAUSKAS.

For outstanding research achievements, contribution to the development of research at the University and in Lithuania, and the improvement of the University's research prestige in the world in 2022, the Rector's Science Award diplomas were awarded to:

Professor at the Institute of Clinical Medicine of the Faculty of Medicine, Dr Jelena ČELUTKIENĖ,

Professor at the Institute of International Relations and Political Science, Dr Violeta DAVOLIŪTĖ,

Research Professor at the Faculty of Economics and Business Administration, Dr Justina GINEIKIENĖ,

Professor at the Institute of Psychology of the Faculty of Philosophy, Dr Evaldas KAZLAUSKAS,

Professor at the Institute of Chemistry of the Faculty of Chemistry and Geosciences, Dr Edvinas ORENTAS,

Professor at the Institute of Data Science and Digital Technologies of the Faculty of Mathematics and Informatics, Dr Remigijus PAULAVIČIUS,

Professor at the Institute for Literary, Cultural and Translation Studies of the Faculty of Philology, Dr Dainora POCIŪTĖ-ABUKEVIČIENĖ,

Research Professor at the Laser Research Center of

the Faculty of Physics, Dr Virgilijus VAIČAITIS, and

Research Professor at the Institute of Biotechnology of the Life Sciences Center, Dr Mindaugas ZAREMBA.

For research achievements in 2022, the Vilnius University Rector's Award went to the following young scientists:

Associate Professor at the Institute of Chemistry of the Faculty of Chemistry and Geosciences, Dr Justina GAIDUKEVIČ,

Assistant Professor at the Institute of Psychology of the Faculty of Philosophy, Dr Odeta GELEŽĖLYTĖ,

Junior Researcher at the Institute of Social Sciences and Applied Informatics of Kaunas Faculty, Mahyar KAMALI SARAJI, and

Senior Researcher at the Institute of Biochemistry of the Life Sciences Center, Dr Dalius RATAUTAS.

The best lecturers of 2022 were:

Professor at the Faculty of Chemistry and Geosciences, Dr Rimantas RAUDONIS,

Professor at the Faculty of Economics and Business Administration, Dr Greta DRŪTEIKIENĖ,

Assistant Professor at the Faculty of Philology, Deividas ZIBALAS,

Associate Professor at the Faculty of Philosophy, Dr Birutė ŠVEDAITĖ-SAKALAUSKĖ,

Associate Professor at the Faculty of Physics, Dr Domas PAIPULAS,

Assistant Professor at the Life Sciences Center, Dr Radvilė RIMGAILĖ-VOICIK,

Associate Professor at the Faculty of History, Dr Genė KIRKIENĖ,

Associate Professor at Kaunas Faculty, Dr Robertas KUDIRKA,

Associate Professor at the Faculty of Communication, Dr Kęstas KIRTIKLIS,

Assistant Professor at the Faculty of Mathematics and Informatics, Dr Adomas BIRŠTUNAS,

Associate Professor at the Faculty of Medicine, Dr Rūta $\mbox{BENDINSKAIT}\dot{\mbox{E}},$

Associate Professor at Šiauliai Academy, Dr Jurgita LENKAUSKAITĖ,

Assistant Professor at the Institute of International Relations and Political Science, Dr Vilius BARTNINKAS,

Professor at the Faculty of Law, Dr Aurelijus GUTAUSKAS, and

Associate Professor at the Business School, Dr leva BUŽIENĖ.

ANNEX 5 students' admissions and study statistics

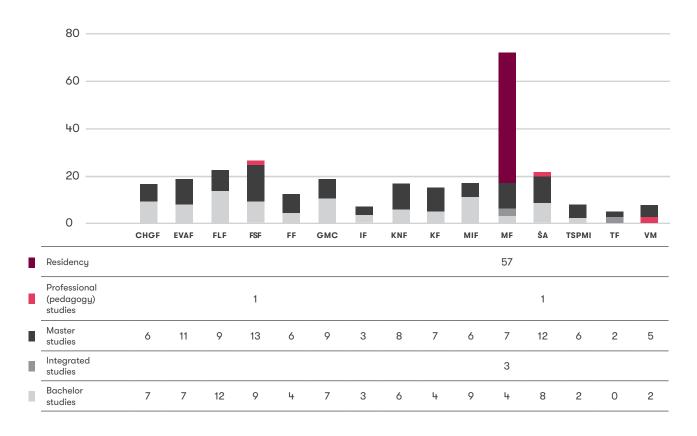


DIAGRAM 16. THE NUMBER OF STUDY PROGRAMMES TO WHICH ADMISSIONS WERE CARRIED OUT IN 2022 BY UNIT

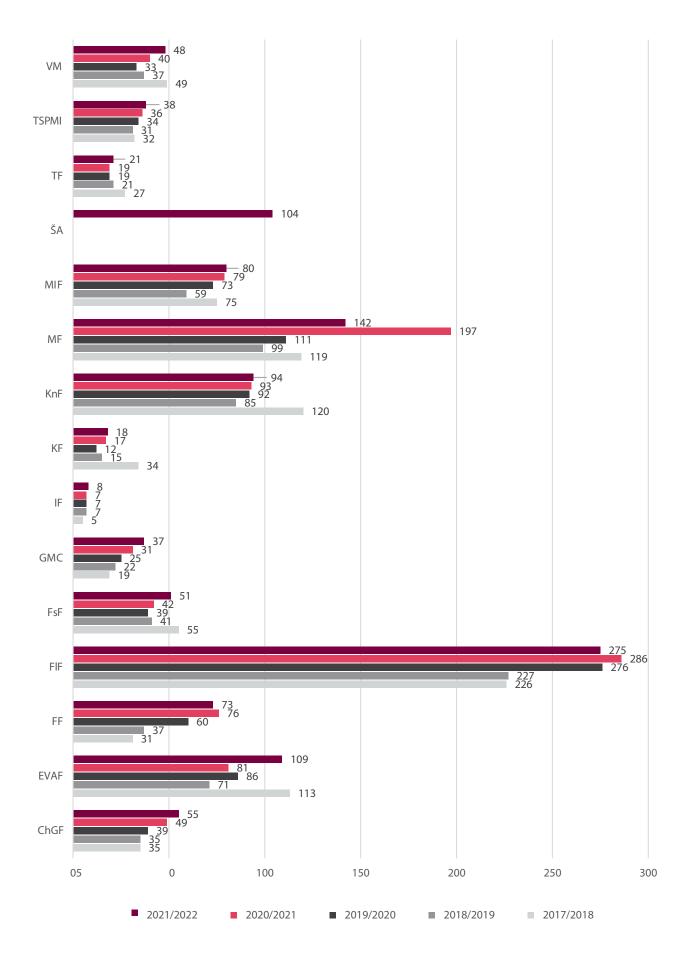


DIAGRAM 17. THE PROVISION OF SUBJECTS IN A FOREIGN LANGUAGE TO EXCHANGE STUDENTS IN THE ACADEMIC YEARS OF 2017–2022 BY UNIT



TABLE 25. THE NUMBER OF ADMITTED STUDENTS (TO BACHELOR, INTEGRATED, MASTER, PROFESSIONAL (PEDAGOGY), AND RESIDENCY STUDENT PLACES) PER TYPE OF FUNDING IN 2018–2022

YEAR	ADMITTED IN TOTAL	STATE-FUNDED STUDIES	NON-STATE-FUNDED STUDIES
2018	5,727	3,916	1,811
2019	5,970	4,221	1,749
2020	7,015	5,273	1,742
2021	6,514	4,936	1,578
2022	6,749	4,863	1,886

 $^{\rm 1}\,$ N.B. Those admitted to student places with funding from study scholarships (ST) are credited to the number of those admitted to SF places.

TABLE 26. THE NUMBER OF STUDENTS ENROLLED IN BACHELOR, INTEGRATED, MASTER, PROFESSIONAL (PEDAGOGY), AND RESIDENCY STUDENT PLACES IN 2018–2022 BY UNIT

	2	2018	2	:019	2	020	2	:021	2022	
UNIT	TOTAL	OF WHOM WERE FOREIGN NATIONALS								
ChGF	270	2	249	3	263	17	230	6	264	9
EVAF	653	63	662	76	901	118	719	113	761	140
FIF	567	15	608	10	512	38	485	28	503	68
FsF	682	3	689	6	866	3	782	2	773	2
FF	193	1	222	3	247	7	211	9	209	13
GMC	332	8	335	2	411	5	404	5	402	11
IF	195	1	196	0	205	1	170	2	166	0
KnF	263	23	253	38	278	54	295	64	272	64
KF	376	20	396	20	516	31	411	15	427	15
MIF	585	5	632	8	620	26	567	20	626	35
MF	821	116	941	145	1,150	148	1,036	140	1,010	136
ŠA	-	-	-	-	-	-	310	37	380	78
TSPMI	240	8	245	8	296	11	272	16	291	35
TF	306	14	314	19	402	31	325	16	371	64
VM	244	28	228	38	348	48	297	46	294	116
Total:	5,727	307	5,970	376	7,015	538	6,514	519	6,749	786

TABLE 27. THE NUMBER OF STUDENTS ENROLLED IN DOCTORAL STUDIES IN 2018–2022 BY UNIT

	2	018	2	019	2	020	2	021	2	022
Unit	Total	of whom were foreign nationals								
ChGF	18	1	16	1	15	0	11	1	11	1
EVAF	5	0	8	2	8	0	8	1	6	1
FIF	8	0	8	0	7	0	4	1	7	2
FsF	20	1	14	0	16	0	14	1	14	1
FF	11	1	15	2	11	3	11	1	20	4
GMC	27	0	40	6	40	2	34	3	39	5
IF	7	0	6	0	7	0	6	0	6	0
KnF	5	0	4	0	2	1	4	2	4	0
KF	2	0	2	0	2	0	2	0	4	0
MIF	20	1	27	0	19	4	14	1	15	1
MF	30	0	21	0	27	0	21	0	34	0
ŠA	-	-	-	-	-	-	2	0	3	0
TSPMI	3	0	3	0	4	0	4	0	4	0
TF	9	1	6	2	4	1	13	2	11	0
In total:	170	5	173	13	166	11	148	13	178	15

TABLE 28. THE TOP TEN STUDY PROGRAMMES WHICH RECEIVED THE HIGHEST NUMBER OF APPLICATIONS WITH THE BACHELOR STUDY PROGRAMME INDICATED AS THE FIRST PRIORITY IN THE SIMPLE COMPETITION IN 2022

Row No.	Unit	Study programme	Plan	The number of applications with first priority	Simple competition
1	MF	Odontology	20	178	8.90
2	FsF	Psychology	110	407	3.70
3	ŠA	Special Education and Speech Thera- py (in Šiauliai)	20	22	0.07
4	ŠA	Special Education and Speech Thera- py, full-time (sessional) in Šiauliai	30	79	- 3.37
5	FsF	Criminology	60	211	3.52
6	MF	Medicine	180	624	3.47
7	KF	Creative Communication	100	299	2.99
8	EVAF	Economics and Finance, full-time (sessional)	20	55	2.75
9	TF	Law, full-time (sessional)	50	127	2.54
10	EVAF	Management	30	73	2.43

2 Simple competition is defined as the number of applications to a study programme compared to the number of places available.

TABLE 29. THE TOP TEN MASTER AND PROFESSIONAL (PEDAGOGY) STUDY PROGRAMMES WHICH RECEIVED THE HIGHEST NUMBER OF APPLICATIONS WITH THE STUDY PROGRAMME INDICATED AS THE FIRST PRIORITY IN THE SIMPLE COMPETITION IN 2022

Row No.	Unit	Study programme	Plan	The number of applications with first priority	Simple competition
1	EVAF	Development of Business (session-based schedule)	1	23	23.00
2	EVAF	Management of Human Resources	8	74	9.25
3	FsF	Clinical Psychology	16	135	8.44
4	MF	Medical Biology	11	75	6.82
5	EVAF	Marketing and Integrated Communication	9	58	6.44
6	ŠA	Educology; specialisations: Educational Management; Children Rights' Protection Management	8	45	5.63
7	EVAF	Accounting and Financial Management	9	49	5.44
8	TSPMI	Politics and Media Studies	10	52	5.20
9	EVAF	Economic Analytics (in English)	1	4	4.00
10	EVAF	Strategic Management of Information Systems	7	26	3.71

3 Simple competition is defined as the number of applications to a study programme compared to the number of places available.

TABLE 30. RESIDENCY STUDIES WHICH RECEIVED THE HIGHEST NUMBER OF APPLICATIONS WITH THE STUDY PROGRAMME INDICATED AS THE FIRST PRIORITY IN THE SIMPLE COMPETITION IN 2022

Row No.	Unit	Study programme	Plan	The number of applications with first priority	Simple competition
1	MF	Dermatovenerology	1	6	6.00
2	MF	Cardiology (nsf)*	1	6	6.00
3	MF	Cardiology (sf)*	6	31	5.20
4	MF	Radiology	4	20	5.00
5	MF	Gastroenterology	2	10	5.00
6	MF	Orthodontics	2	8	4.00
7	MF	Periodontology	1	4	4.00
8	MF	Oral Surgery	1	4	4.00
9	MF	Chemotherapy Oncology	1	3	3.00
10	MF	Vascular Surgery	1	3	3.00

sf* – state-funded studies

nsf** - non-state-funded studies

⁴ Simple competition is defined as the number of applications to a study programme compared to the number of places available.

TABLE 31. THE NUMBER OF APPLICATIONS TO STUDY AT VU BACHELOR, INTEGRATED, MASTER, PROFESSIONAL (PEDAGOGY), AND RESIDENCY STUDY PROGRAMMES WHICH WERE INDICATED AS FIRST OR SECOND PRIORITY

Year	The number of applicatio	The number of applications to study programmes which were indicated as first or second priority								
	sf*	nsf**	Total:							
2018	13,478	5,382	18,860							
2019	14,270	5,534	19,804							
2020	15,376	5,690	21,066							
2021	14,126	5,298	19,424							
2022	12,920	6,790	19,710							

sf* – state-funded studies

nsf** – non-state-funded studies

TABLE 32. THE NUMBER OF APPLICATIONS TO STUDY AT VU BACHELOR, INTEGRATED, MASTER, PROFESSIONAL (PEDAGOGY), AND RESIDENCY STUDY PROGRAMMES, ALL PRIORITIES, 2018–2022

	Number of applications with all priorities												
Study cycle	20)18	20)19	20	2020		21	2022				
	sf*	nsf**	sf	nsf	sf	nsf	sf	nsf	sf	nsf			
Bachelor studies	19,257	8,398	22,206	8,650	20,430	8,079	20,614	7,487	18,681	8,931			
Integrated studies	2,898	3,132	3,007	2,662	3,020	2,205	2,609	2,000	2,112	1,897			
Master studies	5,060	1,910	4,448	1,883	6,019	2,612	5,100	2,412	5,005	2,870			
Professional (pedagogy) studies	170	23	109	11	205	34	204	60	202	58			
Residency studies	1,116	237	966	284	1,182	264	1,249	237	1,319	225			
Total:	28,501	13,700	30,736	13,490	30,856	13,194	29,776	12,196	27,319	13,981			

sf* – state-funded studies

nsf** – non-state-funded studies

⁵N.B. The applications to student places with funding from study scholarships (ST) are credited to the number of sf places.

TABLE 33. NUMBER OF APPLICANTS BY COUNTRY, TOP 20

ROW NO.	COUNTRY	2022
1	Ukraine	768
2	Nigeria	227
3	India	140
4	Germany	111
5	Azerbaijan	76
6	Cameroon	69
7	The Islamic Republic of Pakistan	61
8	Belarus	28
9	Turkey	27
10	Ghana	17
11	Bangladesh	16
12	Egypt	15
13	Finland	15
14	Nepal	15
15	Russia	15
16	United States of America	15
17	Kazakhstan	14
18	Iran	11
19	Norway	10
20	Lebanon	10
l applicants fron	n all countries:	1,915
I number of appl	ications received from all countries:	3,094

N.B. The number of applications to first and second-cycle study programmes by country submitted via the Dream Apply system is provided. In 2022, applications were received from 86 countries.

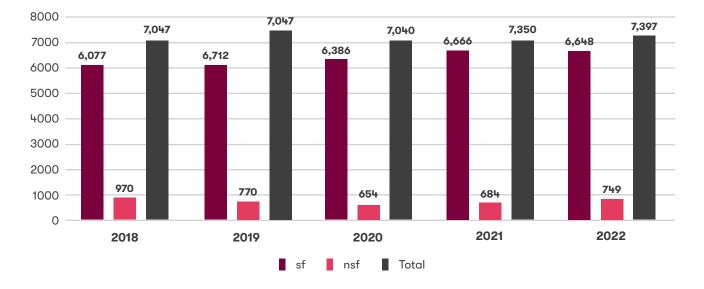


DIAGRAM 18. THE NUMBER OF STUDENT PLACES APPROVED BY THE SENATE (BACHELOR, INTEGRATED, MASTER, PROFESSIONAL (PEDAGOGY), AND RESIDENCY) IN 2017–2021

⁶ N.B. the number of student places to bachelor and integrated study programmes approved by the Senate is not broken down according to the type of funding. In the diagram, these student places are credited to state-funded places.



TABLE 34. THE NUMBER OF BACHELOR AND INTEGRATED, MASTER AND PROFESSIONAL (PEDAGOGY), AS WELL AS RESIDENCY STUDENT PLACES BY STUDY CYCLES APPROVED BY THE SENATE IN 2018–2022

Study cycle	2018		2019		2020		2021		2022		
Study cycle	sf*	nsf**	sf	nsf	sf	nsf	sf	nsf	sf	nsf	
Bachelor studies	4,2	4,239		4,712		4,426		4,674		4,607	
Integrated studies	60	603		605		575		565		580	
Master studies	997	898	1,149	727	1,144	606	1,145	645	1,134	724	
Professional (pedagogy) studies	75	16	77	5	82	3	112	4	141	13	
Residency studies	163	56	169	38	159	45	170	35	186	12	
Total:	6,077	970	6,712	770	6,386	654	6,666	684	6,648	749	

sf* – state-funded studies

nsf** – non-state-funded studies

⁷ N.B. the Senate approved number of bachelor and integrated study programmes study places is credited to the number of state-funded student places.

TABLE 35. THE NUMBER OF STUDENTS STUDYING AT VU BY YEAR, STUDY CYCLE, AND TYPE OF FUNDING

		2018	2019	2020	2021	2022
Bachelor studies		11,570	11,739	12,455	13,592	14,029
	sf*	8,607	8,824	9,987	10,914	11,320
	nsf**	2,963	2,915	2,468	2,678	2,709
Integrated studies		2,859	2,941	3,121	3,215	3,362
	sf	1,615	1,618	1,767	1,900	1,990
	nsf	1,244	1,323	1,354	1,315	1,372
Master studies		3,343	3,478	3,639	4,002	4,023
	sf	2,222	2,418	2,604	2,782	2,776
	nsf	1,121	1,060	1,035	1,220	1,247
Professional (pedagogy) studies		98	100	115	213	203
	sf	87	97	112	151	186
	nsf	11	3	3	62	17
Residency studies		805	830	836	837	830
	sf	654	669	670	680	702
	nsf	151	161	166	157	128
Doctoral studies		825	801	810	787	798
	sf	763	748	758	737	753
	nsf	62	53	52	50	45
Total students:		19,500	19,889	20,976	22,646	23,245

sf* – state-funded studies

nsf** – non-state-funded studies

TABLE 36. THE NUMBER OF STUDENTS IN BACHELOR, INTEGRATED, MASTER, AND PROFESSIONAL (PEDAGOGY) STUDY PROGRAMMES IN 2018–2022 BY UNIT

UNIT	TOTAL	OF WHOM WERE FOREIGN NATIONALS								
ChGF	843	5	820	5	806	18	782	17	804	23
EVAF	2,585	157	2,481	180	2,438	227	2,379	236	2,481	299
FIF	1,744	25	1,839	26	1,799	66	1,763	85	1,688	147
FsF	1,837	8	1,813	12	2,169	11	2,240	11	2,361	19
FF	596	1	613	4	655	12	671	19	690	25
GMC	861	9	876	7	954	8	1,100	12	1,159	18
IF	533	2	553	2	609	1	621	3	590	
KnF	766	34	765	55	756	91	822	120	814	141
KF	1,098	48	1,134	36	1,252	56	1,381	50	1,411	43
MIF	2,078	15	2,082	16	2,070	38	2,060	43	2,110	68
MF	2,344	343	2,581	447	2,913	551	3,127	624	3,226	688
ŠA	-	-	-	-	-	-	1,037	59	1,061	122
TSPMI	793	28	782	23	854	23	853	21	881	51
TF	1,231	31	1,201	37	1,285	51	1,304	46	1,429	142
VM	561	48	618	71	770	102	882	120	912	182
Total:	17,870	754	18,158	921	19,330	1,255	21,022	1,466	21,617	1,968



TABLE 37. THE NUMBER OF DOCTORAL STUDENTS IN 2018–2022 BY UNIT

UNIT	TOTAL	OF WHOM WERE FOREIGN NATIONALS								
ChGF	82	3	75	3	71	3	65	3	61	3
EVAF	39	1	37	2	42	3	41	4	39	5
FIF	44	0	40	0	36	0	34	1	34	3
FsF	82	3	81	2	80	1	80	2	77	3
FF	61	6	56	7	52	9	52	8	59	11
GMC	115	0	120	6	138	8	145	11	163	0
IF	36	1	34	1	36	0	33	0	31	16
KnF	28	1	26	0	23	1	23	3	22	3
KF	21	1	16	1	14	1	13	1	12	0
MIF	77	1	81	1	78	5	76	6	72	6
MF	152	0	150	0	149	0	136	0	140	0
ŠA	21	0	24	0	28	0	24	0	22	0
TSPMI	16	0	16	0	19	0	17	0	17	0
TF	51	4	45	5	44	6	48	7	49	5
Total:	825	21	801	28	810	37	787	46	798	55
2	1									



TABLE 38. THE NUMBER OF DISSERTATIONS DEFENDED BY THE UNIVERSITY'S DOCTORAL STUDENTS AND EMPLOYEES IN 2018–2022

AREA AND FIELD OF SCIENCE	NUMBER OF DEFENDED DOCTORAL DISSERTATIONS								
AREA AND FIELD OF SCIENCE	2018	2019	2020	2021	2022				
Humanities	17	14	15	17	16				
Philosophy	2	2	4	7	4				
Philology	7	5	7	6	5				
History and Archeology	8	7	4	3	5				
Ethnology	0	0	0	1	2				
Social Sciences	26	26	20	27	26				
Law	14	1	4	3	6				
Political Sciences	2	3	1	1	3				
Management	4	6	2	5	5				
Economics	0	3	3	4	4				
Sociology	1	2	2	5	1				
Psychology	3	5	4	2	4				
Education	2	3	0	3	1				
Communication and Information	0	3	4	4	2				
Natural Sciences	51	40	60	42	45				
Mathematics	7	5	1	5	6				
Physics	11	8	12	7	9				
Chemistry	11	9	17	10	7				
Biochemistry	12	10	13	9	12				
Geology	0	0	0	3	1				
Physical Geography	0	0	1	1	1				
Informatics	4	4	5	3	3				
Biology	2	1	5	3	3				
Biophysics	3	3	5	1	3				
Ecology and the Environmental Sciences	1	0	0	0	0				
Zoology	0	0	1	0	0				
Medicine and Health Sciences	23	23	19	26	30				
Medicine	20	21	17	17	26				
Odontology	3	0	2	4	1				
Public Health	0	2	0	5	3				
Technological Sciences	10	10	5	10	10				

Total:	127	113	119	122	127
Materials Engineering	3	5	4	4	5
Informatics Engineering	4	4	1	5	0
Chemistry Engineering	3	1	0	1	5

TABLE 39. TOP 20 STUDY PROGRAMMES WITH THE MOST GRADUATES INEMPLOYMENT 12 MONTHS AFTER GRADUATION

BACHELOR STUDY PROGRAMMES	PERCENTAGE OF GRADUATE EMPLOYMENT
Light Engineering	100 %
Cultural History and Anthropology	100 %
Business Finance	100 %
Public Health	100 %
Pedagogy of Pre-School Educati- on and Pre-Primary Education	100 %
Bioinformatics	100 %
Computing Physics and Modelling	100 %
Informatics	98 %
Scandinavian Studies	98 %
Information Technologies	97 %
Software Engineering	97 %
Econometrics	96 %
Special Education and Speech Therapy	95 %
Public Administration	95 %
Journalism	94 %
Spanish Philology	94 %
Finance and Insurance Mathematics	94 %
Economics and Management	94 %
Social Policy	93 %
Applied Physics	93 %

The data provided is calculated taking into account the proportion of graduates who have successfully gained employment in the first year after graduation and the size of the study programme. Due to data protection, data on study programmes where the number of graduates is five or fewer are not provided.

In bachelor studies, the best results of employment are demonstrated by graduates in the fields of social and educational sciences (five study programmes) and informatics and mathematics (six study programmes).

In the second cycle of studies, social and humanitarian study programmes are the most prominent (they comprise half of the top 20). However, it should be noted that the group of these study programmes has a very high level of employability, which shows the value of such studies in the labour market.

MASTER AND INTEGRATED STUDY PROGRAMMES	PERCENTAGE OF GRADUATE EMPLOYMENT
Public Health	100 %
Digital Marketing	100 %
Health Psychology	100 %
Politics and Media Studies	100 %
Accounting and Financial Management	100 %
Marketing and Sales Management	100 %
Economic Analysis	100 %
Strategic Management of Information Systems	100 %
Medical Genetics	100 %
Organisational Psychology	100 %
Analytical Journalism	100 %
Heritage Research Studies	100 %
Advanced Practice Nursing	100 %
Social Policy	100 %
Sustainable Financial Economics	100 %
Photonics and Nanotechnology	100 %
Sociology	100 %
Languages and Cultures of Northern Europe	100 %
Biodiversity	100 %
Management of Information Systems	100 %
Music Pedagogy	100 %



TABLE 40. THE NUMBER OF UNIVERSITY PARTNERS AND AGREEMENTS FOR STUDENT EXCHANGE

Type of cooperation	2018	2019	2020	2021	2022
Erasmus+ agreements	1,270	1,300	1,398	1,504	1,555
Number of Erasmus+ partners	535	557	605	642	660
Bilateral agreements with universities	193	201	196	211	212
Open agreements in networks: Utrecht, ARQUS, Coimbra Group	1	1	3	3	3

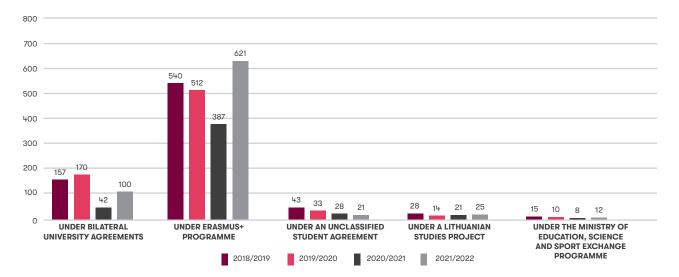


DIAGRAM 19. INCOMING VU EXCHANGE STUDENTS ACCORDING TO THE TYPE OF EXCHANGE PROGRAMMES IN 2017–2022

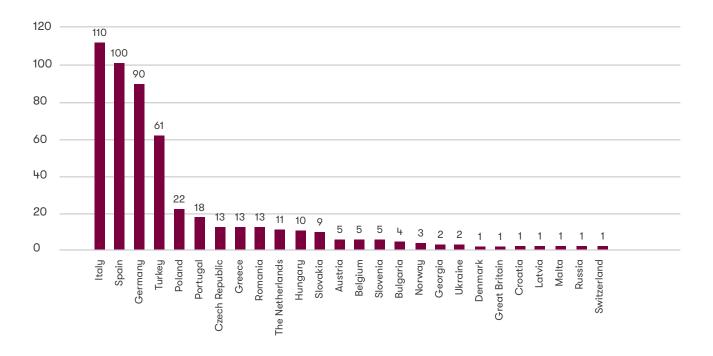


DIAGRAM 20. INCOMING ERASMUS+ EXCHANGE STUDENTS AT VILNIUS UNIVERSITY IN 2021–2022

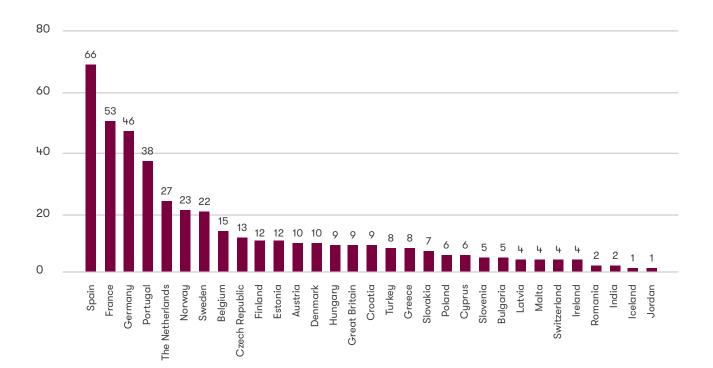
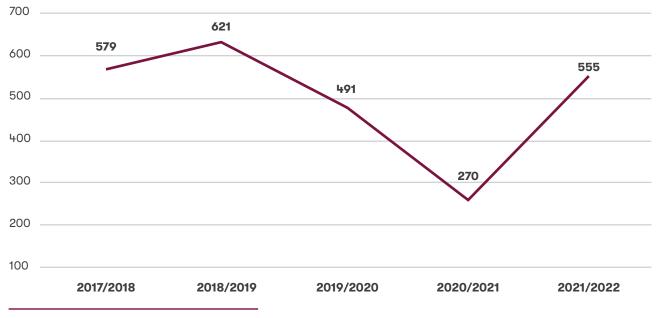


DIAGRAM 21. OUTGOING ERASMUS+ STUDENTS IN 2021-2022



N.B. The number of doctoral students is not included in this diagram.

DIAGRAM 22. THE DYNAMICS OF OUTGOING EXCHANGE STUDENTS OF VILNIUS UNIVERSITY UNDER ERASMUS STUDY AND BILATERAL AGREEMENTS IN 2017–2022

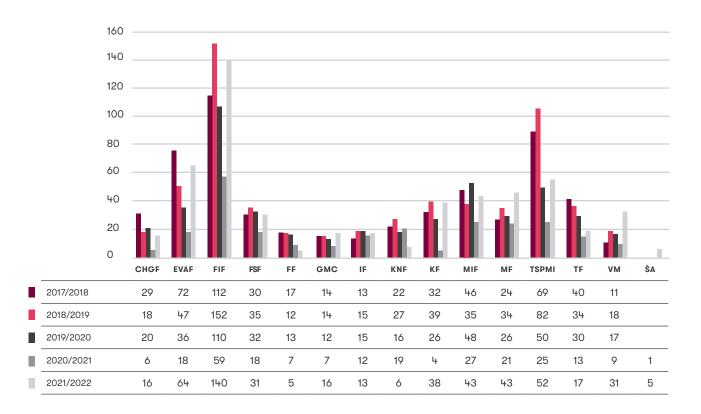


DIAGRAM 23. OUTGOING ERASMUS EXCHANGE STUDENTS OF VILNIUS UNIVERSITY IN 2017–2022

In total, 520 students left for Erasmus studies in 2021-2022, compared with only 246 students in 2020-2021.

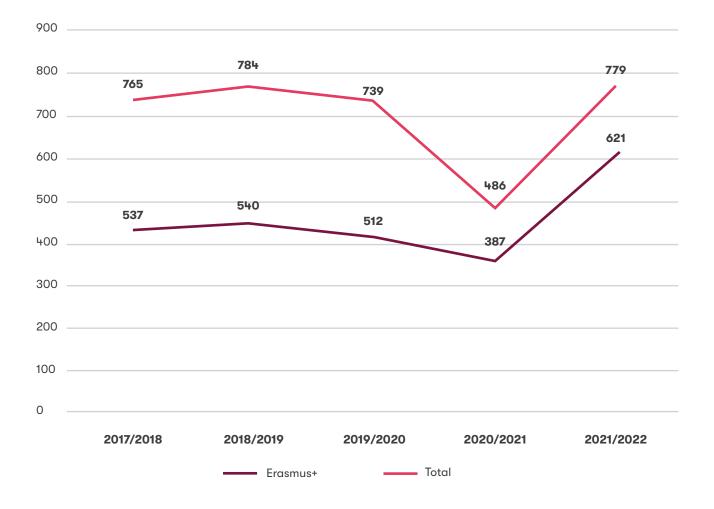


DIAGRAM 24. STUDENTS WHO CAME TO VILNIUS UNIVERSITY FOR PARTIAL STUDIES IN 2017–2022

The numbers of incoming and outgoing students for partial studies gradually began returning to prepandemic levels in the academic year 2021–2022, although the number of outgoing students is still lower than the number of incoming students. It is likely that the activities of the new Erasmus programme (funds for students going to non-associated countries of the Erasmus programme, blended intensive programmes, and the possibility to finance short visits) will lead to a better balance between the two groups.

It should be noted that the first blended intensive programmes within the framework of the Erasmus programme were launched at the University. In addition, the Description of a Procedure for Additional Financial Support for Vilnius University Full-Time Students and Recent Graduates Participating in the Erasmus+ Programme Partial Studies and/or Internship Mobility, Staff Participating in Erasmus+ Teaching and/or Training Mobility, and Employees of Foreign Enterprises Arriving to Vilnius University for Erasmus+ Teaching Mobility was drafted and approved.



TABLE 41. HIGHEST-LEVEL HEADS AND HEADS OF UNITS ON 31 DECEMBER 2022

	TOTAL NUMBER OF	NUMBER OF	EMPLOYEES	NUMBER OF
	EMPLOYEES	FEMALE	MALE	POSITIONS (POSTS)
The Rector	1	0	1	1
Pro-Rector for Organisation Development and Community Affairs	1	1	0	1
Pro-Rector for Research	1	1	0	1
Pro-Rector for Partnerships	1	0	1	1
Pro-Rector for Studies	1	0	1	1
Chancellor	1	0	1	1
Faculty of Chemistry and Geosciences	5	3	2	3
Faculty of Economics and Business Administration	4	2	2	4
Faculty of Philology	7	7	0	4.5
Faculty of Philosophy	8	6	2	6.25
Faculty of Physics	9	3	6	7.3
Life Sciences Center	7	3	4	4.01
Faculty of History	3	1	2	3
Kaunas Faculty	5	2	3	5
Faculty of Communication	1	1	0	1
Faculty of Mathematics and Informatics	9	1	8	5.75
Faculty of Medicine	10	4	6	7.25
Šiauliai Academy	5	5	0	4.5
Institute of International Relations and Political Science	3	2	1	3
Faculty of Law	4	2	2	4
Business School	2	2	0	2
Total:	88	46	42	70.56

N.B. Where the total number of positions exceeds the number of employees, it means that employees occupy these posts under the terms of supplementary employment agreements to the main position employment contracts. 75 highest-level heads were employed under the main position employment contracts and 13 under supplementary employment agreements.



TABLE 42. STAFF DISTRIBUTIONBY GENDER (ON 31 DECEMBER 2022)

	Total		Fe	male		Male			
Year	number of employees	Total	of whom were foreign nationals	Number of positions (posts)	% of the total number	Total	of whom were foreign nationals	Number of positions (posts)	% of the total number
2018	4,799	2,687	33	2,077.92	56.00	2,112	78	1,556.18	44.00
2019	4,823	2,748	32	2,121.06	56.97	2,075	80	1,562.55	43.03
2020	4,973	2,806	37	2,234.18	56.43	2,167	97	1,708.39	43.57
2021	5,417	3,138	40	2,516.58	57.93	2,279	113	1,791.15	42.07
2022	5,654	3,366	86	2,603.97	59.53	2,288	120	1,756.67	40.47

TABLE 43. THE NUMBER OF VU EMPLOYEES BY UNIT (ON 31 DECEMBER 2022)

		OF WHOM	TOTAL		ACADEMIC S	TAFF	NON-ACADEMIC STAFF		
	TOTAL NUMBER OF EMPLOYEES:	WERE FOREIGN NATIONALS	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS (POSTS)
ChGF	188	4	158.35	139	4	117.41	49	0	40.94
EVAF	181	17	137.92	148	17	105.53	33	0	32.39
FIF	338	44	288.93	305	43	258.05	33	1	30.88
FsF	342	12	231.51	245	11	177.85	97	1	53.66
FF	306	14	271.44	231	12	206.17	75	2	65.27
GMC	596	27	544.15	441	24	408.57	155	3	135.58
IF	82	1	70.01	70	1	55.69	12	0	14.32
KnF	127	4	96.97	89	4	63.64	38	0	33.33
KF	149	4	91.88	127	4	73.24	22	0	18.64
MIF	262	7	218.9	207	5	169.7	55	2	49.2
MF	1,199	18	666.32	1,024	16	496.2	175	2	170.12
ŠA	203	2	154.43	127	1	85.08	76	1	69.35
TSPMI	88	4	75.34	64	2	53.67	24	2	21.67
TF	171	28	104.12	148	27	79.27	23	1	24.85
VM	87	5	39.18	66	5	17.98	21	0	21.2
Total:	4,319	191	3,149.45	3,431	176	2,368.05	888	15	781.4
BC	99	0	99.5	0	0	0	99	0	99.5
VUB	170	1	163.8	0	0	0.7	170	1	163.1
BS	96	3	94.65	5	0	5.43	91	3	89.22
СА	432	7	354.96	3	0	4.25	429	7	350.71
ITPC	81	0	83	0	0	0	81	0	83
KI	4	1	3.39	1	1	1.1	3	0	2.29
КС	46	0	29.8	0	0	0	46	0	29.8
MPBC	23	0	22.75	0	0	0	23	0	22.75
Planeta- rium	10	0	8.25	0	0	0	10	0	8.25
TVPC	223	3	221.77	0	0	0	223	3	221.77
VU Press	16	0	11.43	0	0	0	16	0	11.43
VU Mu- seum	14	0	11	0	0	0	14	0	11
CCS	46	0	36.33	0	0	0	46	0	36.33
Total:	1,260	15	1140.63	9	1	11.48	1,251	14	1,129.15
Total:	5,579	206	4,290.08	3,440	177	2,379.53	2,139	29	1,910.55

TABLE 44. THE NUMBER OF LECTURERSBY UNIT AND POSITION (ON 31 DECEMBER 2022)

		TOTAL		ESSORS WITH TH HED PROFESSO		PROFESSORS		S
UNIT	TOTAL	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS 24.83 14.75 24.25 24.94 13.89 10.72 7.37 8.12 8.68 13.54 56.33 12.04 8.5 16.19
ChGF	30	24.83	0	0	0	30	0	24.83
EVAF	17	14.75	0	0	0	17	1	14.75
FIF	25	25.25	1	0	1	24	2	24.25
FsF	24	25.94	0	0	1	24	1	24.94
FF	19	14.64	1	0	0.75	18	0	13.89
GMC	17	10.72	0	0	0	17	0	10.72
IF	8	7.37	0	0	0	8	0	7.37
KnF	14	8.37	1	1	0.25	13	0	8.12
KF	11	8.68	0	0	0	11	1	8.68
MIF	16	13.54	0	0	0	16	0	13.54
MF	78	56.33	0	0	0	78	2	56.33
ŠA	18	12.04	0	0	0	18	1	12.04
TSPMI	9	8.5	0	0	0	9	0	8.5
TF	22	16.19	0	0	0	22	9	16.19
VM	6	3.93	0	0	0	6	1	3.93
Total:	314	251.08	3	1	3	311	18	248.08

N.B. Where the total number of positions (posts) in the table exceeds the number of employees, it means that employees occupy these posts under the terms of supplementary employment agreements to the main position employment contracts.

		TOTAL	PAR	TNERSHIP PROF	ESSORS	PARTNERSHIP ASSOC SORS		TE PROFES-
UNIT	TOTAL	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS
ChGF	2	0.61	0	0	0	2	0	0.61
EVAF	7	0.86	2	0	0.36	5	0	0.5
FIF	1	0.5	0	0	0	1	0	0.5
FsF	5	0.42	1	0	0.05	4	1	0.37
FF	4	1	2	0	0.5	2	0	0.5
GMC	0	0	0	0	0	0	0	0
IF	1	0.5	1	0	0.5	0	0	0
KnF	5	1.73	4	1	1.31	1	0	0.42
KF	17	6.3	2	0	0.6	15	0	5.7
MIF	17	5.25	9	0	2.79	8	0	2.46
MF	10	4.25	4	2	1.5	6	2	2.75
ŠA	0	0	0	0	0	0	0	0
TSPMI	4	1.98	2	0	0.39	2	0	1.59
TF	14	5.36	9	0	2.36	5	0	3
VM	17	1.81	2	0	0.11	15	0	1.7
Total:	104	30.57	38	3	10.47	66	3	20.1

	TOTAL		ASSOCIA	TE PROFESSOR ENTIFIC DEGR		ASSOCIATE PROFESSORS WITHOUT A SCIENTIFIC DEGREE (ARTS)			
UNIT	TOTAL	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	
ChGF	38	33.97	38	0	33.97	0	0	0	
EVAF	37	28.03	37	1	28.03	0	0	0	
FIF	75	68.68	75	8	68.68	0	0	0	
FsF	68	54.19	68	0	54.19	0	0	0	
FF	28	24.785	28	1	24.785	0	0	0	
GMC	34	17.6	34	0	17.6	0	0	0	
IF	23	20	23	0	20	0	0	0	
KnF	29	23.01	29	0	23.01	0	0	0	
KF	25	22.32	25	0	22.32	0	0	0	
MIF	39	35.21	39	1	35.21	0	0	0	
MF	143	102.09	143	0	102.09	0	0	0	
ŠA	41	28.22	38	0	25.78	3	0	2.44	
TSPMI	13	10.75	13	0	10.75	0	0	0	
TF	26	16.7	26	5	16.7	0	0	0	
VM	7	4.65	7	0	4.65	0	0	0	
Total:	626	490.205	623	16	487.765	3	0	2.44	

	ASSISTAI	NT PROFESSORS WITH A SCIENTIFIC DEGREE	
UNIT	TOTAL	TOTAL NUMBER OF POSITIONS (POSTS)	OF WHOM WERE FOREIGN NATIONALS
ChGF	20	13.27	0
EVAF	19	13.08	1
FIF	56	47.85	10
FsF	50	30.58	2
FF	8	9.83	0
GMC	23	13.6	0
IF	13	12	0
KnF	13	7.81	0
KF	11	9.7	0
MIF	32	26.41	0
MF	174	88.97	0
ŠA	20	13.88	0
TSPMI	12	12.51	0
TF	14	9.24	3
VM	1	0.07	1
Total:	466	308.8	17

		TOTAL	LECTURER	S WITH A SCIENT		LECTURERS WITHOUT A SC DEGREE		SCIENTIFIC
UNIT	TOTAL	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS
ChGF	17	4.72	13	1	3.65	4	0	1.07
EVAF	24	6.75	3	0	2.61	21	0	4.14
FIF	112	80.8	3	0	1.29	109	19	79.51
FsF	42	15.25	9	0	1.49	33	2	13.76
FF	3	3.5	1	0	1.25	2	0	2.25
GMC	16	12.12	2	0	2.56	14	1	9.56
IF	8	2.78	5	0	0.59	3	0	2.19
KnF	15	7.02	1	0	0.4	14	0	6.62
KF	53	15.94	14	0	4.99	39	0	10.95
KI	1	1.1	0	0	0	1	1	1.1
MIF	32	15.11	5	0	2.7	27	0	12.41
MF	428	133.55	20	0	9.53	408	3	124.02
ŠA	42	16.97	7	0	4.05	35	0	12.92
TSPMI	4	1.12	1	0	0.33	3	0	0.79
TF	50	18.09	35	5	13.39	15	0	4.7
VM	32	4.75	2	0	0.63	30	2	4.12
СА	0	0	0	0	0	1	0	0.14
Total:	879	339.57	121	6	49.46	759	28	290.25

TABLE 45. THE NUMBER OF RESEARCHERS BY UNIT AND POSITION (ON 31 DECEMBER 2022)

		TOTAL		CH PROFESSOF		RESEARCH PROFE		SSORS
UNIT	TOTAL	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS
BS	1	0.75	0	0	0	1	0	0.75
CA	0	0.2	0	0	0	0	0	0.2
ChGF	5	11.6	0	0	0	5	1	11.6
EVAF	3	10.27	0	0	0	3	2	10.27
FIF	3	3.75	0	0	0	3	1	3.75
FsF	5	10.42	0	0	0	5	1	10.42
FF	23	27.665	1	0	1.245	22	1	26.42
GMC	30	38.79	4	0	3.41	26	2	35.38
IF	2	2.54	0	0	0	2	0	2.54
KnF	1	2.64	0	0	0.75	1	0	1.89
KF	2	2.5	0	0	0	2	2	2.5
MIF	13	18.06	0	0	0	13	1	18.06
MF	12	13.45	0	0	0	12	2	13.45
ŠA	2	4.78	0	0	0	2	0	4.78
TSPMI	0	2.46	0	0	0	0	0	2.46
TF	2	1.45	0	0	0	2	0	1.45
VM	0	0.63	0	0	0	0	0	0.63
Total:	104	151.955	5	0	5.405	99	13	146.55

N.B. Where the total number of positions (posts) in the table exceeds the number of employees, it means that employees occupy these posts under the terms of supplementary employment agreements to the main position employment contracts.

		SENIOR RESEARCHERS	
UNIT	TOTAL	TOTAL NUMBER OF POSITIONS (POSTS)	OF WHOM WERE FOREIGN NATIONALS
BS	1	1.5	0
ChGF	2	4.74	0
EVAF	6	6.21	1
FIF	4	3.82	1
FsF	4	6.87	2
FF	60	59.39	2
GMC	65	77.05	8
IF	3	2.64	0
KnF	3	4.51	0
KF	0	2.12	0
MIF	16	16.6	2
MF	23	17.49	2
ŠA	2	3.95	0
TSPMI	1	1.11	1
TF	3	1.94	2
VM	0	0	0
Total:	193	209.94	21

	RESEARCHERS								
UNIT	TOTAL	TOTAL NUMBER OF POSITIONS (POSTS)	OF WHOM WERE FOREIGN NATIONALS						
BS	1	1	0						
VUB	0	0.28	0						
ChGF	8	8.9	0						
EVAF	12	8.03	6						
FIF	4	6.95	1						
FsF	11	9.77	1						
FF	53	40.74	5						
GMC	85	89.51	3						
IF	4	2.53	1						
KnF	3	5.44	0						
KF	2	1.65	1						
MIF	14	17.02	0						
MF	33	20.86	2						
ŠA	1	2.74	0						
TSPMI	5	4.18	1						
TF	4	2.31	1						
VM	2	0.81	1						
Total:	242	222.72	23						

		TOTAL			RESEARCHERS WITH JUNIOR RESEARCH CIENTIFIC DEGREE SCIENTIFIC		RESEARCHERS		
UNIT	UNIT TOTAL POSITION	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	
VUB	0	0.42	0	0	0	0	0	0.42	
ChGF	6	3.79	2	0	0.61	4	0	3.18	
EVAF	7	7.79	0	0	0.46	7	3	7.33	
FIF	2	2.05	1	0	1.06	1	0	0.99	
FsF	12	8.76	2	0	2.34	10	0	6.42	
FF	18	18.11	0	0	1.89	18	3	16.22	
GMC	97	94.18	6	1	9.25	91	7	84.93	
IF	4	3.13	0	0	0	4	0	3.13	
KnF	1	1	0	0	0	1	1	1	
KF	2	2.28	0	0	0.75	2	0	1.53	
MIF	7	8.51	3	0	2.44	4	1	6.07	
MF	38	19.39	2	0	2.95	36	0	16.44	
ŠA	0	1.2	0	0	0	0	0	1.2	
TSPMI	2	1.09	1	0	0.25	1	0	0.84	
TF	3	1.93	2	1	1.43	1	1	0.5	
VM	0	0	0	0	0	0	0	0	
Total:	199	173.63	19	2	23.43	180	16	150.2	

		TOTAL		NVESTIGATORS			ESTIGATORS W SCIENTIFIC DE	
UNIT	TOTAL	NUMBER OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS
BS	2	2.18	1	0	0.61	1	0	1.57
СА	2	3.91	0	0	1.08	2	0	2.83
ChGF	3	1.73	2	2	1.54	1	0	0.19
EVAF	5	3.32	0	0	0.14	5	0	3.18
FIF	4	4.42	1	0	3.1	3	0	1.32
FsF	5	6.3	2	0	3.86	3	0	2.44
FF	0	0	0	0	0	0	0	0
GMC	52	35.25	11	5	8.65	41	1	26.6
IF	0	0	0	0	0	0	0	0
KnF	2	1.41	0	0	0.86	2	1	0.55
KF	0	0	0	0	0	0	0	0
MIF	4	3.25	2	2	2	2	0	1.25
MF	13	7.92	6	3	3	7	0	4.92
ŠA	0	0.3	0	0	0.3	0	0	0
TSPMI	1	1.22	1	0	1.22	0	0	0
TF	2	1	1	1	0.5	1	0	0.5
VM	1	0.98	0	0	0.48	1	0	0.5
Total:	96	73.19	27	13	27.34	69	2	45.85

	RESEARCH TRAINEES								
UNIT	TOTAL	TOTAL NUMBER OF POSITIONS (POSTS)	OF WHOM WERE FOREIGN NATIONALS						
ChGF	2	3	1						
EVAF	0	0	0						
FIF	2	3	1						
FsF	1	2	0						
FF	2	1.75	0						
GMC	5	7.25	1						
IF	2	2	0						
KnF	0	0	0						
KF	0	0	0						
MIF	0	2.75	0						
MF	0	0.75	0						
ŠA	1	1	0						
TSPMI	1	2	0						
TF	0	1	0						
VM	0	0	0						
Total:	16	26.5	3						

TABLE 46. THE NUMBER OF NON-ACADEMIC STAFF BY UNIT AND POSITION (ON 31 DECEMBER 2022)

		TOTAL NUMBER		HEADS OF UNITS	
UNIT	TOTAL	OF POSITIONS (POSTS)	TOTAL	OF WHOM WERE FOREIGN NATIO- NALS	NUMBER OF POSITIONS
ChGF	49	40.94	1	0	1
EVAF	33	32.39	0	0	0
FIF	33	30.88	0	0	0
FsF	97	53.66	3	0	2.5
FF	75	65.27	0	0	0
GMC	155	135.58	2	0	1.34
IF	12	14.32	0	0	0
KnF	38	33.33	ц	0	4
KF	22	18.64	0	0	0
MIF	55	49.2	1	0	1
MF	175	170.12	4	0	4
ŠA	76	69.35	5	0	4.75
TSPMI	24	21.67	0	0	0
TF	23	24.85	1	0	1
VM	21	21.2	0	0	0
BC	99	99.5	5	0	5
VUB	170	163.1	14	0	14
BS	91	89.22	5	0	5
CA	429	350.71	34	0	33.35
ITPC	81	83	9	0	9
KI	3	2.29	1	0	1
KC	46	29.8	1	0	1
MPBC	23	22.75	1	0	1
Planetarium	10	8.25	1	0	1
TVPC	223	221.77	7	0	7
VU Press	16	11.43	1	0	1
VU Museum	14	11	1	0	1
VU SSC	46	36.33	1	0	1
Total:	2,139	1,910.55	102	0	99.94

N.B. Where the total number of positions (posts) in the table exceeds the number of employees, it means that employees occupy these posts under the terms of supplementary employment agreements to the main position employment contracts.

11117		, MANAGING ADM AND STUDIES ADM STAFF		TECHNICAL SUPPORT AND MAINTENANCE STAFF			
UNIT	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	TOTAL	OF WHOM WERE FOREIGN NATIONALS	NUMBER OF POSITIONS	
ChGF	48	0	39.94	0	0	0	
EVAF	33	0	32.39	0	0	0	
FIF	33	1	30.88	0	0	0	
FsF	94	1	51.16	0	0	0	
FF	75	2	65.02	0	0	0.25	
GMC	153	3	133.74	0	0	0.5	
IF	12	0	14.32	0	0	0	
KnF	25	0	21.58	9	0	7.75	
KF	22	0	18.64	0	0	0	
MIF	54	2	48.2	0	0	0	
MF	170	2	165.62	1	0	0.5	
ŠA	49	0	44.35	22	1	20.25	
TSPMI	24	2	21.67	0	0	0	
TF	22	1	23.85	0	0	0	
VM	21	0	21.2	0	0	0	
BC	12	0	9.75	82	0	84.75	
VUB	153	1	146.1	3	0	3	
BS	38	0	33.97	48	3	50.25	
СА	395	7	317.36	0	0	0	
ITPC	72	0	74	0	0	0	
KI	2	0	1.29	0	0	0	
KC	կկ	0	28.3	1	0	0.5	
MPBC	6	0	5.75	16	0	16	
Planetarium	5	0	3.75	4	0	3.5	
TVPC	150	0	149.27	66	3	65.5	
VU Press	15	0	10.43	0	0	0	
VU Museum	13	0	10	0	0	0	
VU SSC	30	0	21.33	15	0	14	
Total:	1,770	22	1,543.86	267	7	266.75	

N.B. Where the total number of positions (posts) in the table exceeds the number of employees, it means that employees occupy these posts under the terms of supplementary employment agreements to the main position employment contracts.

	NUMBER OF LECTU- RERS WHO PAR-	GEN	DER	TRAINING	AVERAGE NUMBER
YEAR	TICIPATED IN THE TRAINING	FEMALE	MALE	PROGRAMME DURATION	OF HOURS PER LECTURER
2018	163	121	42	from 3 to 20 hours	12.7
2019	336	255	81	from 3 to 40 hours	14.0
2020	206*	148	58	from 1 to 21 hours	5.2
2021	224	178	46	from 1 to 24 hours	7.8
2022	156	123	33	from 3 to 40 hours	21.7

*This figure does not include the 869 lecturers who participated in webinars on remote learning and teaching methods in 2020.

ANNEX 9 LIBRARY'S PERFORMANCE INDICATORS

TABLE 48. KEY PERFORMANCE INDICATORS OF THE LIBRARY

KEY PERFORMANCE INDICATORS*	2018	2019	2020	2021	2022
Number of public events organised by the University Library	116	106	62	52	87
of which were exhibitions	46	36	26	27	47
of which were events	60	70	36	25	40
Number of in-person and virtual visits to the University Library	N/A**	N/A	N/A	1,332,779	1,517,814
Registered VU users at VU libraries	43,020	41,169	39,679	40,430	39,808
Number of manuscripts, books and periodical publications, and conditional pages under category VIII restored and preserved in the Library	66,467	64,539	73,667	58,921	55,128
Volume of digital content created in gigabytes (GB)	N/A	N/A	N/A	N/A	2,584.24
Digital copies of documents stored in the Library prepared for archive and access	74,182	127,439	148,597	130,682	108,596
Number of data (sets) uploaded to MIDAS	171	200	232	276	346
of which were published	53	58	65	71	92
of which were not published	118	142	167	205	254
Number of publications included in the electronic catalogue	76,910	70,312	67,669	69,989	61,266
Number of open access documents in VU/VUB information systems and portals	MIDAS: 12.87	MIDAS: 11.50	MIDAS: 12.50	MIDAS: 11.23	MIDAS: 12.72
(%)	eLABa: 16.64	eLABa: 17.06	eLABa: 19.06	eLABa: 21.61	eLABa: 23.04
Total number of VU PDB records in the eLABa cache	59,245	62,792	66,996	7,117	75,361
of which were entries in eLABa	59,245	62,792	66,996	7,117	75,361
of which were VU scientific publications with full-text documents in the eLABa cache	2,625	5,182	6,741	8,514	10,406
of which were full-text PDB open-access documents	3,502	4,089	6,158	8,076	9,888
Utilisation of databases	1,347,317	1,397,762	1,758,071	1,684,258	1,915,506
Utilisation of traditional information resources	318,027	285,186	155,622	143,836	180,406

*Includes indicators according to the plan of the Government of the Republic of Lithuania.

** N/A – not available.

ANNEX 10 PERFORMANCE INDICATORS OF THE MUSEUM

TABLE 49. THE ACTIVITIES OF THE VILNIUS UNIVERSITY MUSEUM AND VISITOR FLOWS IN 2018–2022

NAME OF ACTIVITY	NUMBER OF PARTICIPANTS							
	2018	2019	2020	2021	2022			
Visitors to the bell tower of St. Johns' Church	59,916	58,740	0	9,785*	16,031*			
Visitors to the architectural ensemble of Vilnius University	79,152	78,901	10,005	4,797*	4,160*			
Visitors to the Adam Mickiewicz Museum (part of the VU Museum since 2021) and excursions at the Museum	N/A	N/A	N/A	3,604	8,177			
Regular (paid) Museum excursions	N/A	N/A	N/A	N/A	1,543			
Thematic (one-time) excursions	14	470	N/A	3,387	1,087			
Student Integration Week events and excur- sions	265	445	199	145	100			
Excursions organised on the basis of coope- ration	N/A	N/A	20	70	1,194			
Events at the Adam Mickiewicz Museum	N/A	N/A	N/A	280	306			
Museum events at the central campus of Vilnius University	N/A	N/A	N/A	N/A	100			
International Night of Museums	N/A	160	N/A	N/A	572			
Exhibitions organised by the Museum	N/A	N/A	N/A	700	120			
Exhibitions and events organised on the basis of cooperation	120	169	N/A	200	949			
Educational activities organised by the Museum	N/A	N/A	N/A	N/A	60			
Scientific conferences	N/A	62	N/A	N/A	N/A			
Total visitors	139,467	138,947	10,224	22,319	34,399			
Income (EUR) from the services provided by the Museum	227,219.5	199,956.5	3,831.5	58,096	109,431			

* Since 2021, only organised groups that visit the VU ensemble and have to pay for entrance are counted.

**N/A – not available.



TABLE 50. CHARACTERISTICS OF THE EXHIBITS AT THE VILNIUS UNIVERSITY MUSEUM

Characteristics of the exhibits at the Museum	2018	2019	2020	2021	2022
Number of exhibits in the museum collections	7,408	7,467	7,490	7,589	7,661
Number of exhibits that were purchased/received as gifts	23	62	23	99	72
Number of exhibits entered into LIMIS (metadata)	65	201	294	187	89
Number of digitised exhibits during the reporting year (photos)	66	N/A	150	N/A	248
Number of restored exhibits	N/A	N/A	2	N/A	N/A
Number of organised exhibitions	1	1	N/A	N/A	1
Exhibitions organised on the basis of cooperation	N/A	2	1	1	1

*N/A – not available.

ACADEMIC UNITS



THE FACULTY OF CHEMISTRY AND GEOSCIENCES

The Faculty of Chemistry and Geosciences (ChGF) offers seven bachelor study programmes (with the possibility to choose minor pedagogy studies), seven master study programmes (of which three are offered in Lithuanian/English), and doctoral studies in three fields of science. The faculty also carries out two bridging study programmes and two minor study programmes. In 2022, there were 804 students in bachelor and master study programmes and 61 doctoral students were undertaking doctoral studies at the faculty. In 2022, nine doctoral dissertations were defended.

In 2022, research activities were carried out at the Institute of Chemistry and the Institute of Geosciences and their structures, i.e. the Department of Analytical and Environmental Chemistry, the Department of Physical Chemistry, the Department of Inorganic Chemistry, the Department of Organic Chemistry, the Department of Polymer Chemistry, the Department of Applied Chemistry, the Center of Nanotechnology and Materials Science, the Department of Geography and Land Management, the Department of Geology and Mineralogy, the Department of Hydrogeology and Engineering Geology, the Department of Hydrology and Climatology, and the Department of Cartography and Geoinformatics. Two international and five national events were held. The faculty carried out 23 projects in the area of research, and ten projects in the area of studies, as well as 35 contracts on scientific activities commissioned by business partners and public authorities.

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- Graduates of the faculty hold senior positions in various institutions, e.g. Agné Jasinavičiūtė, who obtained her degree in geography, heads the State Service for Protected Areas under the Ministry of Environment of the Republic of Lithuania.
- At the end of 2022 and at the beginning of 2023, bachelor study programmes were updated.

Research of a high international level

Contribution of the faculty

- Every year, researchers of the faculty publish at least several scientific publications of particularly high level, such as:
- Spiridonov, Andrej; Lovejoy, Shaun. Life rather than climate influences diversity at scales greater than 40 million years // Nature. Berlin: Nature research. IF: 69,504.

Growing influence in society and the state

Contribution of the faculty

- Employees of the faculty engage in the activities of various institutions and their advisory bodies:
 - Prof. Dr A. Beganskienė a member of the Lithuanian Commission for Science Prizes;
 - Prof. Dr (HP) A. Padarauskas the Chair of the Authorisation Commission of the Environmental Protection Agency under the Ministry of Environment of the Republic of

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Lithuania;

- Dr (HP) A. Kareiva a member of the Research Council of the Center for Physical and Technological Sciences (FTMC), a full member of the Lithuanian Academy of Sciences (LAS);
- Prof. Dr E. Rimkus the Chair of the Advisory Board of the Lithuanian Hydrometeorological Service under the Ministry of Environment of the Republic of Lithuania, a member of the interinstitutional working group to combat the impact of climate change on public health, an expert of the State Progress Strategy 'Lithuania 2050' and the Government Strategic Analysis Center (STRATA).

The pedagogy of the 21st century

Contribution of the faculty

- The Laboratory of Didactics is being built, and the Centre of Didactics is being established.
- The chemistry course module has been implemented (the project for teachers 'Tęsk').
- A geography course module for teachers has been prepared (admissions from 2023).
- The programmes 'Climate Change' and 'Medical Inorganic Chemistry' for the improvement of teachers competencies were prepared.
- Participation in the project 'Digitalisation of the content of teacher training studies and teacher qualification enhancement programmes and development of virtual learning environments'.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- The faculty offers three master study programmes taught in English; the faculty encourages and accepts applications from doctoral students and postdoctoral trainees from foreign countries.
- In cooperation with other faculties, study programmes ('Cosmetic Chemistry', 'Nanomaterials Chemistry', and 'Climate Change and Sustainable Development') are being developed and updated.

- Two lecturers from foreign institutions are engaged in the delivery of programmes at the faculty.
- Funding was obtained for two initiatives concerning the internationalisation of studies.
- ARQUS activity: activities for doctoral students (various trips), four doctoral students participated; research networking events, three members of academic staff participated, etc.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- The student lounge on the Naugardukas campus (for students at ChGF and MIF) was renovated, and a new one was created on the Čiurlionis campus (for ChGF students).
- The regulations for awarding the R. G. Klimavičius Scholarship were updated.
- Additional Vilnius University Commemorative 450th Anniversary Scholarships were designated to those entering bachelor study programmes: 'Chemistry' (by 'Thermo Fisher Scientific Baltics' UAB); 'Geology' (by 'Vandens Harmonija' UAB, and 'GJ Magma' UAB); 'Cartography and Geographic Information Systems' (by 'Hnit-Baltic' UAB).
- In autumn, the faculty community was invited to join the campaign organised together with the Lithuanian Green Policy Institute to prepare trees for winter.

Infrastructure that meets future needs

Contribution of the faculty

• A modern faculty building has been designed on the Saulėtekis campus.

THE MOST SIGNIFICANT ACHIEVEMENTS, AWARDS, AND RECOGNITIONS

In the area of studies

- The Presidential Algirdas Brazauskas Scholarship was awarded to Danielius Jurčiukonis (master study programme 'Geography and Territorial Planning').
- The Presidential Aleksandras Stulginskis Scholarship and the Certificate of Merit of the Higher Education Institution Students' Research Competition of the Lithuanian Academy of Sciences were awarded to Diana Griesiūtė (master study programme 'Chemistry').
- The Steponas Kolupaila Scholarship was awarded to Laurynas Mackevičius (master study programme 'Meteorology and Hydrology').
- Scholarship of 'Thermo Fisher Scientific Baltics' UAB was awarded to Laura Kaščicaitė-Radzivilova (master study programme 'Pharmaceutical Chemistry').
- VU Tech Hub Scholarship Competition for the best thesis Rugilė Žilėnaitė (master study programme 'Chemistry').
- The Best Dissertation Competition of the Lithuanian Young Scientists' Union (LJMS) – Dr Simona Balčaitė (sociology), Dr Viktorija Baranauskienė (sociology), and Dr Justinas Kilpys (physical geography).

In the area of research

- The winner of the International Rising Talents Award was Dr leva Plikusienė for her research study of the interactions of SARS-CoV-2 proteins and antibodies.
- Assoc. Prof. Dr Anton Popov was granted the Scholarship of Young Scientists by the Lithuanian Academy of Sciences (LAS). His ongoing research study topic is 'Surface Plasmon Resonance-Based Immune Sensors for Detection of Antibodies to SARS-CoV-2 Proteins'.
- Prof. Dr (HP) Sigitas Tumkevičius was awarded the commemorative Juozas Matulis Prize by the Lithuanian Academy of Sciences for his research study 'Design of functional heterocyclic organic materials, development of synthesis methods, study and application of their properties'.

- Prof. Dr Edvinas Orentas was awarded the Vilnius University Rector's Award for Significant Achievements in Science.
- Assoc. Prof. Dr Justina Gaidukevič was awarded the Vilnius University Rector's Award for Significant Achievements in Science (Young Scientist's Award).
- Prof. Dr Andrejus Spiridonovas' article 'Life Rather than Climate Influences Diversity at Scales Greater than 40 Million Years' was published in the prestigious scientific journal 'Nature'.

THE FACULTY OF ECONOMICS AND BUSINESS ADMINISTRATION

The Faculty of Economics and Business Administration (EVAF) offers seven bachelor and 11 master study programmes. One bachelor study programme, 'Business and Law', is carried out in collaboration with the Faculty of Law. Four bachelor study programmes and seven master study programmes are offered in English. Three part-time study programmes are organised focusing on the second-cycle students who are employed. The faculty offers doctoral studies in the fields of management and economics. In 2022, 2,481 students studied in bachelor, master, and integrated study programmes, and 39 doctoral students were enrolled in doctoral studies at the faculty.

In 2022, research activities were carried out at ten structures, namely: the Department of Accounting and Audit, the Department of Economic Informatics, the Department of Marketing, the Department of Management, the Department of Business, the Center for Economic Expertise, the Department of Economic Policy, the Department of Finance, the Department of Quantitative Methods and Modelling, and the Department of Theoretical Economics. Four international events and one national event were held. The faculty carried out 31 projects in the area of research and studies, as well as six contracts on scientific activities outsourced and commissioned by business partners and public authorities.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- Compared to 2021, the number of students enrolled in bachelor study programmes increased by 19 per cent.
- By the number of invited and admitted students, the bachelor study programme 'Economics and Finance' was ranked the fifth among all Lithuanian bachelor study programmes.

- In 2022, the bachelor study programme 'Global Marketing' enrolled the highest number of students among the study programmes in the group of business and public management fields in Lithuania.
- The best students of bachelor study programmes were granted scholarships established by 'MG grupë' UAB; 'Cognizant Technology Solutions Lithuania' UAB; the Bank of Lithuania, and 'Nasdaq Vilnius' AB.
- The bachelor cycle students were offered more internship placements in partner organisations of the faculty.

Research of a high international level

Contribution of the faculty

- Dr Linda D. Hollebeek (chief researcher at the Department of Marketing) was awarded with the Highly Cited Researcher award.
- In 2022, fifty one highest ranked publications were published (of which 25 in the field of economics and 26 – in the field of management), including one per each of the following highest ranked AJG journals:
 - Moench, E., & Soofi-Siavash, S. (2022). What moves treasury yields? Journal of Financial Economics;
 - Hollebeek, L. D., Kumar, V., Srivastava, R. K., & Clark, M. K. (2022). Moving the stakeholder journey forward. Journal of the Academy of Marketing Science, 1-27.

Growing influence in society and the state

Contribution of the faculty

• The State Progress Strategy 'Lithuania 2050' is being prepared following the methodology developed by Assoc. Prof. Dr Erika Vaiginienė.

- Prof. Dr Romas Lazutka was actively commenting on social economy issues in the media.
- Assoc. Prof. Dr Algirdas Bartkus used economic research studies and arguments to illustrate the solutions of politics.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- Compared to 2021, the number of applications of foreign nationals enrolling in the faculty increased by 68 per cent. Compared to 2021, the number of foreign nationals enrolled in the master study programmes delivered in English increased by 41 per cent.
- In 2022, the faculty established an incentive scholarship for foreign students.
- The faculty offers two master study programmes

 'Marketing and Integrated Communication' and 'Global Business and Economics', which allow students to obtain double diplomas of Vilnius University and the Parthenope University of Naples (Italy) or the University of Parma (Italy).
- The study programme 'Business and Law', which is carried out by two faculties, is successfully continued.
- The European Accountancy Week event (EAW) was organised.
- In 2022, 135 guest lecture topics were proposed by social partners.
- Cooperation with the faculty's partner business and public sector organisations, which establish and grant scholarships to the students of the faculty ('MG grupe' UAB; 'Cognizant Technology Solutions Lithuania' UAB; the Bank of Lithuania, and 'Nasdaq Vilnius' AB) and offer bachelor internship placements, continues. Sixteen cooperation agreements on bachelor internship placements were signed with business partner organisations.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

• A hackathon for the improvement of the

processes of the faculty was organised.

- Regular meetings of the administration, heads of departments, study programme committees, and study boards are held.
- In the Botanical Garden of the University (in Kairėnai), an alley dedicated for the deanseconomists was set with over 20 benches.
- In 2022, about 80 processes implemented by the faculty were revised and five instructions for lecturers or employees were drawn up to facilitate their involvement in the ongoing processes.

Infrastructure that meets future needs

Contribution of the faculty

• The project on the furnishing of Vilnius University TechHub facilities (2021–2022) was completed.

Financial growth through income diversification

Contribution of the faculty

 The faculty's investment in the infrastructure of Vilnius University TechHub amounted to approximately 670 thousand EUR (in 2021, the amount of 180 thousand EUR was allocated from the Vilnius University Foundation).

In the area of studies

- The accreditation of the business study field for a maximum period of seven years.
- The accreditation of doctoral studies in economics and management science fields has been extended for the maximum period.

In the area of research

• The Council of Economic Advisers of the White House expressed gratitude to the researcher of the faculty Dr Linas Tarasonis for the contribution to the preparation of the 2022 Economic Report of the President.

The third mission of the University

• The project on the furnishing of Vilnius University TechHub facilities intended for students, researchers, and lecturers seeking to establish start-ups and participate in the pre-acceleration programme. More than 140 start-ups have already been established within the scope of this programme and over six million EUR of private risk capital investment have been attracted to them.

THE FACULTY OF PHILOLOGY

The Faculty of Philology offers 12 bachelor study programmes, ten master study programmes, 20 minor study programmes, and a joint doctoral programme with the Institute of Lithuanian Literature and Folklore. In cooperation with the Faculty of Philosophy, a study programme 'Subject Pedagogy' is carried out, under which teachers capable to teach two foreign languages are trained. In 2022, 1,608 students studied in bachelor, master, integrated study, and professional (pedagogy) study programmes, and 34 doctoral students – in doctoral studies of the faculty.

In 2022, research activities were carried out at five institutes and at 21 of their structures, namely: The Institute of English, Romance and Classical Studies, the Institute for the Languages and Cultures of the Baltic, the Institute for Literary, Cultural and Translation Studies, the Institute of Applied Linguistics, and the Institute of Foreign Languages. Nine international events and one national event were held. The faculty carried out 33 projects in the areas of research and studies.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

 The faculty provides students with the opportunity to acquire a combination of general and subject-specific competencies, enabling them to operate within interdisciplinary and intercultural contexts under changing conditions.

Research of a high international level

Contribution of the faculty

- In the global QS ranking, the linguistics developed by the faculty falls into 250–300 position.
- The number of articles (especially those in linguistics) published in foreign prestigious journals has been constantly increasing.

Growing influence in society and the state

Contribution of the faculty

- Instances of faculty staff participation in various structures:
 - Prof. Dr Paulius V. Subačius is a member of the Board of the Research Council of Lithuania (LMT);
 - Assoc. Prof. Dr Vytautas Ališauskas is a member of the Council of the Lithuanian Academy of Music and Theatre (LMTA);
 - Prof. Dr Jurgis Pakerys is a member of the Council of the Institute of Lithuanian Literature and Folklore;
 - Assoc. Prof. Dr Diego Ardoino is a member of the Council of the Institute of the Lithuanian Language;
 - Assoc. Prof. Dr Darius Kuolys is a member of the Lithuanian Education Council under the Parliament of the Republic of Lithuania.
- About 20 per cent of researchers are members of various expert groups (mainly in the Ministry of Culture of Republic of Lithuania, the Research Council of Lithuania, and the State Commission of the Lithuanian Language (VLKK)).
- The faculty community particularly actively participates in various public events and speak up in the media. In 2022, about 400 dissemination units were produced in Lithuania and abroad.

The pedagogy of the 21st century

- In cooperation with the Faculty of Philosophy:
 - for the third year in a row, the study programme 'Subject Pedagogy' is carried out, under which teachers capable of

teaching two languages are trained;

- the German and French language teaching modules for teachers of other subjects were developed;
- the lecturers of Lithuanian language and literature, as well as those of Polish, Russian, English, French, and German language didactics create digital educational material packages for future teachers (i.e. the students of pedagogy programmes) and participants of competency enhancement programmes.
- The initiative of the Faculty of Philology:
 - seven qualification enhancement programmes for teachers;
 - two qualification enhancement programmes for lecturers;
 - together with foreign partners, implementing of Erasmus+ projects 'DUO: teaching and learning German as a foreign language in the digital space' and 'QUILL: quality in language learning' takes place.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- The Twinning project 'MotherNet' (Developing a new network of researchers on contemporary European motherhood) under the 'Horizon 2020' led by Assoc. Prof. Dr Eglė Kačkutė-Hagan involves medics, sociologists, literary scientists, and linguists.
- Dr leva Kiltinavičiūtė, who had defended her doctoral thesis at the University of Cambridge, started her work as a researcher.
- In 2022, three Lithuanian and one foreign nationals became postdoctoral trainees.
- In 2022, Šarūnas Šavėla, the first doctoral student of the faculty who studied under the Cotutelle agreement at Vilnius University and the University of Bologna, defended the interdisciplinary doctoral dissertation.
- In 2022, the percentage of full-time international students at the faculty was 7.9 per cent of all faculty students (7.2 per cent in the first cycle, 16.5 per cent in the minor, and 9.1 per cent in the second cycle study programmes). Full-time (including international students) and exchange students study together.

- In 2022, the number of international admissions increased.
- The double-diploma second cycle study programme 'Translation' carried out under the ARQUS Alliance agreement was launched.
- In 2022, international exchange of students and lecturers was actively implemented.
- In cooperation with the Faculty of History and the Institute of International Relations and Political Science, an interdisciplinary specialisation in Ukrainian studies was prepared.
- In cooperation with the Faculty of Law, the master study programme 'Language for Specific Purposes' (Legal English/Legal German) is further implemented, encompassing both legal and linguistics studies.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

• In 2022, more than 20 per cent of researchers of the faculty were awarded for their scientific achievements in 2021.

Financial growth through income diversification

Contribution of the faculty

A researcher Dr Aistė Kiltinavičiūtė, the winner of the competition by the Vilnius University Foundation, was employed.

In the area of studies

- Twelve students and graduates of the faculty won the prizes for academic, scientific and other accomplishments, including:
 - the Presidential Antanas Smetona scholarship was awarded to Gabrielė Aputytė (bachelor study programme 'Lithuanian Philology') and Mikas Danilevičius (bachelor study programme 'Classical Philology');
 - the Baltic Rectors' Scholarship was awarded to Gabrielė Aputytė (bachelor study programme 'Lithuanian Philology');
 - the Bernardas Brazdžionis scholarship was awarded to Severija Marija Banaitytė, Martynas Pumputis, and Viltė Stukaitė (the students of bachelor study programme 'Lithuanian Philology');
 - the Sofija Čiurlionienė Scholarship by Vydūnas Youth Fund was awarded to Karolina Sadauskaitė (master study programme 'Semiotics').

In the area of research

- Prof. Dr Pociūtė-Abukevičienė was awarded the Vilnius University Rector's Science Award.
- Prof. Dr (HP) Bonifacas Stundžia was awarded the Kazimieras Būga Award by the Lithuanian Academy of Sciences for fundamental research in Baltic Studies and the consistent continuation of the traditions of Kazimieras Būga.
- In November 2022, Dr Ginté Medzvieckaité received an award for her dissertation 'Human Echoes of Divine Words: Spiritual Madrigals Based on Italian Poetic Paraphrases of Latin Sacred Texts', which was recognized as the best dissertation in the area of humanities and social sciences, defended by a Lithuanian citizen at the foreign research and study institution in 2021 (The University of Manchester, United Kingdom).

The third mission of the University

- In February 2022, Kristina Svarevičiūtė was awarded the state award of the Hellenic Republic

 the Grand Cross of the Order of Beneficence.
- In May 2022, the Seimas Commission for the Traditions and Heritage of Lithuanian Studies awarded Dr Regimantas Tamošaitis the Felicija Bortkevičienė Language Award.
- In September 2022, in the Ministry of Culture of the Republic of Lithuania, Assoc. Prof. Dr Carmen Caro Dugo was presented the St. Jerome Award.
- The faculty has been actively involved in providing assistance to war refugees from Ukraine. In the language courses (delivered in Lithuanian and English), the faculty community taught some 500 Ukrainians.

THE FACULTY OF PHILOSOPHY

The Faculty of Philosophy offers nine bachelor study programmes, 13 master study programmes, one professional (pedagogy) study programme 'School Pedagogy' (PPS), and implements five doctoral study programmes (study fields). In 2022, 2,361 students studied in bachelor, master, integrated study, and professional (pedagogy) study programmes, and 77 doctoral students were undertaking postgraduate studies at the faculty. The tendencies in admission to bachelor and master degree studies of the faculty remain positive.

In 2022, research activities were carried out at five institutes that include 22 structures: the Institute of Asian and Transcultural Studies, the Institute of Philosophy, the Institute of Psychology, the Institute of Sociology and Social Work, and the Institute of Educational Sciences. In 2022, 132 projects in the areas of research and studies were carried out at the faculty. Twelve contracts on commissioned scientific activities concluded with business partners and public authorities, three University Research Promotion Fund projects were implemented, and one research project financed by the Scientific Activity Support Fund of the Faculty of Philosophy was carried out at the faculty. Seventy events of different forms were organised at the faculty - 18 were international, and 52 were national.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

• Feedback information on studies is collected and analysed.

Research of a high international level

Contribution of the faculty

• Analysis of relevant scientific fields was performed; the data for comparative evaluation was collected.

- The events aimed at strengthening the capacity of researchers (the international doctoral school, seminars for doctoral students and researchers) were organised, traineeships for lecturers and researchers at foreign universities were carried out, the implementation of the two new postdoctoral traineeship projects started (22 projects under implementation), and 20 projects on student research and internship were implemented.
- In cooperation with foreign partners, the strategy of the international doctoral school of educational sciences was drawn up and approved.
- In 2022, funding was received for six new international scientific research projects financed under the 'Horizon 2020' and Erasmus+ programmes as well as international bilateral agreements.
- The coordination of long-term and multiple international infrastructure research (EVS, SHARE, ISRD, the 'EU-Kids online') has been continued.
- The number of foreign researchers working at the faculty is growing; in 2022, there were nine.

Growing influence in society and the state

Contribution of the faculty

- Two inter-faculty projects that included interdisciplinary outsourced research were implemented.
- The teaching staff is actively trained; their qualifications are enhanced; methodological materials and tools are prepared.
- The faculty successfully carries out inter-faculty study programmes.

The pedagogy of the 21st century

- In cooperation with the Department for Development, as well as with other faculties of the University, activities aimed at strengthening and developing the quality of teacher training studies are implemented.
- To enhance the pedagogy science and studies, in cooperation with national and foreign partners, 32 projects are being implemented, with outcomes being integrated into studies and science.
- The following pedagogical studies are successfully developed and implemented: bachelor study programmes 'Childhood Pedagogy' and 'Subject Pedagogy', minor studies in 'Subject Pedagogy', and the professional (pedagogy) study programme 'School Pedagogy'. Also, in cooperation with the academic units of the University, competency events for teachers are organised.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- Active cooperation between researchers and the partners of the ARQUS Alliance.
- In 2022, 47 students went abroad for partial studies under the Erasmus+ mobility programme, 23 students participated in an exchange at the ARQUS and COIMBRA GROUP Network Universities, and 20 students studied abroad under the ISEP mobility programme and bilateral universities agreements. In 2022, 169 foreign students studied at the faculty under the Erasmus+ exchange programme. In 2022, 20 lecturers and members of non-academic staff of the faculty participated in Erasmus+ teaching and learning mobility activities. In 2022, seven new Erasmus+ cooperation agreements were signed. Other learning internationalisation initiatives are actively developed.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

 In 2022, employees and students of the faculty participated in a discussion workshop, 'The Faculty of Philosophy of the Future and Emotional Health of its Community' – an event organised by the Counselling and Training Centre.

 Taking into account the scope of activities and the workload of employees, new competitions for academic positions were announced, and new positions for non-academic employees were introduced.

Infrastructure that meets future needs

Contribution of the faculty

 In 2022, the ongoing renewal of the facilities and infrastructure of the faculty continued.

Financial growth through income diversification

Contribution of the faculty

 In 2022, the appropriations from the State budget continued to increase due to the growing number of applicants. The funds related to the enhanced funding for research achievements, as well as those received as a result of winning international and national project competitions, were increasing as well.

In the area of studies

- In 2022, the Lithuanian Science Prize was awarded to Prof. Dr Rita Šerpytytė from the Institute of Philosophy for her work in the humanities and to Prof. Dr Danutė Gailienė from the Institute of Psychology for her contribution to the social sciences.
- In 2022, the Meilė Lukšienė Prize was awarded to Prof. Dr (HP) Jūratė Baranova (posthumously) from the Institute of Educational Sciences and to Prof. Dr Lilija Duoblienė.
- In 2022, the prize of the Higher Education Institution Students' Research Competition of the Lithuanian Academy of Sciences was awarded to Pranciškus Gricius, a master degree student.
- The prestigious award New Directions in the Humanities Research Network by the organisation Emerging Scholar was granted to Dr Egidijus Mardosas from the Institute of Philosophy for his research contributing to the development of new fields in humanities.
- In 2022, two researchers of the faculty (Prof. E. Kazlauskas and Dr O. Geležėlytė) were granted the Vilnius University Rector's Science Award, and the below listed seven researchers received the Finis anni academici awards for their research achievements: Prof. M. Gutauskas, Prof. L. Duoblienė, Prof. J. Baranova, Prof. Z. Norkus with his team – Assoc. Prof. J. Markevičiūtė, Dr V. Valatka, and PhD student A. Klimantas.

The third mission of the University

• The faculty actively participates in the development of cooperation with Ukraine; the opportunities for students from Ukraine to study at the faculty were introduced, and a researcher from Kharkiv was employed.

THE FACULTY OF PHYSICS

The Faculty of Physics (FF) offers four bachelor, six master study programmes, and doctoral studies in two areas of research. The faculty participates in the implementation of the 'High-Tech Physics and Business' study programme. This programme is organised at the Business School and has been developed and carried out in cooperation with CERN and the Faculty of Mathematics and Informatics. In 2022, 690 students studied at the faculty (550 bachelor and 140 master degree students), and 59 postgraduates were undertaking doctoral studies in two fields of science (N002 and T008). In 2022, fourteen doctoral students defended their theses.

In 2022, research activities were carried out at five institutes and one sui generis unit: the Institute of Chemical Physics, the Institute of Photonics and Nanotechnology, the Laser Research Center, the Institute of Applied Electrodynamics and Telecommunications, the Institute of Theoretical Physics and Astronomy, the Experimental Nuclear and Particle Physics Center (a sui generis unit). Research was carried out in 28 non-formal scientific thematic groups in the institutes. Six international and three national events were held. A 'Horizon' project led by Assoc. Prof. Dr Mantas Šimėnas began to be implemented in 2022 within the Marie Skłodowska-Curie programme. Nine more projects in the fields of science and studies were started, as well as the implementation of eight contracts on outsourced scientific activities concluded with business partners and public authorities commenced at the faculty.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- The activity by the Faculty of Physics 'High-Quality, Individualised, and International Studies', namely:
 - one partnership associate professor was employed to work in the study programme;
 - in 2022, the assessment of material science

study programmes was developed and performed at the end of the same year;

- participation in the joint Erasmus Mundus project was agreed upon with Saint-Etienne University;
- meetings of lecturers of three study programmes were held with the representatives of Taiwanese universities.

Research of a high international level

- The activity by the Faculty of Physics 'The Highest-Level Fundamental Research and Applied Science', namely:
 - Chief Researcher of the Institute of Applied Electrodynamics and Telecommunications, Assoc. Prof. Dr Mantas Šimėnas was granted the Marie Skłodowska-Curie Postdoctoral Fellowship;
 - the preparation of the Lithuanian CERN consortium and funding plan was completed and approved, and the stability of funding of the Faculty of Physics and other Lithuanian research groups working in this area for the next seven years was ensured;
 - the project 'Lithuanian grid infrastructure for high-performance computing (LitGrid-HPC)', No. 01.1.1-CPVA-V-701-08-0004, with the project scope amounting to more than six million EUR, carried out together with the Faculty of Mathematics and Informatics, was implemented.
 - The University (the Faculty of Physics together with the Faculty of Mathematics and Informatics) became the main promoter in the three-year project by the European Union project 'National competence centres in the framework of EuroHPC phase 2 (EuroCC 2)'.

Growing influence in society and the state

Contribution of the faculty

- The activity by the Faculty of Physics 'Open to Society Faculty of Physics', namely:
 - 40 employees of the faculty are members of international organisations and associations and their governing bodies or councils;
 - 30 employees of the faculty are members of Lithuanian organisations and associations and their governing bodies or councils;
 - 43 employees of the faculty are members of international organisations and associations and their governing bodies or councils.
- Dr Vytautas Klimavičius became a Young Academic at the the Department of Mathematical, Physical, and Chemical Sciences of the Lithuanian Academy of Sciences.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

 The faculty council reviewed and approved the documents of 'Fotonas' (School for Young Physicists) as a lifelong learning activity. The activity of 'Fotonas' school was finally fully formalised.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- The activity by the Faculty of Physics, 'Good Working Conditions – An Involved Community', namely:
 - support to the international student scientific conference 'OpenReadings', 'FiDi' and other student initiatives is provided;
 - study facilities at the faculty have been improved.

Infrastructure that meets future needs

Contribution of the faculty

The faculty basically maintains its scientific infrastructure with its own accumulated funds.

In the area of studies

- The most significant achievement in 2022 was the excellent rating by an international commission of the study programmes in the field of physics

 accreditation was received for a seven-year period.
- The textbook 'Statistinė mechanika' ('Statistical Mechanics') by Prof. Dr Algirdas Matulis and Prof. Dr Egidijus Anisimovas was published by Vilnius University Press.
- Social business scholarships were granted to the students of the faculty.
- Nine first-year students of the faculty received the 'Teltonika' UAB annual scholarships of 3,000.00 EUR value.
- In 2022, the title of the best lecturer of the faculty was awarded to Assoc. Prof. Dr Domas Paipulas.

In the area of research

- Prof. Mangirdas Malinauskas received the Optica Fellow award.
- The prizes and awards by the Lithuanian Academy of Sciences were granted to the following employees of the faculty:
 - in 2022, the Adolfas Jucys Theoretical Physics Award was granted to Prof. Dr Gediminas Gaigalas;
 - the Kazimieras Baršauskas Electronics and Electrical Engineering Award was granted to Prof. Dr Alvydas Lisauskas and Dr Kęstutis Ikamas;
 - the scholarship of the President of the Republic of Lithuania, Aleksandras Stulginskis, was awarded to Dr Vilius Bagdonas.
- The Vilnius University Rector's Awards were granted to Assoc. Prof. Dr Mantas Šimėnas and Dr Virgilijus Vaičaitis.
- Assoc. Prof. Dr Mantas Šimėnas was granted the Marie Skłodowska-Curie Postdoctoral Fellowship.
- On June 27-July 1, 2022, the 14th European

Conference of Atoms, Molecules and Photons took place in Vilnius (ECAMP'14, www.ecamp14. org).

The third mission of the University

- The student festival 'FiDi' ('Physicists' Day') hosted by the Faculty of Physics was added to the Lithuanian Inventory of Intangible Cultural Heritage.
- The title of Honorary Doctor of Vilnius University was awarded to a member of the French Alternative Energies and Atomic Energy Commission and the Head of the Institute for Integrative Biology of the Cell of the University of Paris-Sud, Prof. Bruno Robert.
- Employees of the faculty were some of the key organisers in convening meetings of University students and community with the globally recognised eminent physicists: Prof. Michio Kaku and the Nobel Prize winner in Physics W. D. Phillips.
- The Senate of Vilnius University granted the title of Professor Emeritus to the following members of the community of the Faculty of Physics: Prof. Dr (HP) Vytautas Balevičius, Prof. Dr (HP) Ričardas Rotomskis, and Prof. Dr (HP) Artūras Žukauskas.
- The President of the Lithuanian Academy of Sciences and academician Jūras Banys has been elected a member of the European Steering Group International Science Council (ISC) for the term of office of the period of 2022–2024.
- Prof. Dr (HP) G. Tamulaitis was elected a member of the ALLEA Working Group European Research Area (ERA).

LIFE SCIENCES CENTER

The Life Sciences Center (GMC) offers seven bachelor study programmes, nine master study programmes, and doctoral studies in six fields of science. The unit also carries out one-year bridging studies in biology for college graduates. In 2022, 1,159 students were enrolled on bachelor and master study programmes, and 163 doctoral students undertaking doctoral studies at the unit.

In 2022, research activities were carried out at three institutes – the Institute of Biochemistry, the Institute of Biosciences, and the Institute of Biotechnology, as well as in the sui generis academic unit of the GMC– the GMC-EMBL Partnership Institute. Four international events were held. In 2022, 13 international research projects, 56 national research projects, and eight R&D projects with business partners were carried out, and 28 open-access services were provided at the unit.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

• In 2022, an internship placement bulletin board was installed, allowing students to follow calls to educational laboratories.

Research of a high international level

Contribution of the faculty

- Young investigators from abroad were attracted to the GMC for postdoctoral traineeships:
 - the European Molecular Biology Organization (EMBO) scholarship two investigators;
 - the postdoctoral programme by the Research Council of Lithuania (LMT) – two investigators;
 - the University-funded postdoctoral programme – one investigator;

- the programme by the Research Council of Lithuania (LMT) 'Research activities of Ukrainian investigators in Lithuanian research and study institutions' – two investigators.
- Leadership in the area of CRISPR gene editing is maintained.

Growing influence in society and the state

- Employees of the unit participate in the activities of committees and working groups of different organisations as experts and members, namely:
 - in 2022, Assoc. Prof. Dr Urtė Neniškytė became a member of the State Progress Council;
 - Dr Gintaras Valinčius became a member of the NATO Secretary General Advisory Group on Emerging and Disruptive Technologies;
 - Prof. Dr Rolandas Meškys became a member of the Steering Committee for the Management of Genetically Modified Organisms by the Ministry of Environment of the Republic of Lithuania;
 - Dr Aurelija Žvirblienė and Prof. Dr Sonata Jarmalaitė became members of the Lithuanian Commission for Science Prizes;
 - Prof. Dr Donatas Žvingila became an expert of the Standing Commission on National Genetic Resources for Plants by the Ministry of Environment of the Republic of Lithuania;
 - Prof. Dr Virginija Podėnienė became a member of the Lithuanian National Committee under the UNESCO 'Man and the Biosphere' programme.
 - Assoc. Prof. Dr Alius Ulevičius and Dr Andrius Petrašiūnas are members of the Steering Committee for the Implementation of the Project on the Preparation of the Study of Ecosystem Service Assessment of the Ministry of Environment of the Republic of Lithuania;
 - Assoc. Prof. Dr Algirdas Kaupinis is a member

of the Agriculture and Fisheries Council under the Ministry of Agriculture of the Republic of Lithuania.

- The employees of the unit actively participate disseminating science by communicating with the wider public, preparing research promotion articles and giving interviews.
- Each year the GMC carries out educational excursions for pupils.

The pedagogy of the 21st century

Contribution of the faculty

- In 2022, steps were taken to set up Biology Teaching Laboratory facilities designed for teacher qualification enhancement seminars and workshops.
- Two master degree students of the unit are participating in EMBL EIPOD mentoring programs.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- The activities of membership in INSTRUCT and EMBL are continued and developed by increasing the number of the GMC employees managing its activities, activating the participation of researchers and students in the relevant conferences, and making wider use of the open access centres offered by EMBL.
- Involvement in ARQUS Network activities is increasing: the unit hosted a conference bringing together members of universities; also, faculty members visited the University of Wroclaw, a new partner in the ARQUS Network.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

• The position of psychologist was created at the Center to promote the psychological well-being of the community.

Infrastructure that meets future needs

Contribution of the faculty

- The Center contributes to the creation of the green University:
 - in 2022, energy-saving principles were observed, and the guidelines were developed;
 - in 2022, a new waste management procedure was drawn up and applied.

Financial growth through income diversification

Contribution of the faculty

The revenue from open-access services increased by more than 70 per cent compared to 2021.

In the area of studies

- In the Best Master Thesis Competition of the Lithuanian Society of Young Researchers (LJMS), the master thesis by Danas Klimavičius was recognised as the best in the area of natural sciences.
- The President Jonas Žemaitis Scholarship was awarded to master student Lukas Krasauskas ('Molecular Biotechnology').
- The President Kazys Grinius Scholarship was awarded to master student Justina Gineitytė ('Biophysics').

In the area of research

- A researcher of the unit, the biochemist Dr Stephen Knox Jones Jr. and his team earned a European Research Council Starting Grant worth 1.2 million EUR.
- In 2022, the Lithuanian Science Prize of the Lithuanian Academy of Sciences was awarded to Prof. Dr Linas Mažutis.
- The project aimed at the treatment of various human genetic diseases by employing gene therapies carried out by Dr Mindaugas Zaremba received the 'Europos bure's 2022' Award.
- In 2022, Greta Jarockytė, a doctoral student in biophysics, was the recipient of the 'L'Oréal-UNESCO Award' under the young talents programme in the Baltic States 'For Women in Science'.
- The LRT Annual Award in the category 'Discovery of the Year' was granted to Dr (HP) Saulius Klimašauskas and Dr Miglė Tomkuvienė for the discovery of a new method of gene regulation (called 'Designer Nucleosome').

The third mission of the University

• Summer school for Ukrainian children.

THE FACULTY OF HISTORY

In 2022, 590 students were enrolled on bachelor, master, integrated, and professional (pedagogy) study programmes, and 31 postgraduate students were undertaking doctoral studies at the Faculty of History (IF). Seven doctoral dissertations were defended in 2022. Eight international events took place at the faculty; it carried out five research and study and three publishing projects, as well as concluded six contracts on outsourced scientific activities with business partners and public authorities.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

The faculty's graduates, students, and staff share their experience and knowledge while working in the following organisations: the Presidential Palace of the Republic of Lithuania; the Lithuanian National Radio and Television Council; the Research Council of Lithuania; the Lithuanian Culture and Art Council; the Seimas of the Republic of Lithuania; the National Commission for Cultural Heritage; the Assessment Council of the Department of Cultural Heritage; the Lithuanian Institute of History; UNESCO; The Vilnius Municipal Historical Memory Commission; Lithuanian museums (State Cultural Reserve of Kernave, the National Museum - Palace of the Grand Dukes of Lithuania, the National Museum of Lithuania, Vilnius Museum, Radvila Palace Museum of Art, etc.) and their councils; the Lithuanian Catholic Academy of Science; the Ministry of National Defence of the Republic of Lithuania, etc.

Research of a high international level

Contribution of the faculty

• The faculty's researcher, Prof. Dr Giedrė Keen, was awarded a European Research Council (ERC) Consolidator Grant.

- A number of young researchers and students came to the faculty on work placements or participated in international internship programmes. They were supervised by:
 - a US writer and Fulbright scholarship winner Kallie Swyer, supervised by Prof. Dr Jurgita Verbickienė;
 - Manon van Unen (the Netherlands), supervised by Prof. Dr Giedrė Keen;
- Melisa Ritly (USA), supervised by Prof. Dr Giedrė Keen;
- Sophia Kalashnikova Horowitz (Harvard University), supervised by Prof. Dr Arūnas Streikus.

Growing influence in society and the state

- Since the Seimas of the Republic of Lithuania started discussing the politics of history and the Law on Desovietisation once again, the faculty's researchers also took part in these discussions and provided their expert insights.
- On the basis of the insights of the monograph 'Kariai, betonas, mitas. Antrojo pasaulinio karo sovietinių karių palaidojimo vietos Lietuvoje' ('Soldiers, Concrete, Myth. The Burial Sites of Soviet Soldiers of World War II in Lithuania'), the National Commission for Cultural Heritage (the authority on heritage issues of the President of the Republic of Lithuania, the Seimas of the Republic of Lithuania and the Government of the Republic of Lithuania) prepared proposals for Lithuanian institutions on the problematic issues of the burial sites of Soviet soldiers.
- The faculty's researchers were the authors or co-authors of a number of exhibitions held at Lithuanian museums:
 - Dr Norbertas Černiauskas (co-author) the Lithuanian National Museum of Art, exhibition 'Margins and Boundaries. Social Critique in Interwar Lithuania'.

- Dr Marius Ėmužis, Dr Kęstutis Kilinskas the National Museum of Lithuania, exhibition 'Women Warriors'.
- Dr Kęstutis Kilinskas the National Museum of Lithuania, exhibition 'Unboxing! Henry Gaidis' Gift to Lithuania'.
- Assoc. Prof. Dr Tomas Vaiseta (co-author)

 MO Museum, exhibition 'Kaunas–Vilnius: Moving Mountains'.
- Dr Ryšard Gaidis, Dr Aivas Ragauskas, Prof. Dr Arūnas Streikus – the National Museum of Lithuania, exhibition 'I Am a Vilniusite'.
- Dr Tetiana Boriak the Lithuanian National Museum of Art, exhibition 'Tracing the Outlines of Ukrainian History: Louder'.
- Dr Dovilė Troskovaitė, doctoral student Lina Mumgaudytė, travelling exhibition 'Following the Trails of Karaite History'.

The pedagogy of the 21st century

Contribution of the faculty

- The faculty continues to carry out the 'Pedagogy' study programme as a minor studies option. It also participates in the bachelor programme 'Educational Sciences' in the area of History. In 2022, 14 students were admitted to this programme.
- A programme for the improvement of the qualifications of history teachers is ongoing.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- Prof. Dr Jurgita Verbickienė and Dr Dovilė Troskovaitė have prepared a 'History' master study programme course unit in English, which is taught in collaboration with the Yeshiva University in New York. The unit is also taught by other faculty members: Assoc. Prof. Dr Tomas Vaiseta, Prof. Dr Irena Vaišvilaitė, and a colleague from the Lithuanian Institute of History, Dr Darius Staliūnas.
- The faculty continues developing its partnership with Meijo University in Japan. The most important events in Japanese studies:
 - the international conference 'National and

International Attempt of Rescue World War II Jewish Refugees in Lithuania (1939-1941): Efforts by Lithuania, Poland, Japan, America, and Others'. The event was dedicated to the 100th anniversary of bilateral relations between Lithuania and Japan. Organised by: Dr Simonas Strelcovas and Assoc. Prof. Dr Salvijus Kulevičius.

- On 15 December, a round-table talk dedicated to the commemoration of the 100th anniversary of the friendship between Japan and Lithuania, 'Let's Talk Again About Chiune Sugihara in the Context of the Current Tragedy in Ukraine. ~ Messages to the Young Generation of Lithuania and Japan ~' was organised. The main moderator was Dr Simonas Strelcovas.
- In December, Assoc. Prof. Dr Salvijus Kulevičius and Dr Simonas Strelcovas visited Meijo University in Japan. During the special event dedicated to the 100th anniversary of bilateral relations between Lithuania and Japan, presentations were given to the University's students and at the Lithuanian Week organised by the Lithuanian Embassy in Japan.
- Scientific cooperation with the Ukrainian Catholic University continued.
- The public lecture series 'The History of Ukraine' was organised for pupils.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- The faculty continued raising the salaries of nonacademic staff.
- Lecturers were paid for working over their specified workload.

Infrastructure that meets future needs

- An application for the infrastructure renewal call announced by the LMT was submitted and approved.
- Repair works continued in 2022.

Financial growth through income diversification

Contribution of the faculty

• The faculty has a research promotion fund, which is used to promote the internationalisation of research, as well as to finance or co-finance the research activities carried out by the faculty (publishing, evaluation, and editing of research publications, organising scientific events, funding trips of researchers, etc.).

- The Jurga Ivanauskaitė Prize was awarded to Assoc. Prof. Dr Tomas Vaiseta for his novel 'Ch.'
- On the festive birthday celebration of Vilnius, ten honourable Vilnius citizens were solemnly awarded the statues of St. Christopher at the Town Hall for their ideas and work dedicated to Vilnius that foster and promote the city. For the architectural research of Vilnius culture, the statue of St. Christopher was awarded to Prof. Dr Marija Drėmaitė.
- The Vilnius Club Prize for the best final thesis on the topic of Vilnius was awarded to the student of Heritage Research Studies Agnija Szturo (the topic: 'The Interwar-Period Fate of Vilnius Cultural Property Items Taken Away by Tsarist Russia: the Efforts of Poland to Recover Them', supervised by Dr Inga Leonavičiūtė).
- Dr Norbertas Černiauskas' book '1940. Paskutinė Lietuvos vasara' ('1940. The Last Summer of Lithuania') won in the Book of the Year Campaign in the 'Journalism and Documentaries' category.
- The best television show series of 2021 was 'Triumfo kelias. Jonas Karolis Chodkevičius' ('The Road to Triumph. Jan Karol Chodkiewicz'), authors: Edmundas Jakilaitis, Assoc. Prof. Dr Genutė Kirkienė, Dr Kęstutis Kilinskas, and Prof. Dr Alfredas Bumblauskas. The series was awarded a special prize at the Warsaw International Documentary Film Festival.

KAUNAS FACULTY

Kaunas Faculty (KnF) offers seven bachelor study programmes, eight master study programmes, and doctoral studies in four fields of research. In 2022, the first 'Content Creation and Marketing' specialisation group of the first-cycle study programme 'Lithuanian Philology and Advertising' in the humanities field group – philology by language ('Lithuanian Philology') – was formed, and 14 students were admitted to it. In 2022, there were 814 students enrolled on bachelor, master, integrated, and professional (pedagogy) study programmes, and 22 students undertaking doctoral studies at the faculty.

In 2022, research activities were carried out at the Institute of Social Sciences and Applied Informatics and the Institute of Languages, Literature, and Translation Studies. One international scientific event, one international research promotion event and one national scientific event were carried out. In addition, the Institute of Social Sciences and Applied Informatics continuously held a series of public lectures (16 in total) by Prof. Vladas K. Gronskas. In 2022, the faculty carried out 21 projects in the areas of research and studies, including six international or national projects, four educational initiatives, one contract on scientific activities outsourced and commissioned by a public authority was concluded, as well as three sponsorship agreements with business partners and nine agreements for longterm mutually beneficial cooperation with business partners and public authorities.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- The plan to update the faculty's first-cycle study programmes was carried out by individualising studies with the aim of developing interdisciplinary competencies.
- The students of the first-cycle study programme 'Audiovisual Translation' participated in the activities to increase the inclusion of members of

visually and hearing-impaired communities.

Research of a high international level

Contribution of the faculty

- Nine applications to the 'Horizon' projects were prepared, one of which was approved.
- The faculty joined the 'Horizon Europe' project 'Open universal science (OPUS) HORIZON-WIDERA-2021-ERA-01-45' with the rights of partner (the coordinator – senior researcher, Prof. Dr Aurelija Novelskaitė).
- The 17th Prof Vladas Gronskas Conference was attended by over 100 young scientists from various countries.
- Two scientific journals are published at the faculty:
 - In 2022, 351 authors from 22 countries published their articles in the international scientific journal 'Transformations in Business and Economics' (TIBE).
 - The international scientific journal 'Respectus Philologicus' is published in Lithuanian, Polish, and English.

Growing influence in society and the state

- The international research promotion event 'VU CYBERTHON 2022' was implemented and attracted over 600 participants from 72 countries around the world.
- National guidelines for adapting audiovisual products to persons with hearing and visual impairments were developed.
- During the year, 69 lectures were delivered in the interdisciplinary Kaunas city education programme for highly gifted pupils.

- 17 workplaces were updated.
- An auditorium was opened in the name of Prof.
 A. Ružė.

. Interdisciplinary and international research and studies

Contribution of the faculty

Collaborative

- 19 per cent of the faculty's student community are foreign nationals.
- The faculty has attracted 60 foreign nationals as full-time students to bachelor and master programmes in English.
- Seven of the faculty's students took part in the Erasmus+ exchange programme, and 62 students from abroad came to the faculty to study under the Erasmus+ programme.
- 39 of the faculty's teaching and non-academic staff took advantage of the Erasmus+ teaching and training opportunities, and the faculty welcomed 13 foreign colleagues.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- In 2022, the Procedure for the Additional Incentive Granting to the Academic Staff for High-Level Scientific Achievements, Publications and Project Application Initiatives; for Contribution to the Quality of Studies and Expert, Research, and Study Communication Activities Carried Out on Behalf of the University was approved and implemented.
- Procedures for incentivising research group leaders were improved and implemented.
- The involvement of students in research activities was encouraged.
- Social partners were involved in the study process activities.
- The submission and implementation of educational initiatives were increased.

Infrastructure that meets future needs

Contribution of the faculty

• The 'Bloomberg' workplace terminal was installed.

 Historical research on the building located at Muitine's g. 20 was carried out, which is necessary for completing engineering works for the intended dormitory building.

Financial growth through income diversification

Contribution of the faculty

• The income (the size of grants) for scientific production is steadily increasing.

In the area of studies

- Aurelija Kuizinaitė, a graduate of the 'Art Management' study programme, won the Lithuanian Academy of Sciences competition of students in higher education for the best research work of the year in the field of humanities and social sciences.
- Domanté Vaišvilaité, a graduate of the 'Public Discourse Linguistics' study programme, won the Lithuanian Academy of Sciences competition of students in higher education for the best research work of the year in the field of humanities and social sciences.
- Assoc. Prof. Dr Robertas Kudirka was elected the best lecturer of the faculty in 2022 and was awarded the Vilnius University Rector's Award.
- The 'Bankera' UAB scholarship was awarded to Gytė Bliūdžiūtė, a second-year student in the full-time 'Financial Technology' master study programme.

In the area of research

• Junior researcher Mahyar Kamali Saraji was awarded the 2022 Vilnius University Rector's Award for significant research achievements in 2022.

THE FACULTY OF COMMUNICATION

The Faculty of Communication (KF) offers four bachelor study programmes, seven master study programmes, and one doctoral programme. In 2022, there were 1,616 students studying at the Faculty of Communication.

In 2022, research activities were carried out at four research structures: the Department of Book, Media and Publishing Studies, the Department of Organisational Information and Communication Research, the Department of Digital Cultures and Communication, and the Centre for Journalism and Media Research. Three international and two national events were held. In 2022, the faculty carried out 12 projects in the areas of research and studies, and a contract was signed with 'Debunk.org' on the establishment of the Baltic Disinformation Observatory.

In 2022, two doctoral dissertations were defended, which analysed topics of interest to society: media narratives and narrative strategies surrounding emigration in the periodical press (Erika Nabažaitė) and the influence of social media on obtaining news (Justina Zamauskė). Several of the faculty's doctoral students went on work placements abroad, participated in the doctoral schools of the ECREA (European Communication Research and Education Association) network, and actively engaged in the research carried out at the faculty.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- The possibility of 60-credit scope study individualisation has been developed in all bachelor study programmes.
- The concept of the minor study programme was developed.
- The description of a new General University Studies course unit was approved.

Research of a high international level

Contribution of the faculty

• The competition for visiting professors was won (two professors held two scientific seminars and became involved in the joint activities of scientific formations).

Growing influence in society and the state

Contribution of the faculty

 In cooperation with 'Debunk.org', the Baltic Disinformation Observatory was established to carry out research in the field of disinformation.

Collaborative

Interdisciplinary and international research and studies

- The international master degree programme was being developed.
- The concept of a new master degree study programme was approved.
- The international student conference 'Solution 2022' was held.
- The possibilities of study internationalisation at home were established in the study programmes of both cycles.
- An interdisciplinary doctoral studies student place, funded by the Research Council of Lithuania, was won (communication, sociology).

In the area of studies

 The international project 'Responsible, ethical and sensitive journalism on trafficking in human beings' (THALIA) awarded the video narration of Urtė Vajavudzkaitė (supervisor: Andrius Gudauskas) and the radio narration of Reda Petrikaitė (supervisor: Giedrė Čiužaitė).

In the area of research

• The international conference 'Francysk Skaryna and Renaissance Book Culture: Skaryna's Little Travel Book turns 500' was organised.

The third mission of the University

• Several research promotion books on propaganda, the life of famous people, and activities related to journalism were published.

THE FACULTY OF MEDICINE

The Faculty of Medicine (MF) offers four bachelor study programmes, seven master study programmes, three integrated study programmes ('Medicine' – in Lithuanian and English, 'Odontology' – in Lithuanian and English, and 'Pharmacy' – in Lithuanian), and doctoral studies in three fields of science. One bridging study programme ('Nursing') is also offered. In 2022, there were 3,226 students studying in bachelor, master and integrated study programmes, and 140 doctoral students in doctoral studies of the faculty. In 2022, 830 medical residents studied in the residency programmes of 63 Medicine and Odontology fields.

In 2022, research activities were carried out at four institutes (with a total of 27 internal academic structures): the Institute of Biomedical Sciences, the Institute of Clinical Medicine, the Institute of Dentistry, and the Institute of Health Sciences. Thirty-four international events and 98 national events were held. In 2022, the faculty carried out 83 projects in the areas of research and studies, as well as 17 contracts on scientific activities outsourced and commissioned by business partners and public authorities.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- Under the coordination of the Ministry of Health and the Ministry of Education, Science, and Sport of the Republic of Lithuania, the project 'Development of the competencies and qualifications of Vilnius University physicians' (project No. 09.4-2-ESFA-V-715-06-0001), funded by the European Social Fund (ESFA), was implemented. In 2022, approximately 2,115 people were trained under the project's activities within the framework of the formal education programmes or modules.
- An agreement between the Ministry of Health of the Republic of Lithuania and the University was signed in 2022 regarding the project 'Development

of the competence platform for healthcare professionals' No. 09-001-P-0001, according to which it is planned to create links between the activities of Vilnius University Lifelong Learning and the state-owned Competencies Platform in 2023, which will administer the entire process of professional development and licensing of physicians in the future.

- Training for the supervisors and mentors of residents on the implementation of tiered competencies was organised.
- An external evaluation of studies in the fields of Rehabilitation and Medicine was carried out.

Research of a high international level

Contribution of the faculty

- 488 articles of a high international level were published in publications with a citation index, of which 42 per cent were in Q1 and 32 per cent in Q2 publications, and 14 per cent in IF >10 publications.
- The faculty implemented 44 projects funded by the national budget and 14 international R&D projects.
- 30 doctoral dissertations were defended.

Growing influence in society and the state

- Taking into account the needs of the country, the number of bachelor student places in the 'Nursing' programme has been increased.
- Representatives of the Faculty of Medicine, together with the Office of the Government of the Republic of Lithuania, the Committee for the Future of the Seimas of the Republic of Lithuania, and the Government Strategic Analysis Centre (STRATA) actively participated in the development of the State Progress Strategy 'Lithuania 2050' and prepared the Feasibility Study for Addressing Health Challenges.

results of their research.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- 65.3 per cent of high-level research publications were prepared with foreign partners.
- The activities of 'Internationalisation at Home' the internationalisation of the content of studies were implemented, and five educational and initiatives to promote the internationalisation of studies were developed. The result of which is the introduction of innovative learning modules.
- A review of the portfolio of study programmes taught in English was carried out, and the measures for the development of study programmes in English were implemented.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- Five international educational projects were carried out in 2022:
 - 'Virtual advice, nurturing, guidance on universal action, research and development for physical activity and sport engagement' (VANGUARD), 613494-EPP-1-2019-1-UK-SPO-SCP;
 - 'Recognition and education in violence, abuse and neglect for medical and healthcare practitioners' (REVAMP), 2019-1-UK01-KA203-061608;
 - 'Supporting teachers to maximize enjoyable MVPA minutes in children and youth: project enjoyable MVPA', 2019-1-EE01-KA201-051595;
 - 'Developing multi-professional higher education for promoting mental health and well-being at schools/Well@School', 2020-1-FI01-KA203-066521;
 - 'Simulation in undergraduate MEDical education for improvement of SAFEty and quality of patient care' (SAFEMED+), 618812-EPP-1-2020-1-GE-EPPKA2-CBHE-JP.
- In 2022, mobility funds were allocated to 338 medical residents who participated in international scientific events and presented the

 Working and resting conditions were improved for employees on the premises at Čiurlionio g. 21 in Vilnius: an employee lounge with a kitchenette was installed.

Infrastructure that meets future needs

Contribution of the faculty

- The project 'The establishment of Vilnius University Faculty of Medicine Science Centre' was being carried out. In 2022, 9.5 million EUR worth of building works were finished.
- In 2022, the premises began being used at Akademijos g. 4, Vilnius (a total of 1,024 sq. m.); they are used for the implementation of 'Physical Therapy' and 'Nursing' study programmes of the Institute of Health Sciences.

Financial growth through income diversification

Contribution of the faculty

• Each year, the faculty's income increases by more than 15 per cent, while its own funds make up more than one-third of the total income.

- Prof. Dr (HP) Vaidutis Kučinskas the Research Council of Lithuania (LMT) Science Prize.
- Dr Alina Urnikytė LRT Awards of the Year. Nomination: 'The discovery of the year – a person or a group of science, technology, or innovation that surprised everyone with an unexpected idea or discovery'.
- Dr Edita Lycholip Merited Nurse of Lithuania name and Merited Nurse of Lithuania badge of honour (Ministry of Health of the Republic of Lithuania).
- Assoc. Prof. Dr Edita Kazenaite Merited Health Care Employee of Lithuania name and Merited Health Care Employee of Lithuania badge of honour (Ministry of Health of the Republic of Lithuania).
- Dr Rita Sketerskienė Merited Health Care Employee of Lithuania name and Merited Health Care Employee of Lithuania badge of honour (Ministry of Health of the Republic of Lithuania).
- Dr Aušra Marcijonienė Merited Health Care Employee of Lithuania name and Merited Health Care Employee of Lithuania badge of honour (Ministry of Health of the Republic of Lithuania).

THE FACULTY OF MATHEMATICS AND INFORMATICS

The Faculty of Mathematics and Informatics (MIF) offers ten bachelor study programmes, six master study programmes, and two master study programmes in collaboration with the Faculty of Medicine and Business School, as well as doctoral studies in three fields of science. In 2022, the new study programme 'Mathematics Teaching and Educometry' was approved and admissions will begin in 2023. In 2022, there were 2,110 students enrolled on bachelor, master, integrated, and professional (pedagogy) study programmes, and 72 students undertaking doctoral studies at the faculty.

In 2022, research activities were carried out at four institutes (the Institute of Data Science and Digital Technologies, the Institute of Computer Science, the Institute of Mathematics, and the Institute of Applied Mathematics) and ten of their structures. Seven international and five national events were held. In 2022, the faculty carried out 26 projects in the areas of research and studies, as well as three contracts on scientific activities outsourced and commissioned by business partners and public authorities.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

• More than 20 topics for final theses and term papers were proposed by social partners.

Research of a high international level

Contribution of the faculty

 Information for the comparative evaluation (benchmarking) of scientific activity was collected and systematised.

- Employee profiles were created.
- Two interdisciplinary doctoral study subjects were proposed.

The pedagogy of the 21st century

Contribution of the faculty

 The mathematics teacher training programme 'Mathematics Teaching and Educometry' was approved.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

• The numbers of interdisciplinary course papers, final theses, and scientific publications were evaluated.

Sustainable

Motivated employees and engaged students

- Events were organised during which students presented their scientific/research papers.
- Six publications produced collectively with bachelor and master degree students were published.

Infrastructure that meets future needs

Contribution of the faculty

- All classrooms were adapted to hybrid teaching.
- Up to 1 Gbps bandwidth wired network connection was made available for 70 per cent of the faculty staff.

Financial growth through income diversification

Contribution of the faculty

• The faculty introduced its endowment sub-fund.

In the area of studies

• leva Pudžiuvelytė, a student in the 'Bioinformatics' study programme, was awarded the Presidential Aleksandras Stulginskis Scholarship.

In the area of research

- Prof. Dr (HP) Konstantinas Pileckas was awarded the Lithuanian Science Prize for a series of works completed in 2007–2021.
- For outstanding research achievements, contribution to the development of research at the University and in Lithuania, and the improvement of the University's research prestige in the world, the Vilnius University Rector's Science Award 2022 was awarded to Prof. Dr Remigijus Paulavičius.
- The Rector's Awards for significant research achievements were granted in the category of:
- Best Publication in the areas of nature medicine, and health, and technology research: Antanas Žilinskas;
 - Best Applied Work: Rimantas Vaicekauskas;
 - Best International Project: Agné Brilingaité;
 - Best International Project: Jurgita Markevičiūtė (together with Zenonas Norkus, Adomas Klimanas, Vytautas Valatka).
- During the award ceremony 'Lithuanian Luminaries for Mathematics and Informatics 2022', the M. K. Čiurlionis Foundation awarded REX Cups to: Vilijandas Bagdonavičius, Valentina Dagienė, Vygandas Paulauskas, Mifodijus Sapagovas, and Šarūnas Raudys, and posthumously to Adolfas Laimutis Telksnys.

ŠIAULIAI ACADEMY

Vilnius University Šiauliai Academy (ŠA) offers 11 bachelor study programmes, 13 master study programmes, and doctoral studies in four fields of science. In 2022, 1,061 students were enrolled on bachelor, master, integrated, and professional (pedagogy) study programmes, and there were 22 students undertaking doctoral studies at the academy.

In 2022, research activities were carried out at two institutes, namely: the Institute of Education and the Institute of Regional Development. Nine international and six national events were held. In 2022, the Academy carried out 14 projects in the areas of research and studies, as well as four contracts on scientific activities outsourced and commissioned by business partners and public authorities.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

- To increase the quality of studies:
 - in 2022, the Institute of Education updated five bachelor study programmes;
 - the pedagogy study block was updated on pedagogy study programmes;
 - the descriptions of 776 course units for the studies carried out in 2022–2023 were developed or updated according to the course unit description form;
 - in 2022, the 'Public Administration' study programme was updated;
 - the master study programme in 'Information Technology Management' was restructured to adapt it for teachers (EdTech);
 - four Erasmus+ BIP projects were developed;
 - lecturers participated in various training sessions focused on the enhancement of their competencies.

Research of a high international level

Contribution of the faculty

- To achieve the highest research outcomes in all fields of research carried out at the academy:
 - in 2022, the share of the highest-level research production of the overall research production increased by 50 per cent (in the CA WoS publications, the percentage of Q1 and Q2 publications was 35 per cent);
 - one research monograph prepared and published by a recognised publishing house abroad;
 - for the improvement of the doctoral study process, scientific seminars for doctoral students were actively organised (ten in total), and one doctoral students' winter camp was held;
 - in 2022, as many as 15 scientific events were organised: nine international and six national;
 - in 2022, two postdoctoral trainees (in the area of natural sciences and in the area of social sciences (economics)) did their fellowships at the academy.
- To increase research project funding:
 - four 'Horizon Europe' research project applications were submitted;
 - six national research project applications were submitted;
 - in 2022, seven research projects were carried out.

Growing influence in society and the state

- Expert impact on the state and regional policymaking:
 - 15 per cent of academic staff participated in expert and consultancy activities;

- three commissioned research studies were carried out to address national education issues.
- Strong communication of science:
 - scientific research outcomes were made public via press releases, interviews on TV and radio broadcasts, and science promotion journals;
 - research outcomes were applied in the prepared methodological-didactic tools;
 - 20 public scientific events were organised, namely: STEAM days, Šiauliai days, and targeted discussion forums.
- Attraction of a motivated and strong student or graduate into academic activities:
 - students of the first and second-cycle study programmes and graduates are actively involved in scientific activities and preparation of scientific publications;
- Development of regional resilience-related investigations by involvement in the implementation of sustainable development goals:
 - two scientific events and discussions were organised;
 - applications on two scientific projects were prepared, one of which was supervised by a researcher at a foreign university.

The pedagogy of the 21st century

Contribution of the faculty

- The analysis for comparative evaluation (benchmarking) of scientific activity in the field of education was produced.
- In cooperation with the Faculty of Philosophy, documents for the establishment of the international doctoral school in the field of education were prepared.
- Doctoral consortium with Klaipėda University and Mykolas Romeris University in the field of education was approved.
- Funding from the Research Council of Lithuania for two competitive doctoral placements in the field of education was received.

Interdisciplinary and international research and studies

Contribution of the faculty

- International cooperation in the areas of science and studies is further strengthened.
- As many as 8,336 pupils from Šiauliai regional municipalities and 1,863 – from Šiauliai city (1,124 hours) participated in educational activities and programmes carried out by the STEAM centre of the academy. As many as 1,098 Lithuanian teachers participated in STEAM competency enhancement programmes and activities.
- The academy's Lifelong Learning Centre provided 13 non-formal education programmes attended by 849 teachers. Forty-four qualification-enhancement events were organised and attended by 2,175 participants.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- 80 students are involved in the activities of the Academy.
- Ten events on health promotion and healthy lifestyle were held.

Infrastructure that meets future needs

Contribution of the faculty

- The renovation of the building located at Višinskio g. 25 in Šiauliai was started.
- The dormitory located at Dubijos g. 1A in Šiauliai was refurbished.

Financial growth through income diversification

Contribution of the faculty

 Income from lifelong learning activities and other services provided by the academy increased.

Collaborative

In the area of studies

- The bachelor study programme 'Software Engineering' was awarded the Investors Spotlight quality label.
- A virtual facility, Cherry Servers Dedicated and Virtual Servers Laboratory, was established.
- The field of public administration studies was assessed by international experts and accredited for a period of seven years, the maximum possible.
- A new doctoral consortium in the field of educology was approved.

In the area of research

- Prof. Dr Renata Macaitienė was awarded the Medal of the Lithuanian Educator Zigmas Žemaitis for her contribution to Lithuanian Science, Education, and National Culture.
- In cooperation with the Faculty of Philosophy of Vilnius University, documents for the establishment of the international doctoral school in the field of education were prepared.

The third mission of the University

- A Token of Appreciation for Šiauliai Academy was presented by Šiauliai Chamber of Commerce, Industry, and Crafts.
- The award of the Association of Šiauliai Industrialists was given to a group of researchers of the academy: Prof. Dr Renata Bilbokatė, Assoc. Prof. Dr Violeta Šlekienė, Dr Ilona Kerienė, Dr Martynas Kazlauskas, Dr Rimanta Vainorienė, and Lect. Ingrida Donelienė, Žydrūnė Valainytė for the creation and application of STEAM educational innovations.
- During 2022, the academy rapidly developed cooperation with business enterprises on the incentives for students with high results of enrolment or studies at the academy.

 34,598 participants were involved in the activities of the academy's institutes, the Botanical Garden, STEAM Centre, Lifelong Learning Centre, Šiauliai Academy Information Centre and art collectives and athletes (most of them students and teachers).

THE INSTITUTE OF INTERNATIONAL RELATIONS AND POLITICAL SCIENCE

The Institute of International Relations and Political Science (TSPMI) offers two bachelor study programmes, six master study programmes, and doctoral studies in one field of science. In 2022, 881 students were enrolled on bachelor, master, and integrated study programmes, and 17 postgraduates were undertaking doctoral studies at the institute.

In 2022, research activities were carried out at seven departments and centres and in seven research groups, namely: the (Post)Soviet Memory Studies Center, the Department of Political Behavior and Institutions, the Department of Political Philosophy and History of Ideas, the Department of International Relations, the Center of European Studies, the Public Administration and Policy Analysis Center, the Center of Adaptive Leadership, as well as the research group for studies on Asia, Africa, and Latin America; the research group on feminist policy and critical theory; the research group on afterness; the politics of technology research group; the research group on Belarus; the research group on political economy; and the political behaviour, subjectivity and contention research group. In 2022, the faculty carried out 37 projects in the areas of research and studies, as well as two contracts on scientific activities outsourced and commissioned by business partners and public authorities. Twenty-three international and twenty-two national events in the fields of research and research promotion were held.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

 A new political science bachelor study programme ('The Politics of Global Challenges') was prepared and began to be implemented. This programme is provided in English and focuses on solving global challenges and training specialists for leadership in various sectors.

Students are provided with the opportunity to do adaptive internships.

Research of a high international level

Contribution of the faculty

- Successful submission of an application for the Twinning project 'Facing the past. Public history for a stronger Europe (EUROPAST)' under the European Commission's 'Horizon Europe' programme.
- In 2022, the institute's researchers published 11 articles in the journals with a citation index in the Clarivate Analytics Web of Science (CA WoS) databases (of which five articles were published in Q1 journals). Also, chapters of nine monographs were published by internationally recognised publishing houses.
- An application submitted for 'Horizon Europe' funding for international joint doctoral studies.

Growing influence in society and the state

- On a regular basis, researchers and doctoral students of the institute comment on the current local and global political events providing their opinion in more than 30 different Lithuanian and foreign media outlets. Every year, some 40–50 researchers and doctoral students comment in the media, with the total numbers of comments (including repetitions) being as follows: in 2018 4,698 comments, in 2019 5,269, in 2020 4,356, in 2021 4,955, and in 2022 6,015 comments.
- The Jean Monnet Chair project 'Teaching, researching and debating contemporary European issues' (TRENDS) aims to revise,

expand, and update EU studies to increase their popularity and public awareness of EU activities.

- Experts of the institute provide comprehensive and research-based comments on national politics, national and international elections, conflicts, social problems, culture, education, and other issues.
- On the occasion of its 30th birthday, the institute provided the gift of ten open-access lessons for Lithuanian pupils and society that aimed to enhance their civic education.

The pedagogy of the 21st century

Contribution of the faculty

• A civic education module for teachers was developed and approved.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- A bachelor study programme delivered in English, 'The Politics of Global Challenges', began to be implemented.
- In cooperation with ARQUS partners, a joint master study programme 'European Studies' was prepared.
- In cooperation with COIMBRA partners, the intensive Spring School course 'Reflection Studies: Peace, Conflict and Transformations' was prepared.
- In cooperation with the Faculty of Philosophy, an interdisciplinary doctoral study course was prepared.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- A special fund to finance student scientific activities was established.
- A psychologist's post was created.

Infrastructure that meets future needs

Contribution of the faculty

• Equipment in classrooms and workplaces is regularly upgraded.

Financial growth through income diversification

Contribution of the faculty

• Generating income from different sources: state allowance for studies, tuition fees, and project activities.

In the area of studies

- Preparation and implementation of the bachelor study programme 'The Politics of Global Challenges'.
- Preparation of a joint master study programme 'European Studies' in cooperation with ARQUS partners and getting its positive assessment by foreign experts.
- Development of a civic education module for teachers.
- Participation in the CALOHEX project and leading the working group preparing the description of the field of international relations, which later will be used as a model when developing new study programmes and assessing the existing ones across Europe.
- Leading the University working group responsible for preparing the Quality of Studies Manual.

In the area of research

 Successful submission of an application on the Twinning project 'Facing the past. Public history for a stronger Europe (EUROPAST)' under the European Commission's 'Horizon Europe' programme.

The third mission of the University

- Dr Mariusz Antonowicz was awarded the State Independence Scholarship.
- Relations with Lithuanian communities abroad were strengthened.
- To raise the awareness of pupils on political science and the institute, the cooperation of the faculty with the Lithuanian Debate Center is ongoing.
- Strong cooperation with LRT ('Lithuanian Radio and Television') continues; the State Creator of the Year award established by Vilnius University TSPMI is one of the LRT awards of the year.

THE FACULTY OF LAW

The Faculty of Law (TF) offers three study programmes: an integrated study programme 'Law', a master study programme 'Criminal Justice', and a master degree study programme for foreign students 'International and European Law'. The Faculty of Law also carries out doctoral studies in the field of law science. In 2022, 1,429 students were enrolled on bachelor, master, and integrated study programs, and 49 postgraduates were undertaking doctoral studies at the faculty.

In 2022, research activities were carried out at three departments (the Department of Criminal Justice, the Department of Private Law, and the Department of Public Law) and 11 law science centres (the Science Center of Criminal Policy and European Union Criminal Law, the Science Center of Criminal Law (General Part), the Science Center of Criminal Law (Special Part), the Science Center of Civil Procedure and Roman Law, the Science Center of Labour Law, the Science Center of European Private Law and Intellectual Property Law, the Science Center of Collective Labour Law and Social Partnership, the Science Center of Constitutional Law, the Science Center of Private Comparative Law, the Science Center of History of Law, and the Science Center of Public Finances and Tax Law). To boost the research activities among the young and promising investigators of the faculty and to drive forward the research of new scientific issues, the faculty established a few Scientific Thematic Groups.

In 2022, 15 international and ten national events were held, and 27 international and national projects in the areas of research and studies were under implementation. In 2022, the faculty presented seven legal conclusions (pursuant to the requests submitted by the University) to the public authorities. Also, one research expert conclusion was presented pursuant to a contract on legal services concluded between the University and a legal person.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

 Preparing qualified specialists, able to successfully pursue their activities as lawyers, perform the functions of lecturers or researchers, be capable of providing qualified legal advice, recommendations and opinions, prepare draft legislation (and other legal documents), develop creative solutions to specific legal issues, represent the legitimate interests of individuals or institutions, etc.

Research of a high international level

Contribution of the faculty

- Seventeen publications published by internationally recognised publishing houses.
- Fourteen publications published in the journals indexed in the Clarivate Analytics Web of Science (CA WoS) databases.
- Seven publications published in the journals indexed in Scopus.
- Fifteen international projects implemented.

Growing influence in society and the state

- Comments by the faculty's researchers on relevant topics on national and international web portals.
- A growing number of regular readers and subscribers of the faculty's specialised law news portal Teisė.Pro https://www.teise.pro/.
- Provision of legal advice, conclusions, and proposals that were taken into account in the preparation of draft legislation to public authorities.
- Resumption of University and facultypresentation visits by the faculty's lecturers, doctoral students, and students to Lithuanian schools after the COVID-19 pandemic.

Collaborative

Interdisciplinary and international research and studies

Contribution of the faculty

- Involvement in COST activities:
 - V. Milašiūtė 'Global Digital Human Rights Network' (COST GDHRNet).
 - G. Švedas 'Globalization, Illicit Trade, Sustainability and Security Security' (COST GLITSS) (CA21133).
 - G. Švedas 'Global Atrocity Crimes Constellations' (JUSTICE360).
- Scientific Thematic Groups (STG) are academic organisational structures (divisions) at the faculty aimed at performing intensive and targeted legal phenomenon analysis of the highest-quality level and disseminating the results (https://www.tf.vu. lt/science-and-research/scientific-thematicgroups-stg/).
- Science centres are academic organisational structures at the faculty, specialising in different law science areas and operating on a branch, sub-branch, or inter-branch basis (https://www. tf.vu.lt/science-and-research/science-centers/
- PhD Lab is an organisational structure at the faculty aimed at carrying out expert activities beneficial for the state, the public, or the legal community, analysing relevant legislative issues, researching legal regulation interpretation and application practice in Lithuania and abroad, and strengthening the research and analytical skills of doctoral students, postdoctoral trainees, and young scientists involved in the activities of the structure.
- Vilnius University TechHub is an open, flexible, and innovative platform of science, technology, and business partnerships developed by eight faculties and intended to bring together the three major stakeholders, i.e. young scientists (including students and doctoral students), researchers, and businesses, to develop new technologies of high added value and contribute to the promotion of entrepreneurship and innovation of the academic community https:// www.techhub.vu.lt/ (in Lithuanian).
- The International Network of Doctoral Studies (PhD Network) is an international network of doctoral students aimed at fostering and developing international cooperation among doctoral students, their supervisors and partner

universities, as well as promoting and enhancing the quality of doctoral studies in law (https:// lawphd.net/about-network/).

- The European Criminal Law Academic Network (ECLAN) is a network of researchers and academics that develops academic research in the field of EU criminal law and promotes collaboration between universities and researchers (http://www.eclan.eu/en/structure).
- The general university course unit (module) 'Humanitarian Activities in the Modern World' was developed.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

- A legal framework has been developed to establish clear guidelines for the management, formation and development of the academic and research staff at the faculty, as well as to clarify the stages of the teaching and research activities of career planners.
- The legal basis for a clear motivational system of academic and research staff of the faculty was created.
- Maintaining regular liaison with the seniors of the faculty and periodic meetings with them at the initiative of the faculty's management, employees, and doctoral students.
- Active involvement of students in various working groups, committees and commissions formed by the faculty.
- Active involvement of students in visiting schools to represent the faculty.

Infrastructure that meets future needs

- Classroom equipment is regularly upgraded.
- Energy-inefficient lighting in the premises of the faculty has been replaced (thus reducing energy costs).
- The office premises of teaching and research staff are regularly refurbished (thus improving the quality of the working environment).
- In 2022, two classrooms were equipped to be used for hybrid work.

Financial growth through income diversification

- Training of a commercial nature in response to market needs and based on the individual demands of the legal authorities and business organisations.
- Reimbursable legal advice (conclusions on legal questions) for law firms, bailiffs' offices, the self-governing bodies of notaries, firms, offices, and business organisations.
- Joint study programmes with the Faculty of Philosophy and the Faculty of Economics and Business Administration.

In the area of studies

- A. Grumulaitis was awarded first place for his master thesis in the 2022 competition of the Ministry of Foreign Affairs of the Republic of Lithuania.
- Five graduates of the faculty were awarded in the competition for the best thesis on interdisciplinary, technological, societal challenge, and innovation topics, organised by Vilnius University Technology Hub (VU Tech Hub).

In the area of research

- In 2022, Prof. Dr T. Davulis was awarded the Universitatis Lodziensis Amicus Medal.
- In 2022, Prof. Dr T. Davulis received the award initiated by the Ministry of Justice of the Republic of Lithuania 'For merits in the field of human rights – 2022'.
- In 2022, Dr I. Martinkutė was granted the International Progressive Woman Awards for the information campaign 'Rape as a war crime'.
- On 2 June 2022, Prof. Dr (HB) V. Mikelėnas was awarded by the Lithuanian Chamber of Notaries the commemorative medal of Juozas Vilkutaitis-Keturakis (No. 21).
- On 28 October 2022, Prof. Dr J. Prapiestis received the award of the Lithuanian Police, the first-degree police distinction badge 'For Merits' (the Commissioner General order No. 5-V-1061, badge No. 1157).

The third mission of the University

- On 25 November 2022, Prof. Dr A. Abramavičius received the award granted by the Lithuanian Council for the Judiciary, the first-degree distinction badge 'For Merits to the Judicial System'.
- In 2022, Prof. Dr V. Mizaras was awarded the Austrian State award, the 'Silver Badge of Honour for Merits to the Republic of Austria'.

BUSINESS SCHOOL

Vilnius University Business School offers two bachelor study programmes ('International Business', which is session-based and taught in Lithuanian and English, and 'Business Finance') and four master study programmes ('DeepTech Entrepreneurship', 'Digital Marketing', 'International Project Management', and 'Sustainable Corporate Finance and Investments'). The title of the 'MBA Entrepreneurship' programme was updated to reflect the content of the programme: it was changed to 'MBA Entrepreneurship and Innovation'. The programme is conducted in English. It should be noted that from 2022, all second-cycle study programmes have been taught in English. To ensure interdisciplinarity, the Business School, jointly with other faculties of the University, carried out two bachelor study programmes: the programme 'High-Tech Physics and Business' was carried out with the Faculty of Physics, and the programme, 'Business Data Analytics' - with the Faculty of Mathematics and Informatics. In 2022, 912 students were enrolled at the Business School (706 students were enrolled in bachelor study programmes and 206 students - in master study programmes), of whom 23,46 per cent were foreign students.

In 2022, nine international projects in the areas of research and studies (LMT, Interreg, EIT, and Erasmus+) were implemented. In the area of entrepreneurship, a global study on the monitoring of entrepreneurship was carried out in cooperation with 'Moody's Lithuania' and the Ministry of Economy and Innovation. Scientific and innovation activities were developed at the Joint Innovation Center R-E-D together with Lancaster University. Activities with the 'Industry Innovation Cluster' and the 'Lithuanian Social Innovation Cluster' have been initiated. In 2022, the international academy Teaching Institutional Resilience and Prompt Reaction to Crisis was attended by 15 lecturers and 52 students; it was implemented under the 'Terragov' and 'Pasgop' international projects.

Contribution of the faculty to the implementation of the University strategy and the implemented strategic solutions and innovations

Creating society and the state

Graduates capable of solving societal problems

Contribution of the faculty

 In 2022, Business School was actively applying hands-on study methods in its study process. To transition to modular studies (combining subjects and disciplines thematically) and to implement learning and teaching based on challenge/problem-solving methodologies, the bachelor study programme committees of the Business School updated the bachelor study programmes.

Research of a high international level

Contribution of the faculty

- The Business School actively engaged in and coordinated the Global Entrepreneurship Monitor (GEM), world-class research in the field of entrepreneurship. Its results are used to form evidence-based policies, develop a start-up ecosystem, and promote innovation development in Lithuania. On the basis of the GEM outcomes, an open data platform for R&D is being built, which will allow not only the Lithuanian but also the researchers worldwide to develop their research successfully.
- In 2022, the Business School signed a cooperation agreement with Lviv Business School and started developing R&D activities covering the Ukrainian business sector and exploring its resilience in the context of outright war.

Growing influence in society and the state

- Commenting on relevant social issues on television shows and radio broadcasts on 'Žinių radijas'.
- Concluding cooperation agreements with the international business companies – 'Moody's Lithuania' and 'Nasdaq Vilnius' AB.
- The Business School became actively involved in the activities of the Consortium of Lithuanian Universities on the topics of the European Organisation for Nuclear Research (CERN). In

this Consortium, the Business School strengthens the cooperation between science and business and promotes the commercialisation of business.

- Representatives of the Business School community became actively involved in the development of insights and the general concept of the State Progress Strategy 'Lithuania 2050', participated in the working groups set up by the Government related to the improvement of the business environment, supervision of the European Social Fund programmes, as well as in the working group for the Agreement on National Education Policy.
- The Business School became a member of the Lithuanian Social Innovation Cluster and the Industry Innovation Cluster.
- The experts of the Business School participate in the largest conferences held in Lithuania, thus developing content partnership projects.

Sustainable

Motivated employees and engaged students

Contribution of the faculty

In 2022, students engaged in the organisation of various Business School events bringing together the community, collectively implemented social initiatives, and participated in the activities of study programme committees, the Board of Studies, and the Business School Council. In 2022, the field of social responsibility has been actively expanding by involving employees and students: setting up committees, e.g. 'Sustainable Christmas', implementing social support projects in cooperation with the organisation 'Gelbėkit vaikus' ('Save the Children Lithuania'), the emotional support hotline 'Jaunimo linija' ('Youth Line'), the project 'Vaikų svajonės' ('Children's Dreams'), etc. Healthy activities were promoted under the project 'Vilnius sveikiau' ('Healthier Vilnius'). Also, in 2022, an art exhibition of the Business School Professor Dr Mindaugas Laužikas was organised for the Business School community.

Infrastructure that meets future needs

Contribution of the faculty

 The Business School facilitates the creation of the 'green university' model. Waste sorting is encouraged. In 2022, the Business School participated in the project 'Nulis šiukšlių po stalu' for zero waste under the desk, i.e. all waste was disposed of in the designated sorting containers in corridors. Paper towels were substituted with multiple-use cotton hand towels or with air dryers. In the classrooms, smart boards were used instead of conventional flip charts. Ergonomic places of work have been provided, and workstations have been installed for employees. Health and wellness facilities are provided – a physiotherapy corner was created. A Media Room with all equipment necessary for video production and broadcasting was set up to meet the needs of the community.

Financial growth through income diversification

Contribution of the faculty

 The Lifelong Learning Concept was developed and presented. For the implementation of projects and events in 2022, support contracts with businesses were signed. A joint project with the Lithuanian Confederation of Industrialists was implemented, and training for companies was provided as a service.

In the area of studies

- A student of the English second cycle study programme 'DeepTech Entrepreneurship' (conducted in English), together with the 'Vilnius-Lithuania iGem' team, won the gold medal for the best environmental project in the largest synthetic biology competition.
- A group of students of the 'DeepTech Entrepreneurship' study programme founded the start-up 'SuitU'. Wherever possible, the University will also contribute to its further development.
- Two new programmes were launched with the first student groups successfully enrolled: the bachelor study programme 'Business Data Analytics' (carried out jointly with the Faculty of Mathematics and Informatics) and the master study programme 'Sustainable Corporate Finance and Investments'.
- In 2022, the students of the master study programme 'DeepTech Entrepreneurship' developed an exceptional capstone project. In addition, in 2022, the students of this programme founded a sustainable fashion startup – 'SuitU'. Also, the students of the Business School actively cooperated with the Lithuanian CERN incubator, i.e. they were developing their capstone projects not only with the lecturers of the Vilnius University Business School and the University Innovation Center but also with the researchers of the European Organization for Nuclear Research (CERN).

In the area of research

- Involvement in the Global Entrepreneurship Monitor global research, which in Lithuania is coordinated by the Business School and the research activities of which are funded by 'Moodys Lithuania'.
- During the implementation of the international project 'UniCorn', guidelines for the promotion of cooperation between business and science were developed.
- In cooperation with Ukrainian universities, research on the changes in the Ukrainian business sector during the war was carried out.

 In 2022, the Business School was visited by Dr Douglas J. Gilbert, an expert in entrepreneurship and a Fulbright scholarship winner. During his study and research visit, the expert contributed significantly to the study, research, and qualityrelated (i.e. the international accreditations) activities of the Business School.

The third mission of the University

- The Business School has actively contributed to the development of social responsibility topics: both the learning environment and social support initiative-related issues have been covered.
- Cooperation agreements with the international business companies 'Moody's Lithuania' and 'Nasdaq Vilnius Services' AB were concluded to contribute to the successful professional career of students and to ensure the opportunity to participate in international internship programmes.
- Innovative projects, such as 'EdTech hackathon & conference: education inside the metaverse' (in cooperation with 'Western Union Processing Lithuania' UAB and the National Agency for Education), were developed, and extensive cooperation with business and public sector organisations was maintained.
- A group of students of the second-cycle study programme 'DeepTech Entrepreneurship' founded the start-up 'SuitU'; wherever possible, the University will also contribute to its further development.
- The Lifelong Learning Concept was developed and presented to the University community.

Vilnius University Universiteto g. 3, Vilnius Phone: +370 5 268 7000 E-mail: infor@cr.vu.lt https://www.vu.lt 2023, Vilnius